



# WORLD NEWS

EUROPE

EUROPEAN COMMISSION HUNT IS ON TO FIND REPLACEMENT FOR JACQUES SANTER AFTER FRAUD REPORT FORCES MASS RESIGNATION

## President maintains he is 'whiter than white'

By Michael Smith in Brussels and Quentin Peel in London

Jacques Santer, European Commission president, yesterday declared himself "whiter than white", dismissing the conclusions of the report on fraud in the EU executive that had forced him to resign.

In an extraordinary performance before the press, Mr Santer said neither he nor his 19 fellow commissioners who run the European Union executive could accept responsibility for the

fraud, irregularities and mismanagement described in the report.

He called the "tone" of the report "wholly unjustified", adding: "I do not accept that four years of work during which the Commission has achieved its full policy programme, can be reduced to six cases of irregularity".

But Mr Santer's defiance is likely to do little to avert pressure on him to go quickly and for good. Members of the European Parliament, who commissioned the report by five independent

experts, made clear yesterday that although they may accept the re-appointment of some commissioners, they would resist the return of Mr Santer.

Parliamentary leaders also said they expected his successor to serve initially only until January, after which they would consider his or her re-appointment for a further term of office.

Speculation over who should succeed Mr Santer switched into overdrive yesterday. Romano Prodi, the former Italian prime minister,

and Javier Solana, the secretary-general of Nato, are widely seen as joint favourites for the job. Both come from the left, and both from the south of the EU, two qualifications seen as necessary in the current political climate.

However, the EU heads of government must first decide if they want to appoint an interim president to bridge the gap until a new permanent Commission can be installed at the end of the year. If they choose that option, then the possibilities

are to choose an unscathed member of the present Commission, such as Sir Leon Brittan, the British vice-president, or Mario Monti, the senior Italian commissioner; to recall a former top-level commissioner, such as Peter Shutherland, of Ireland, Etienne Davignon, of Belgium, or even Jacques Delors, the last president; or to go right outside the ranks of Brussels and choose a distinguished judge, or an older statesman such as Helmut Kohl, the former German chancellor.

By choosing a permanent president now, the heads of government would be providing long-term stability, and avoid having to take two difficult decisions in one year. Mr Prodi has long been seen as a front-runner, and is strongly supported by Massimo D'Alema, the Italian prime minister, not least to distance a potential rival in domestic politics.

Mr Solana has earned warm praise for his term as Nato secretary-general for his diplomatic and administrative skills. He has pre-

sided over the enlargement process to the east, as he would have to at the European Commission. Although he is a Socialist, the conservative Spanish government would support his candidacy. Other possible contenders include Antonio Guterres, the Portuguese prime minister, and Giuliano Amato, another former Italian premier.

All the candidates for interim president suffer disadvantages. Sir Leon suffers from hostility in Paris for his free trade views and joint

responsibility for the lax management criticised in the independent experts' report.

Speaking yesterday, Mr Santer noted with considerable satisfaction that the report's comments about him personally gave him the necessary dignity and credibility to continue his job until a new Commission was appointed. He would not be drawn on whether he would be a candidate.

**Editorial comment and feature, Page 73**

## Concern over EU and US trade ties

By Guy de Jonquieres

The mass resignation of commissioners has left the bridge deserted just when skilful political helmanship is needed in Brussels to avoid a serious deterioration in trade relations between the European Union and the US.

The two sides are on the brink of a trade war over banana imports and appear headed for conflicts over the EU's ban on hormone-treated beef and proposed rules for reducing aircraft noise.

Unless these disputes are settled in the next few weeks, they risk inflicting lasting damage on US-EU ties and undermining their efforts to exercise joint leadership in the run-up to a global trade liberalisation round.

In public, US and EU officials insisted yesterday the upheaval in Brussels would not distract from the search for solutions.

But in private, some were less sanguine.

"These problems cannot be settled by regular negotiators," said one EU official. "They require high-level political agreement, which will be much harder to find if there is paralysis in Brussels for any length of time."

Another warned that a power vacuum could allow advocates of a hard EU line towards the US to gain the upper hand, making compromises still more difficult to achieve.

"The banana dispute, in particular, could become very tricky very fast," he said.

Some US officials drew consolation from the expectation that Sir Leon Brittan would be reappointed as EU trade commissioner. Although not universally popular in Washington, Sir Leon is respected as an astute deal-maker and a safe pair of hands.

But Dan Tarullo, a former senior White House adviser on international economic policy, said hopes of solving the disputes would hinge on the Commission's ability to rapidly re-establish authority as an institution.

"Whatever deals can be struck will probably be less than satisfactory to all parties concerned. The task for the negotiators would be to make them stick by selling them to influential constituencies at home."

"If I were still a US government official, I would be sceptical about whether a weakened European Commission could do that," he said.

**EXECUTIVE REACTION NONE OF THE 20 STRONG COLLEGE DEMURRED WHEN IT BECAME CLEAR THE CONSENSUS WAS TO STAND DOWN**

## Commissioners resigned to their fate

By Emma Tucker in Brussels



Jacques Santer: called the tone of the report 'wholly unjustified'

There was something unfamiliar about the European Commission's Brussels headquarters late on Monday night. From top to bottom its windows were ablaze. Commission officials, famous for their long lunches and civilised working hours, were burning the midnight oil.

Up on the building's 12th floor, the most tumultuous event in the 40 year history of the EU's executive was unfolding.

Seated around their large oval table, the 20-man and woman "college" of commissioners were going through the routine - so familiar to those who work in Europe's bureaucracy - of a *tour de table*. Each person took his or her turn to give their views on what should be done.

Just hours earlier, the commissioners had been presented with the merciless conclusions of the evening's conclusion - mass resignation.

Earlier each commissioner had seen President Jacques Santer, said to be reeling from the strength of the

much worse than expected, so bad, in fact, that not one of the 20 demurred from that evening's conclusion - mass resignation.

Earlier each commissioner had seen President Jacques Santer, said to be reeling from the strength of the

report's conclusions, which had not been revealed to him on Sunday when he was given an advance copy of the report itself.

Sir Leon Brittan, vice-president of the Commission, was first in to the room followed by Erkki Liikanen,

Hans Van Den Broek, Neil Kinnock and the rest, allowing Mr Santer to test the water. He also spent time on the telephone with Jacques Chirac, the French president and Lionel Jospin, the French prime minister.

Mr Van Den Broek, barely mentioned in the report, left his tête à tête for the pizza-oven opposite the Commission, where the frantic Italian owner was cursing customers for not having alerted him to the night's dramatic events. There was a run on pizzas and he had run out.

At 10pm Mr Van Den Broek headed back to the 12th floor where the Commission meeting began, only to be interrupted half an hour later with the news that Pauline Green, leader of the parliament's dominant socialist group, had called for all their heads to roll.

If any had harboured hopes that the Commission could limp on, Ms Green had extinguished it. At midnight, Mr Santer descended to the throbbing press room to inform Europe that he and his colleagues would step down.

It was only yesterday morning that individual reactions began to seep out. These ranged from Sir Leon's "disaster" to the surprisingly rosy glass put on events by Edith Cresson, the French commissioner for education and research and the person most savaged in the document. Never one to roll over quietly, Mrs Cresson said being a commissioner had been "an enriching experience". And, echoing the French singer Edith Piaf: "I have no regrets."

Tony Blair, the UK prime minister, yesterday called for "root and branch reform of Europe" and pushed the longstanding British case for radical overhaul of the Brussels bureaucratic machine.

In an emergency statement to the House of Commons, the British parliament, the prime minister said a permanent replacement for Jacques Santer as Commission president should be found as "soon as reasonably and practically possible".

Mr Blair also called for a five-pronged reconstruction of the Commission's operating structure, which would include tighter auditing procedures, a new financial management system, more efficient procedures for awarding contracts, a less ambiguous disciplinary procedure and an improved system of accountability.

There was a requirement for the appointment of an "independent fraud investigation office which has full access to documents and officials", he said.

These proposals for Commission reform were contained in a paper prepared by the UK Cabinet Office for discussion by Mr Blair in his meeting yesterday afternoon with the German premier, Gerhard Schröder. An official said it was a coincidence that the paper had been completed at the time of the Brussels crisis.

Mr Blair sees the *debâcle* as providing an opportunity to build up support for the UK's programme of broad political and economic reform. "This is the moment at which we decide whether to leave Europe as it is, or make the real reforms necessary for the future", he said.

But the prime minister who took the UK into the EU, Sir Edward Heath, sounded a note of warning. "He should be aware of the danger of giving the impression that Britain wants to run everything", said Sir Edward. The Foreign Office was also concerned that the prime minister should not be seen to be too aggressive in exploiting the turmoil to push through the UK's economic agenda, fearing it could backfire.

In Italy, there was relief that the country's two commissioners - Mario Monti and Emma Bonino - had been cleared of any wrongdoing after years in which domestic corruption scandals have put the Roman political establishment in a bad light. Massimo D'Alema, prime minister, went out of his way to congratulate both commissioners on the news that the report had given their work in Brussels a clean bill of health.

Mr Blair's spokesman said it was possible the appointment of a permanent replacement for Mr Santer could be made at next week's European Union summit in Berlin, but it depended on how quickly an outstanding candidate emerged.

He would not be drawn on whether Mr Blair had an individual in mind, but said that "some people who had ruled themselves out may now become available".

Earlier this year, Mr Blair signalled enthusiasm for Wim Kok, Dutch prime minister, and Antonio Guterres, the Portuguese prime minister, as possible presidents and was disappointed when they ruled themselves out of the running. He has also made public statements giving strong support for the candidacy of Romano Prodi, the former Italian premier.

Mr Blair said that "merit alone should decide" who was given senior European jobs, but he also rejected any dilution in his personal power of patronage over the appointment of the UK's two commissioners.

The UK's existing commissioners, Sir Leon Brittan and Neil Kinnock, had "played a key role in bringing this crisis to a head", he said, and should serve out their terms.

### AGENDA 2000 BONN CONFIDENT OF DEAL

## Reform plan 'still on course'

By Helga Sommer in Bonn

The German government yesterday shrugged off the surprise resignation of the Commission and said the EU's ambitious Agenda 2000 reform programme remained on course.

Joschka Fischer, foreign minister, said the resignation would not derail the chances of agreement at next week's Berlin summit, to discuss the Agenda 2000 blueprint for reforming the EU's finances, agriculture and regional policies.

The officials said the issue of replacements would be raised in Berlin, and a final list of candidates might even be agreed for submission to the European Parliament for approval. The Commission's mass resignation is the latest setback for Mr Schröder in the run up to a crucial summit which Bonn had hoped would highlight Germany's greater confidence in the EU and Berlin's role as the country's new capital.

The same time Paris urged its EU partners to reach quick agreement on how best to ensure the continuity of the Commission following Monday's mass resignation of the commissioners along with its president, Jacques Santer.

With the report's strongest direct criticism levelled at Edith Cresson, the French commissioner for education and research and a former Socialist prime minister the French authorities avoided any direct comment on her behaviour. Instead the government sought to deflect the debate from personalities in the EU Commission and towards French proposals for making the Commission work better and more transparently.

The German cabinet yesterday approved revised nationality laws allowing German-born children of foreign nationals the right to German citizenship. The offspring cannot, however, retain dual nationality and must choose between Germany or their original nationality as an institution.

Although consensus was still missing on revising EU contributions "a feasible compromise is now in sight". Mr Fischer argued the Commission's move had intensified the need for agreement in Berlin to minimise the risk of a public backlash against European integration or EU institutions.

### RELIEF AND PRIDE IN ITALY LITTLE SYMPATHY IN PARIS FOR CRESSON

## France puts on a brave face while Madrid counts the cost

By Robert Graham in Paris, David White in Madrid and James Blitz in Rome

France yesterday put a brave face on embarrassment caused by the conclusions of Monday's EU fraud report and called for reform of the institutional structure of Brussels.

At the same time Paris urged its EU partners to reach quick agreement on how best to ensure the continuity of the Commission following Monday's mass resignation of the commissioners along with its president, Jacques Santer.

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Since the scandal broke the French government has steered a neutral path. There has been little sympathy for Mrs Cresson, who is linked to the discredited final years of the Mitterrand era.

Both Mr Chirac and Mr Jospin, however, have been anxious to prevent her plight being turned into a witch-hunt against the long dominant French influence in Brussels. This consideration became all the more important on Monday after the report also took to task Jacques Delors, the former EU commission head, for failing to impose adequate controls on the EU bureaucracy in Cologne in June.

A similar line was taken by Lionel Jospin, prime minister, during question time in parliament. Mr Jospin said the mass resignation was a necessary response to the experts' report.

Both he and President Jacques Chirac spoke by telephone with Mr Santer on Monday before the Commission met. They are understood to have made clear that as the Commission was a "collegial body" it would be unacceptable if Mrs Cresson were made a scapegoat.

The government said it was in Spain's interest that the Santer team should stay in place in a caretaker capacity as long as possible.

At the same time, the government found itself on the defensive after surprise criticism in the independent

experts' report against Abel Matutes, Spanish foreign minister and former commission.

The report largely cleared Mr Matutes, who handed over the portfolio to Mr Marín at the end of 1992.

Mr Matutes, Spanish vice-president of the Commission, over irregularities in the mid of the "Agenda 2000" negotiations on overhauling EU finances before enlargement to the east.

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### EUROPEAN PARLIAMENT SHIFT IN BALANCE OF POWER

## New role of president-breaker

By Michael Smith in Brussels

The European Parliament was yesterday basking in its unaccustomed role of president-breaker, and in the knowledge that the European Commission and the governments of the European Union's 15-member states are going to have to get used to sharing more power with it.

Pauline Green, leader of the European socialist group, the largest in parliament, said the events of the last few days represented a "real shift" in the balance of power in the EU.

Parliamentary leaders made clear yesterday that, although they wanted a new, temporary president and Commission in place quickly they would expect to be able to reject candidates who failed to match their expectations.

Others spoke in terms of "victory", while Pat Cox, leader of the European Liberals, said: "Parliament has asserted a consciousness about being an equal among equals and is no longer willing to accept the status of junior partner."

This week's events should also add sparkle to elections

for a new parliament set for June. In at least some countries Euro-parliamentary elections have attracted limited attention, but this time candidates will be able to claim the polls can make a difference to how the EU is run. However, there could yet be a downside for parliamentarians in their removal of the Commission. In shining such a bright light on the EU executive's shortcomings, they may well attract some unwelcome attention to themselves.

Some European lawmakers (MEPs) are concerned the media will now focus on issues such as an alleged "gravy train" expenses system that has for years allowed members to claim more travel costs than they spend. Parliament has suggested a reform of this, but the proposed system is subject to approval by member states. Some MEPs also

want to tighten rules on standards in European public life. The 60-strong group of British MEPs yesterday called for an ombudsman to investigate claims of irregularities in all three European institutions. "An independent watchdog would give us a mechanism to fight fraud," said Alan Donnelly, the group's socialist leader.

Yesterday, however, was a day for MEPs to celebrate their pivotal role in exposing malpractice at the Commission and the arrival of their institution as a power to rival member states governments, acting collectively, and the Commission.

The [resignation] decision is a victory for the critical voices in the European parliament which opened the way for true and thorough reform of the Commission and its administration," said Magda Aelvoet, president of the Green group.

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NOTICE OF MEETING

## EUROPE

EUROPEAN COMMISSION INTRIGUING INSIGHTS INTO ITS WORKINGS

# The experts' report pulls few punches

By Emma Tucker in Brussels

**The Report on Allegations Regarding Fraud, Mismanagement and Nepotism in the European Commission, published late on Monday night is a good read. Its 144 pages are packed with intriguing insights into how the Commission is run, and contain some staggering revelations.**

Many of the most shocking facts come in chapter 6 examining the Commission's security office, which falls under the direct responsibility of the president of the Commission and is headed by a director who reports directly to the president's *chef de cabinet*.

The report accuses Mr Santer, and by implication his predecessor Jacques Delors, of allowing the security office to develop into a "state within a state" with unsurprising consequences.

Confidential Commission notes submitted to the five experts who wrote the report revealed the following features of this "regulation-free

zone" where "existing laws and regulations were regarded as cumbersome barriers to various forms of arbitrary action rather than as limitations to be respected".

■ The power to offer "small favours" to colleagues in the Commission such as cancelling police fines for parking offences or drink-driving. The security services allegedly performed these favours for directors general of the Commission (its most senior bureaucrats) and members of Commissioners' private offices, or cabinets.

■ The establishment of the security office as a private club for former police officers from Brussels, for whom special recruitment "competitions" were arranged. This included an ex-colonel from the Belgian police who had to be moved to another post in the Commission after he failed to carry out his duties.

The dubious nature of the security office, contracted out to IMS Group 4/Security, did not go unnoticed.

The report says that when he visited the Seville World Exhibition in 1992 Jacques Delors, then president of the Commission, "noted the presence of 10 Commission security officials, even though security on the spot was provided by Spanish security services. Moreover, their behaviour [feet on the table, heavy drinking etc] was considered intolerable".

Not long afterwards, a member of staff reported to a member of Mr Delors' private office "dubious incidents" in the Security Office such as the disappearance of office equipment and furniture".

As early as 1993 an internal Commission audit revealed worrying weaknesses in the way the security office was being run by Group 4. But according to the report no further serious action was taken until 1997 when press reports began to break. Uclaf, the Commission's fraud-busting unit, made its own inquiries and concluded that among other failings, the tender for the

security contract had not been conducted fairly.

Such complacency, heavily criticised by the independent experts, emerges again in section 2 of the report, devoted to corruption and fraud in the Commission's tourism unit. By the beginning of this year, 76 bodies or individuals had become subjects of criminal proceedings probes lasting 10 years into allegations of financial irregularities.

But the report reveals staggering indifference by officials who knew about the fraud. In June 1992, three years after the European Parliament had started asking questions about the tourism unit the chairman of the European Committee on Tourism wrote to the Commission alleging the unit's head had favoured selection of "an extremely dubious firm" called Demeter for a Commission contract.

The director general and the director concerned took the view that the approach was designed to discredit a competitor and decided to disregard the letter. Two years later, when evidence of fraud against the official had amassed, he was dismissed "without reduction or abolition of pension rights". A temporary staff member, also accused of irregularities, such as accepting airline tickets for his partner from a body with which he was working, received a sum when his contract was terminated - even after disciplinary proceedings had begun against him.

Edith Cresson, the French commissioner for education and research, is also heavily criticised for presiding over fraud at the Commission's Leonardo youth training programme. The contract to run the €620m (\$675.8m) programme was awarded to Agenor, a French company (the report questions the tender process that led to Agenor winning the contract). Internal audits uncovered dubious practices, for example, all printing contracts were awarded to the same company, which beat competitors for the fender via inside information on prices. Agenor also awarded irregular expenses to a contract employee.

The programme also paid "unacceptably high daily fee rates of Ecu2677" to a professor from Exeter University

who "apparently did not produce any scientific services which could justify the considerable fee".

The head of administration of the Leonardo programme, given the authority to sign payments of up to BFr100,000 (£5,479, \$2,712) "started to write cheques to herself for amounts between BFr30,000 and BFr100,000".

The report delves into the disappearance of funds from the Commission's humanitarian aid office, Echo. "The first hint of suspicion" about fictitious contracts involving aid to Rwanda and the former Yugoslavia only emerged four years after they were signed and then

only because a whistle-blower intervened.

Only two commissioners are criticised for bending staff rules to employ acquaintances - Mrs Cressey, for employing her dentist friend as a "visiting scientist" and Monika Wulf-Mathies, the German commissioner who rustled up a temporary contract for a legal expert married to an old friend.

Manuel Marin (whose wife works at the Commission) and João de Deus Pinheiro, (whose brother-in-law and wife are both employed in the executive) are let off the hook, having followed the necessary procedures.



Jacques Delors, left, with Anita Gradić, Monika Wulf-Mathies, Manuel Marin and João de Deus Pinheiro, four of the six commissioners named. By implication Delors, the previous Commission president, is accused of allowing the development of a 'state within a state'

Blair urges deep reforms

JACQUES DELORS

## Over half the cases date back to 'golden era'

By Emma Tucker

In a bitter aside, Jacques Santer, president of the European Commission, yesterday told journalists to "ask my predecessor" about the allegations of fraud and mismanagement levelled at the Commission in the wise persons' report.

That comment reflected a fact easily overlooked - more than half the cases probed in the document date back to the era of Jacques Delors, the former Commission president, feted as having presided over a golden era in the European Union executive's 42 years.

Praised for his strong leadership by member states and EU bureaucrats alike, the report nevertheless shows that the culture of mismanagement and refusal to accept responsibility was firmly entrenched even under Mr Delors. It specifically criticises him for not following up an audit that revealed the petty gangster tendencies of the Commission's security office.

Mr Delors is not the only figure from the past to find his way on to the pages of wise men's devastating critique. Abel Matutes, Spain's foreign minister who was formerly commissioner in charge of the "Med" co-operation programme with Mediterranean countries, is strongly criticised.

The report says he "seems to bear much more clear-cut and much greater responsibility" than his successor, Manuel Marin, for the shoddy structures at Med, which allowed for "irregularities, conflicts of interest, and a lack of control".

Successive commissioners are named in the context of fraud related to the EU's tourism programmes, including António Cardoso e Cunha, the former Portuguese commissioner, Raniero Vanni d'Archirafi, one of the last Commission's Italian representatives, and Christos Papoutsis, the current Greek commissioner. They "bear joint responsibility for formulating and attempting to implement a policy for which resources were not available and over which it was exceedingly difficult to exert effective control," says the report.

By implication, even though they are not mentioned by name, the report questions the effectiveness of the Commission's most senior officials in the secretariat, legal services and the 25 directorates that have presided over the Commission's "culture of complacency".

"Each individual must feel accountable for the measures he or she manages," says the report. "It is becoming difficult to find anyone who has even the slightest sense of responsibility."

CURRENCY MARKETS

## Euro shakes off Asia worries

By Alan Beattie in London

The euro executed an abrupt about-turn yesterday as traders in the Asian and European time zones took strongly different views of the likely effect of the European Commission resignations.

The euro dived early in the Asian trading session when the resignations were announced, falling 1.5 cents to \$1.081, within sight of its record low of \$1.078. It remained under pressure for the remainder of Asian trading.

But analysts and traders in London took a much more relaxed view of the likely implications of the news and drove the euro back up.

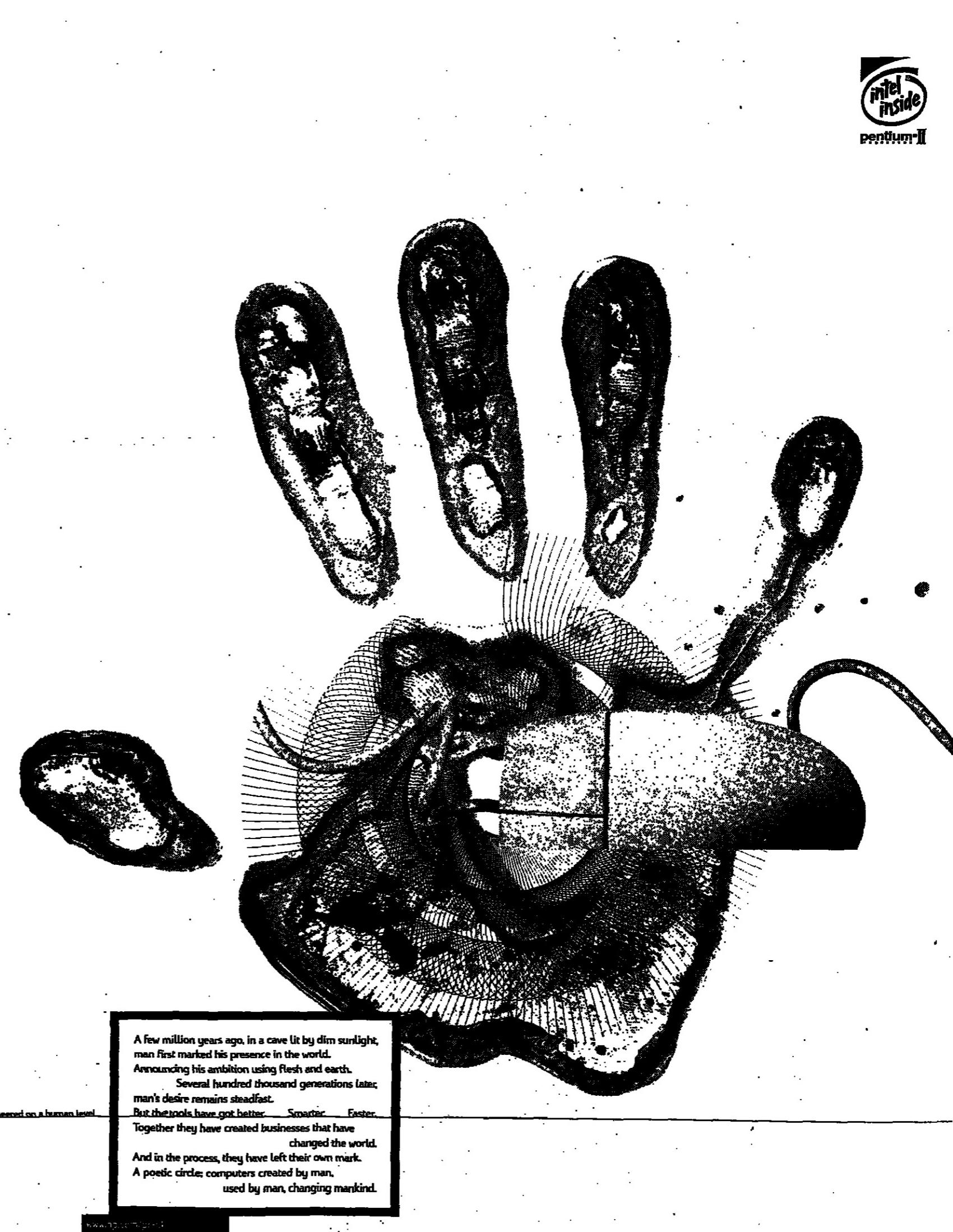
"The immediate reaction to the news was that it was the end of the world and there was now no one ruling Europe," said Chris Furness, senior currency strategist at the economic consultancy 4Cast in London. "But the reaction when the London and European markets opened was to buy it all back again." The euro regained its pre-announcement levels in the first few hours of European trading and by the end of the European session was around \$1.08.

The new currency started its trading life in the new year around \$1.17, since when it has declined steadily. Market participants have frequently cited policy conflict and uncertainty in the euro-zone as a main reason for the euro's fall. But in Europe, at least, they appear to have understood that the Commission has little or no role in the running of the euro.

"The markets in Europe had a clear grasp of the idea that the executive functions of the Commission resignees will not affect the currency," Mr Furness said. "The commissioners have no effect on monetary or fiscal policy in the near term."

Some market participants said the resignation of the commissioners may have made the European Central Bank less likely to cut interest rates when the ECB governing council meets tomorrow, a factor which could support the euro.

"With the departure of [German finance minister] Lafontaine last week and the European commissioners this week, to cut interest rates at the first opportunity might seem like dancing on their graves," one analyst said.



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TURMOIL WARNING CALL TO SECULARISTS

# Virtue party threatens to topple Ecevit

By Leyla Soutou in Ankara

Turkey's Islamist Virtue party yesterday threatened to topple the government and throw the country into political turmoil, unless secularist parties helped it lift a ban on its former leader one month before elections set for April 18.

It said it would support a no-confidence vote in Bülent Ecevit, the caretaker prime minister, unless parliament passed legislation allowing Necmettin Erbakan, banned leader of Virtue's outlawed predecessor party, Welfare, to run for parliament.

The threat came as Turkey grappled with a worsening bombing campaign inspired by the Kurdish PKK guerrilla group, which wants the release of Abdullah Ocalan, its captured leader, who is awaiting trial on treason charges.

Erol Cakir, governor of Istanbul, said yesterday that some 300 attacks, which he attributed to the PKK, had hit the city, Turkey's biggest, in the latest wave of violence.

"We strongly believe in the possibility that terrorist actions will continue from now on," he said.

He ordered private operators to tighten security at cinemas, sports stadiums, theatres, mosques, churches, shopping centres, hotels, bars and cafes. Turkish police have mounted a nationwide security crackdown with road blocks, random searches and hundreds of arrests.

The warning given by the PKK every year for tourists to stay away from Turkey has this year been taken more seriously by foreign governments. Some including Britain, have advised their nationals to avoid travelling to the country.

Together with the bombings, the parliamentary

action increases prospects of renewed political instability, when Turkey and its financial markets had come to count on a smooth election campaign to produce a strong secularist government.

Mr Ocalan's capture had given a strong boost to the chances of Mr Ecevit's Democratic Left party.

But the unexpected reconvening of parliament at the weekend by an unlikely alliance of Islamist and cross-party MPs' upset at being struck off party leaders' lists of parliamentary candidates has altered the political picture in Turkey.

The tabling of a censure motion on Monday allows parliament to stay in session for another two weeks to discuss the possibility of postponing the elections.

Regardless of whether the polls are delayed, the protracted debate will disrupt campaigning and detract attention from the achievements the government wants to focus on.

Mr Ecevit said that the political confusion, which triggered a further 3.41 per cent drop in the stock market yesterday, was already affecting the economy.

"We have seen economic improvement. Now it has started to regress. I hope this chaos will end as soon as possible," he added.

A parliamentary committee meets today to try to finalise an agenda for the session. But it is already clear that the rebels are deeply divided.

Virtue party members say they will support the elections if they get their way on reinstating their former leader.

But most secularist rebels want to postpone the elections to rebuild their chances in time to run in 2000, the deadline for elections to be held.

# Serbia bid to change peace deal rejected

By David Buchan in London and Guy Dinnane in Belgrade

International mediators yesterday rejected Serbia's bid to make big political changes in the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeepers to remain on its soil.

Hubert Védrine, French foreign minister, and co-chairman of the Paris peace talks, accused the Serbs of backtracking on aspects of the political agreement they had accepted at the first round of talks in Rambouillet last month.

In addition, the Serbs "still totally refuse civil and above all military guarantees on the ground", Mr Védrine told the French national assembly yesterday. "The last word has not yet been spoken, but the moment of truth is not far away," he said.

The team of international mediators rejected what they claimed was a Serbian "rewrite" of the political power-sharing arrangements discussed at Rambouillet, although they said "some of

the minor technical changes" proposed by the Serbs could perhaps be renegotiated with the Albanians, who on Monday said they would sign up to the overall peace deal.

Milan Milutinovic, Serbian president, said in Paris his delegation was ready to accept the political text on autonomy for Kosovo, but on the condition that Belgrade's amendments were adopted. He did not elaborate, but Serbian state television said one of the main objections was to the removal of jurisdiction of Serbian courts over Kosovo.

Politically, the leading government daily, complained yesterday that "a trap is being laid for Serbia" by the west, which was "trying to create a good excuse for aggression against a sovereign state". Nato has threatened to bomb Yugoslavia's military network if it judges Belgrade to have obstructed peace.

Mr Milutinovic reiterated that Serbia would not accept foreign troops in Kosovo.

Belgrade diplomats said Slobodan Milosevic, the Yugoslav president, wanted

to drag out the talks to sow divisions among the US and its European allies as well as within the Kosovo Albanian delegation.

Those close to the Kosovo Albanian delegation said the fragile unity between its political and military representatives was showing signs of fragmenting. Mem-

bers of the delegation had begun arguing among themselves over how to divide up powers in the future autonomous government envisaged for Kosovo.

While the talks go on, foreign observers report that Serbia has reinforced its troops in Kosovo in breach of the agreement Mr Milos-

evic made with Nato last October. Villages were burned in the Civica hills of northern Kosovo as Serbian security forces attempted to push back KLA units. The United Nations High Commission for Refugees (UNHCR) estimated that 9,000 people had fled their homes in the past two days.

The Russian government believes further progress on arms reduction talks could help win fresh financial support from Washington. But some Russian strategists argue that US proposals to amend the 1972 Anti-Ballistic Missile treaty could undermine the chances of the Duma approving the Start-2 treaty.

A group of US senators held talks with their Russian counterparts yesterday to convince them that a proposed new missile defence system was solely designed to protect the US from rogue nuclear states.

"I think there's concern that America may be trying to negotiate the ABM treaty," said Curt Weldon, a Republican congressman. "We assured the Duma that that was not something we were trying to do."

Mr Primakov may face a tougher challenge in persuading parliament to adopt some revenue-raising measures requested by the IMF.

Gennady Zyuganov, leader of the Communist party, the biggest parliamentary faction, said some of the IMF's demands were unacceptable.

ACCORD ON TRANSPORT OF CRUDE OIL PROJECT 'WOULD CONTRIBUTE TO REGIONAL SECURITY'

# Greece, Macedonia in pipeline deal

By Kerin Hope in Athens

Greece and Macedonia have agreed to build a pipeline to carry crude oil from the northern Greek port of Thessaloniki to a refinery near Skopje, the capital of the landlocked former Yugoslav republic.

The agreement marks a breakthrough after years of strained relations over Greece's refusal to recognise Macedonia under that name. An interim accord on the dispute was signed in 1985, allowing trade to resume,

but Greece still insists the name should be altered to avoid implying a claim on the northern Greek region of Macedonia.

"The project would provide security of oil supplies in a landlocked country and would contribute to regional stability," said Eleftherios Tzelles, chief executive of Hellenic Petroleum (HP), Greece's state oil-refining company.

The Greek side would finance construction of the 220km pipeline, to be built by a joint venture between

HP and Meton, a private Greek construction company. HP and Meton would also buy a majority stake in Okta, Macedonia's state-owned oil refinery, and invest in its modernisation.

Macedonia imports about 1m tonnes of oil and petroleum products per year by truck and train from Thessaloniki, and exports small amounts of refined products to Albania and Serbia.

The deal opens the way for HP to penetrate the regional energy market. Mr Tzelles said: "The oil pipeline would

later be extended to Belgrade, the Yugoslav capital. HP and Meton would also offer to refurbish a power station in southern Macedonia to supply electricity to the south Balkan grid."

The \$150m pipeline project would be the biggest investment in Macedonia since it broke away from the collapsing Yugoslav federation in 1991. One of eastern Europe's poorest countries, Macedonia has attracted little investment because of concerns about its political stability.

The centre-right government last month reached an agreement in principle with Taiwan for a \$1bn investment package in return for opening diplomatic ties.

As a result China broke off relations with Macedonia and vetoed renewal of the UN Security Council's mandate for a 1,000-strong UN peacekeeping force based in Skopje, which monitored Macedonia's borders with Serbia, Serbia's Albanian-populated province of Kosovo and Albania itself.

AIRCRAFT MANUFACTURING CHIEF-EXECUTIVE INSISTS CONSORTIUM AS A WHOLE IS PROFITABLE AND LOSS INCURRED ONLY BY ADMINISTRATIVE WING

# Cost of Boeing price war pushes Airbus into red

By Michael Shapinkin

In Toulouse

Airbus Industrie made a loss of about £125m (\$204m) last year because it had to make provisions of £200m to pay for a price war during the mid-1990s against Boeing of the US. Noel Forgeard, chief executive, said yesterday.

Mr Forgeard, who became head of the European aircraft-making consortium last year, said smaller provisions would be necessary over the

next few years to account for the price war from 1995-7. This would result in a loss for Airbus again this year.

Mr Forgeard said the provisions followed a decision by Boeing to initiate a price war against Airbus's single aisle A320 family. "They said: 'Let's kill Airbus.' They dumped prices." He said Jean Pierson, his predecessor, had no alternative but to react.

However, Mr Forgeard said the loss was incurred

only by Airbus's central administration and marketing wing and that the consortium as a whole was profitable.

Airbus's central adminis-

tration is a *Groupement d'intérêt Economique* (GIE), a French legal entity. To get a full view of Airbus's profitability, manufacturing facilities owned by the four Airbus partners - Aerospatiale of France, DaimlerChrysler Aerospace (Dasa) of Germany, British Aerospace and

Casa of Spain - also needed to be taken into account. Mr Forgeard declined to put a figure on the overall profitability of Airbus and its partners' factories.

Industry observers have suggested Airbus as a whole, including the partners' factories, made a profit of about \$450m last year.

The scale of the Airbus GIE's loss during 1998 became apparent earlier this year when British Aerospace revealed its share of the loss

was £25m. British Aerospace has a 20 per cent stake in Airbus. However, the size of the provisions which caused the loss were previously unknown.

Observers believe that without the price war provisions, the Airbus GIE would have made a profit of about £40m last year, after taking into account other provisions caused by the financial problems at Philippine Airlines, an Airbus customer.

The Airbus partners had approached their governments to ask for refundable investment in the A3XX "super jumbo" aircraft. The four governments are being asked to provide a third of the \$10bn development cost. Mr Forgeard said the aircraft

would go into service in 2005 if there was sufficient demand.

The delay in transforming Airbus into a limited company could damage the consortium. The change should have taken place this year, but the partners delayed the transformation during abortive merger talks between British Aerospace and Dasa.

"The biggest risk Airbus runs is one of complacency," Mr Forgeard said.

# US and Israel to invest in high-tech ventures

By Nancy Dunnne in Washington

The US and Israel yesterday agreed to invest in joint high technology ventures which would include the development of defence technology for civilian purposes.

The announcement follows the signing of two agreements on Monday intended to boost commercial ties between Israel, Jordan and the US.

Natan Sharansky, Israeli minister of industry and trade, and Marwan Muasher, Jordanian ambassador to the US, attended a ceremony with Charles Barshefsky, US trade representative, to establish a second "quality industrial zone" in Jordan. Goods produced in the zones by Israeli and Jordanian companies will be allowed into the US duty-free. The US requires that goods which benefit from the tariff treatment add at least 30 per cent of the value in the designated zones.

Although Israel has a free trade agreement with the US, Jordan does not. The special zones allow Jordan to have equal benefits for some of its goods while promoting co-operation between Israel and Jordanian companies.

The ministers also agreed to an expansion of the first Israeli-Jordanian zone in Irbid, northern Jordan, which is expected to grow from its current 104 acres and 4,000 workers to 10,000. Fifty companies are already operating at Irbid, and 18 more have reserved space in the expanded facility.

Eli Kazhdan, an adviser to Mr Sharansky, said Motorola's presence in the qualifying zones was particularly significant because it showed how the region could move up from low to medium and high technology manufacturing. "A few more projects like this, and then things could really start moving," he said.

# Contract for Black Sea oil port awarded

By Robert Corzine

The long-delayed Caspian Pipeline Consortium (CPC) took another step forward yesterday with the award of a \$300m contract to build a new Black Sea oil export terminal at the Russian port of Novorossiysk.

The contract was awarded to a consortium of Bouygues, the French construction group, and Bouygues Offshore, said yesterday the project was technically straightforward, but had a demanding schedule. The first oil shipment is due in July 2001. Mr Leost said technicians had already arrived on site.

The CPC project is one of the key pieces of infrastructure needed for Kazakhstan to realise its oil export potential. It will link petroleum reserves in northern Kazakhstan, such as the Tengiz and Karachaganak fields, with a new marine oil export terminal at Novorossiysk.

CPC officials estimate that the total contribution of the pipeline project and Tengiz to the Kazakh and Russian economies over the 25- to 30-year life of the two projects will be about \$150bn. Of the \$2.2bn investment, about half will be spent in Russia and Kazakhstan, with the former receiving the lion's share, as most of the new

pipeline will be in Russia.

The contract covers the construction of a new marine terminal located about 20km from the congested existing oil export facilities in Novorossiysk.

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The acceleration of work on the CPC will give a big psychological boost to oil companies operating in the Caspian Sea region. Over the past year a combination of low oil prices, poor exploration results and high transportation costs for oil exports has undermined confidence in the region.

out of the hands of rivals of the US.

Under normal trade relations, the Commerce Department might have been expected to grant exemption licences on exports or raise the technological calling

number of US computer exports to China, which last year totalled \$879m, would be affected by the problem.

One of the worst hit companies is expected to be Intel, the computer chip maker. Also affected would be IBM, Sun, Compaq and others, executives said.

Jim Jarret, president of Intel China, said that sales of multi-processor units for use in servers would be particularly at risk.

China's server market has begun a period of rapid growth, spurred in part by huge expansion in internet use. Mr Jarret said.

The two recently launched versions of Intel's Pentium III processor fall below the 2,000 MTOPS (millions of

theoretical operations per second) limit imposed by the US commerce department.

But the Pentium III is often exported in multi-processor units, the combined power of which is above 2,000 MTOPS.

Exports of these would be curtailed under the current commerce department rules, said Mr Jarret. Another Pentium III product, the Xeon, due to be launched before July, would exceed 2,000 MTOPS and so would also be kept out of China unless special export licences were granted.

Asked if the anti-China mood in US Congress would eliminate the hope for such licences, Mr Jarret said: "It certainly can't help."

A US Congressional report has raised alarm that rival militaries could construct powerful supercomputers by combining several smaller computers together in "clusters".

The sheer number of licences that would have to be granted (a new one is required for each shipment) could cause a bureaucratic logjam in the commerce department.

Industry executives in Beijing said that the rapid evolution of technology has meant that the 2,000 MTOPS limit could be much higher and still not allow for the transfer of supercomputer equipment applicable for military use.

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# WTO urged to make environment checks

By Frances Williams in Geneva

## THE AMERICAS

**Lie detectors brought in to boost arms lab security**

By Tony Walker in Washington

The US has further heightened security procedures at its weapons laboratories following the outcry over the alleged leakage of nuclear weapons technology to China.

Bill Richardson, energy secretary, told the Senate armed services committee

yesterday that lie detector tests were being applied to all employees at national laboratories with access to sensitive information. Only the Central Intelligence Agency has previously followed this practice.

Counter-intelligence efforts at five weapons laboratories were also being intensified to guard against

further security breaches and restrictions were being tightened on access to classified facilities by visiting scientists from "sensitive countries", Mr Richardson said.

The administration has come under intense pressure over reports that a scientist employed at the Department of Energy's Los Alamos, New Mexico, facility had

passed secrets about the manufacture of the W88 Trident ballistic missile warhead to the Chinese.

Other alleged breaches at national weapons laboratories, including the leaking of details about making neutron bombs, are also being investigated by the CIA, which is to provide a damage assessment next month.

The issue threatens to sour Sino-US ties on the eve of a visit by the Chinese premier.

"We don't know the extent of the theft from China... but we have no illusions about the Chinese," Mr Richardson said. He indicated that President Bill Clinton would be raising espionage issues with Zhu Rongji, China's premier, when he visits

Washington in early April.

But Mr Richardson rejected calls for now to suspend scientific visits to US weapons laboratories, arguing such a step would be counter-productive.

Richard Shelby, chairman of the Senate intelligence committee, called on Monday for a moratorium on scientific exchanges until the

government had completed its investigation of the leakage of nuclear secrets to China.

Mr Shelby's call coincided with the appointment by the CIA of David Jeremiah, a retired admiral, to conduct an independent review of CIA investigations into China-related security breaches.

Meanwhile, in a sign of

growing sensitivity in Washington about the need for tighter export controls, Mike Enzi, the chairman of the Senate international trade and finance sub-committee, has urged stronger coordination among western countries to monitor the sale of "dual use" technology for civilian and military purposes.

**Investors say fears of crisis 'bail-ins' would only mean getting out sooner**

Proposals designed to compel private sector lenders to participate in rescue packages are meeting with strong resistance, write Richard Lapper and Stephen Fidler

**P**roposals to force private lenders to play a part in rescue packages for countries hit by financial crisis are running into strong resistance from banks and investors.

The proposals emerged from western governments worried that official finance from international institutions and governments was being used to pay off private lenders whose mistakes were at the root of the recent financial crises. Their concern was to address the "moral hazard" issue - that the prospect of an official "bail-out" would encourage banks and others to make unwise lending decisions.

After a battle over whether foreign banks should be compelled to back the recently renegotiated International Monetary Fund package for Brazil, a "voluntary" agreement emerged. This provided assurances to the Brazilian government and the official lenders that western banks would commit themselves to maintaining current levels of trade and interbank lines.

The reason for a voluntary agreement was underlined by officials in Paris this week for the annual meeting of the Inter-American Development Bank: once private lenders catch the first hint that they would be compelled to join a rescue financing, they would immedi-



Enrique Iglesias, president of the IADB, addresses the development bank's annual general assembly in Paris this week. It was attended by 6,000 people, mostly from its 46 member countries

ately move to reduce their exposure.

Thus the requirements of recovery from the current crisis conflict with the aim of combating moral hazard among lenders. Now, says Lawrence Summers, deputy US treasury secretary, the imperative is less to stop bad loans and more to ensure confidence and adequate flows of capital".

Bankers say, however, that there still exists significant concern that they will be forced to participate in future emergency financings, for example in Ecuador. A senior US banker said yesterday: "anything, the idea is gaining momentum, particularly among Euro-

pean governments who are not capital market friendly." Mr Charles Dallara, managing director of the Institute of International Finance, the Washington-based body which reflects the interests of international financial institutions, says three recent developments in particular have worried the financial community: the strong encouragement by the Paris Club of official creditors for Pakistan to reschedule its eurobond debt; proposals that clauses allowing restructuring be introduced into the contracts of international bonds issued by emerging market borrowers; and suggestions that the IMF might lend to countries

that are running up arrears with private sector debtors.

"I do think that the official sector has to be careful," said Mr Dallara. "In the interests of generating more private sector involvement in the short run it could lead to less involvement in the long run."

One large investor in Latin America said he was prepared to sell his holdings of Latin American bonds if their clauses were changed to ensure "comparability" - aimed at ensuring an equal sacrifice between private and official lenders.

More generally, bankers say "bailing in" proposals reflected little appreciation of how capital markets have

changed since the debt crisis of the early 1980s, when commercial banks were the main source of foreign capital for Latin America and restructuring negotiations took several months.

By contrast the region now depends on a much broader base of investors

and the market reacts to problems much faster. Last year, for example, commercial bank lending accounted for less than 1 per cent of foreign capital inflows into Latin America, while more than a third was raised on the bond markets. Substantial sums are now raised in new equity.

Moreover, some bankers argue that investors are beginning to differentiate between Latin American economies, rewarding those with better fundamentals and fiscal performance.

David Mulford of Credit Suisse First Boston, the investment bank, and a former US Treasury official, says investors are learning to live with crises in Latin America and are becoming more discriminating about the risks of particular countries. "In each of the crises there has been shock, withdrawal and re-engagement and the re-engagement has been more selective each time. The system is working reasonably effectively."

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**Forbes enters presidency race with full wallet**

By Deborah McGregor

In Washington

Wealthy publisher Steve Forbes made a high-tech entry into the Republican race for the presidency yesterday, but his strategy for winning will rely on old-fashioned conservative values and that most time-honoured of political traditions: barrels of money.

Launching his candidacy on the internet before hitting the campaign trail in New Hampshire, Mr Forbes trumpeted a "new, information age campaign about

great ideas and enduring values".

In an effort to establish himself as the leading candidate of the Republican right wing, Mr Forbes draped himself in the mantle of Ronald Reagan and pledged to abolish the tax code, restore Social Security and protect the lives of the unborn.

"Today marks the beginning of a national crusade to restore Ronald Reagan's vision of hope and prosperity for all Americans," he said.

According to the latest opinion polls, Mr Forbes is running roughly in the mid-

dle of the pack of 11 Republican contenders, ahead of Gary Bauer, John Kasich and Patrick Buchanan, for example, but well behind the early favourite, George W. Bush.

It is the second time round for Mr Forbes, who lost the nomination to Bob Dole in 1996. In that race, the well-heeled publishing magnate spent more than \$36m of his own money, mainly on television and radio ads attacking Mr Dole.

Those tactics did not sit well with the party establishment, however.

With no limits on what he can spend, since he does not rely on public matching funds, it is expected Mr Forbes could easily top \$55m this time. His deep pockets have prompted others, including Vice President Al Gore and Mr Bush, to consider eschewing public funds so they can spend unlimited amounts, too.

Money aside, however, Mr Forbes' task is to overcome the sense in the party that he simply does not fit the bill for a winning ticket in 2000. He has proved resistant to ample coaching aimed at

improving his warmth and personal appeal. With his permanent grin and staring eyes, he continues to present an awkward public persona.

But more important, he faces an uphill battle in persuading the broader Republican party that he is the kind of winner they need.

In 1996, he suffered a backlash from Republican conservatives who did not view him as sufficiently devoted to their anti-abortion, anti-homosexual message and who were wary of the man who had, in 1984, talked of the party's "unnecessary

brouhaha about abortion".

Since then, Mr Forbes has worked non-stop to woo social conservatives.

His efforts were rewarded last week when several prominent social conservatives

pledged their support for him and urged their activist members to do the same. But with moderate Republicans launching their own charm offensive and much of the early tide flowing to Mr Bush, many doubt Mr Forbes' message will gain him the kind of broad support he needs to gain frontrunner status.

**CONFIDENCE IN MEXICO****Investment pledges over \$10bn**

Mexico yesterday said it had received foreign investment pledges just exceeding \$10bn for 1999, higher than last year and a sign that confidence remains strong in the run-up to presidential elections next year.

The investment commitment, broadly similar to that

pledged in 1998, could lead to more than 40,000 new jobs, according to Herminio Blanco, the trade minister.

Last week, his ministry announced that direct foreign investment in Mexico last year was a robust \$10.24bn, despite turbulence in Mexico's financial markets as a result of the Russian and Brazilian crises. A big stimulus has been the North American Free Trade Agreement between Mexico, the US and Canada, which since its launch in 1994 has turned Mexico into the second largest recipient of direct foreign investment among the world's emerging markets, after China.

Mexican-owned companies last week announced investment pledges of \$7bn. Some have taken a more cautious approach this year because of the possibility of presidential economic turbulence. Henry Trick, Mexico City

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## ASIA-PACIFIC

# Bank of Japan chief rejects expansion policy

By Gillian Tett in Tokyo

Masaru Hayami, governor of the Bank of Japan, yesterday damped hopes that the central bank was about to implement new expansionary policies to stave off the country's economic downturn.

Speaking in Tokyo after the markets closed, he insisted that the central bank was "in no hurry" to change its monetary policy framework to endorse even more radical measures, as

some politicians and foreign financial officials are urging. "There is no need to hurry [in changing our policy]. The most important thing for a central bank is to avoid sowing the seeds of future inflation," he said.

The hawkish comments are likely to disappoint many foreign investors, who have recently bought large volumes of Japanese stocks partly on hopes that Japan was moving towards an even more expansionary monetary policy. The Nikkei 225,

the main stock market indicator, closed above 16,000 for the first time for eight months yesterday, before Mr Hayami's comments.

Mr Hayami's caution may also disappoint some members of the ruling Liberal Democratic party who have also been urging him to take more radical action. This pressure has risen since the release of data last Friday showing that the economy shrank by 0.8 per cent between the third and fourth quarters of 1998, its fifth con-

secutive quarter of decline. Some senior bank officials are also urging its policy board to consider additional measures in the coming weeks.

The bank will publish today the minutes of the policy board meeting on February 12, which decided to reduce the call money market rate - or the overnight market rate - from 0.25 per cent towards zero. Although this stance was agreed by majority vote, the minutes are likely to show that at

least one member was also urging more radical action such as the adoption of an inflation target.

Since this meeting, the bank has pushed the overnight call rate to almost zero. Some economists suspect that this may not be sufficient to ward off fully the inflationary pressures in the economy.

However, it would be technically difficult for the bank to create negative interest rates and if it wanted to loosen monetary policy fur-

ther, it would need to abandon its traditional policy of guiding overnight interest rates, and seek to take other measures such as:

- Focus on a specific target for the growth in the money supply, and achieve this by pumping more liquidity into the markets or purchasing government bonds.

- Focus on the three month bank rate, and seek to bring interest rates towards zero in this market as well.
- Adopt an inflation target of the sort used by central

banks in the UK, in order to create inflationary expectations in the economy.

- Seek to monetise the debt by buying Japanese government bonds, either directly from the Ministry of Finance, or the markets.

The policy board is strongly opposed to any suggestion that it should monetise the debt. However, some bank officials have discussed moving to a monetary target or reducing the three-month interest rate in recent weeks.

## US and N Korea agree to nuclear probe

By Richard Wolff in Washington and John Burke in Seoul

The US and North Korea have reached agreement on inspections of a suspected nuclear facility in North Korea, the State Department said yesterday.

Madeleine Albright, the secretary of state, said in a statement that the agreement would allow an unlimited number of visits by US teams to the site at Kumschangri, near North Korea's main nuclear site, with the first visit to take place in May.

The US could not accept a North Korean demand for compensation but would assess what were described as pilot agricultural projects and supply a previously pledged 500,000 tons of food aid.

Differences remained up to the last minute on the wording of the agreement. North Korea was demanding that the accord include a promise of US food aid.

The inspection accord is likely to be criticised in the Republican-controlled US Congress if it appears that the US is yielding to North Korea's demand for food aid in return for access to the suspected nuclear site.

The large underground facility has raised US suspicions that North Korea might be preparing to resume its nuclear weapons programme despite a 1994 agreement under which Pyongyang promised to shut down reactors capable of producing weapons-grade plutonium in exchange for fuel and safer nuclear plants.

The US Congress has threatened to cut off funds to finance the supply of fuel promised under the 1994 accord unless the US gains access to the underground site, which is still under construction.

The discovery of the underground site and North Korea's firing of a three-stage missile over Japan last August led to criticism of the Clinton administration's policy of engagement and forced the US president to appoint William Perry, a former US defence secretary, to conduct a review of US policy on North Korea.

Mr Perry is expected to deliver his report within the next few weeks. An agreement on inspections would strengthen the administration's case for a policy of engagement rather than one based solely on military deterrence.

It would also ease fears in South Korea, which is pursuing a "sunshine" policy of economic co-operation with the North, that the US is preparing to adopt a more hard-line stance towards Pyongyang.

## Companies to increase pay despite profits squeeze

By Michiyo Nakamoto in Tokyo

Leading Japanese companies are expected to agree today to moderate wage increases in spite of the country's prolonged economic slump.

Toyota, Japan's largest vehicle manufacturer, is likely to agree to an average monthly increase of Yen 6,000 (\$62), representing 2.21 per cent of the average basic salary. Toyota's decision will be

closely followed since it sets the tone not only for the industry but for other sectors as well.

Large electrical manufacturers, such as Matsushita and Hitachi, are also expected to agree increases of between Yen 6,000 and Yen 7,000, about 2 per cent of basic salaries. Hitachi's wage increase comes in spite of the company's fall into loss this year.

However, this year's spring labour offensive, as the annual wage negotiations are known, is likely to result in the lowest pay increases seen in recent years, highlighting the difficulties Japanese companies face. Toyota's expected increase is the lowest since 1982 while that at Hitachi will be the lowest since 1970.

Nevertheless, average pay in Japan has risen each year since 1990, when the burst of the Japanese asset bubble triggered a long downward slide of the economy, according to figures released by the Ministry of Labour.

Labour costs have risen steadily at Toyota in spite of a sharp fall in domestic output, the company points out. The ratio of labour costs to sales rose from 7.5 per cent in 1990 to 8.5 per cent at the end of last March while produc-

tion has fallen 24 per cent from 4.2m vehicles to 3.2m.

The continued rise in wages contrasts with the sharp cuts in capital spending among Japanese companies. Private sector spending is expected to fall for the second year running, after falling an estimated 4.2 per cent last year.

However, cracks are beginning to appear in the prac-

tice of annual pay increases as more companies come under pressure to reduce costs amid falling prices and sharp declines in revenues.

"It is very difficult to cut wages because it affects employee morale and livelihoods. But from now on the introduction of consolidated accounting and international accounting standards will increase pressure on companies to cut labour costs."

notes Katsujiro Oyanagi, director of the labour relations and wages division of the Japan Federation of Employers Associations.

This year, the management at Mitsui Shipbuilding and Engineering is negotiating a 10 per cent cut in wages, while Yokohama Rubber, Industrial Bank of Japan and All Nippon Airways are also expected to press for pay cuts.

### NEWS DIGEST

#### REFORM OF STATE MONOPOLY

#### India may limit foreign insurance investment

An Indian parliamentary committee yesterday pressed for changes in a draft bill to liberalise the state monopoly insurance sector, advising in particular restriction of foreign investment in eventual private insurance companies.

It recommended that foreign insurers be allowed to hold only up to 26 per cent in any joint venture with an Indian partner. But it suggested removing a clause in the draft bill permitting an additional 14 per cent stake in such entities by "non-resident Indians", foreign institutional investors and "overseas corporate bodies" - companies owned by non-resident Indians.

Parliament is expected to vote as soon as this week on the controversial bill, which would open insurance to private and foreign investment for the first time since the sector's full nationalisation in the 1970s.

A stake of 26 per cent in Indian law grants important powers to a minority shareholder, including the right to call extraordinary board meetings. The figure is considered a minimum by foreign insurers, many of which have long-standing joint ventures with Indian partners in expectation of the sector's liberalisation. Mark Nicholson, New Delhi

## Zhu's popularity tested by Chinese suffering

### Bid to be 'true commercial bank'

James Kyng finds the premier may need more than his refreshing humility to pursue reforms

**I**t was a mea culpa of the sort seldom heard from China's communist élite: "What I am dissatisfied with is that I have not done a good job," said Zhu Rongji, the premier, at an annual news conference broadcast live to hundreds of millions of Chinese this week.

Rather than portraying any sense of creeping inadequacy, however, Mr Zhu's humility - enormously popular with many in Beijing who heard it - seemed to indicate the confidence of China's most dynamic leader.

It is true that 1998 was a painful year for vast numbers of Chinese. Unemployment ballooned, the losses of state enterprises piled up, corruption ran wild and the country failed, albeit by a narrow margin, to attain the 8 per cent growth target that Mr Zhu had "guaranteed" at the same news conference in March last year. China grew at an official 7.8 per cent, but many economists believe this overstates reality by several percentage points.

Nevertheless, one year after he was appointed premier, Mr Zhu's standing remains high. He seems to be genuinely popular with large numbers of ordinary people enamoured of his humour, incisiveness and determination. Some, of course, rail against the policies that have thrown them out of work and, on to the poverty line.

The State Development Bank, China's largest "policy bank", yesterday launched a 20-branch nationwide network to improve supervision and support for the infrastructure projects that represent the core of its lending business, writes James Harding.

The branches in leading cities were acquired in the State Development Bank's takeover of the China Investment Bank in December and will form a

foundation for the policy bank to become a "true commercial bank", Chen Yuan, its president, said. The bank, which is just five years old and has assets of more than RMB500bn (\$60bn), focuses on government-directed lending to infrastructure projects. But the SDB is seen to be moving towards developing its investment banking business, notably after the acquisition of the China Investment Bank.

Within government, he lacks a power base run along traditional patron-protégé lines, but seems to command an intellectual commitment from many technocrats for his programme of economic reforms. "Reforms are painful, but there is no other way out for China," said one government official.

It was also seemed telling that only 18 among nearly 3,000 delegates to the National People's Congress, China's mild-mannered parliament, voted against his work report this week, despite the fact that it promised little but hardship. No other speech during the two-week NPC session drew so little opposition.

But despite Mr Zhu's unusual popularity, real dangers loom ahead. There may come a point, many observers believe, when deepening economic hardship translates into widespread discontent and growing social unrest. Under such circumstances, it is possible that Mr Zhu's natural constituency - the pursuit of free

market reforms - could be undermined by calls for a return to greater socialist orthodoxy.

He is particularly vulnerable on this front, foreign diplomats said, because key strands of his economic policy are contradictory.

Shi Jianming, one of the top economic advisers to the state council (cabinet), acknowledged this month that China's reforms to its ailing state-owned enterprises were working against another economic policy priority: the expansion of consumer demand.

In the past, said Mr She, most of the cost of education, medical care and housing for state workers was borne by the state. Now, the burden is being shifted to the individual, sapping consumer spending power.

"We know that we will have to pay for more and more of what the state pays for now, but we don't know how much," said Yang Longde, a public servant in Beijing. "When you don't

know what is happening, it is safest just to save."

Given that consumer spending accounts for around 50 per cent of gross domestic product, China's saving spree is a serious problem. But economists said that unless Mr Zhu's reforms are halted, and socialist-era welfare benefits restored, the growing psychological aversion toward spending may deepen.

But Mr She, in common with almost all government officials, believes that a reversal of reform is not an option. Instead, he says: "We have to manage well the intensity of reforms in order to avoid drastic results."

If "drastic results" did emerge, Mr Zhu's prestige

could be most at risk.

At the end of his speech, the premier's voice rose to exhort NPC deputies to "vigorously reform" but other senior officials avoided using this phrase. They chose safer slogans advocating unity and hard work.

There are already street demonstrations, riots and other signs of social unrest, but so far they appear to be localised and relatively minor. Foreign diplomats and other observers said, however, that a serious outbreak of internal strife cannot be ruled out if economic growth continues to slow.

The risk for Mr Zhu is that there could be a day when his mea culpas may not be so voluntarily offered.

### PHILIPPINE TRADE

#### Glimmer of economic hope

Trade data for the Philippines for January have highlighted the continued weakness of the country's economy but also revealed some glimmers of an upturn. The balance of trade in goods was in surplus for the eighth consecutive month at \$1.86m. Export receipts rose by 22 per cent to \$2.58bn from \$2.11bn while import payments fell by 15.6 per cent to \$2.39bn from \$2.83bn.

Joey Cuylekeng, economist with ING Barings, said while the year-on-year fall in imports indicated economic weakness, there had been a 16 per cent month-on-month increase in import payments from December. He said if this continued in February, it could indicate the economy had bottomed out. Tony Tessell, Manila

## Active role for HK share body

By Louise Lucas in Hong Kong

The body set up the Hong Kong government to manage its share portfolio may exercise its vote on corporate proposals such as mergers and acquisitions involving companies whose shares it holds.

The move, announced yesterday, indicates that Efil - Exchange Fund Investment Ltd - could play a more active role as shareholder, potentially giving rise to conflicts of interest.

However, the planned disposal of part of the government share portfolio, now worth an estimated HK\$175bn (US\$23.6bn), has also moved forward. Efil said yesterday it would be sold through a variety of methods, possibly including share placements and corporate buybacks.

The government's unprecedented intervention in the stock market last August, designed to prop up prices and frustrate speculators, was aimed at restoring stability to volatile financial markets.

But it also sparked fears that Hong Kong was abandoning free market principles, and that it could find itself mired in conflicts of interest as both regulator and owner of a slice of blue chip corporate Hong Kong.

These fears were partially allayed by the government's

commitment to disposing of the bulk of its share portfolio and its insistence that it would be a largely passive investor. About one-third of the shares are to be retained.

Yesterday Efil said it would consider and advise on voting on proposals such as takeovers, mergers and acquisitions, and connected party transactions on a case by case basis. It would still advise against seeking board representation, and against voting on mundane or routine matters, such as the adoption of audited accounts.

Three investment banks have been targeted by Efil as potential financial advisers for the disposal plan. Their names will not be released until next month but the nine-strong shortlist is understood to include Goldman Sachs, Morgan Stanley, Jardine Fleming, CSFB and Warburg Dillon Read.

The investment banking arm of HSBC, the banking giant in which the government has a 9.8 per cent stake, was also understood to be on the shortlist.

Efil is pursuing a combination of methods of disposal, including exchangeable bonds, share placements, corporate share buybacks and unitisation. Unitisation involves pooling the portfolio and splitting it into units which could then be sold to retail investors.

Indonesia yesterday promised to start pushing

for the repayment of loans to state banks by launching bankruptcy procedures and speeding debt talks that have so far failed to produce any restructuring deals.

In a letter of intent with the International Monetary Fund, needed for a new loan disbursement, Indonesia said the Indonesian Banking Restructuring Agency and the seven state banks would initiate bankruptcy suits against 20 big corporate debtors by the end of April.

Indonesia failed to meet a pledge to launch bankruptcy procedures last year, despite adopting a bankruptcy law and creating a court to press debtors.

Indonesian enterprises owe \$80bn in off-shore debt, little of which is being paid with large amounts owed to domestic banks.

Nearly all the Rp300,000bn (\$32.6bn) in government bonds to be issued before late April will be used to recapitalise state banks, and private banks taken over by the government.

### CORRECTION

#### Malaysia and IFC

Malaysia will rejoin the IFC regional and composite indices in November, not immediately as the FT reported on March 11.

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probe

## INTERNATIONAL

## Israel's religious students on welfare place heavy burden on economy

The rate of non-participation in the country's workforce is the highest in developed world, writes Avi Machlis

**S**miling behind his red-dish beard, Yishayahu is rushing to class at one of the countless *yeshivas*, or religious seminaries, scattered along the winding alleys of Jerusalem's ultra-Orthodox Me'a She'arim neighbourhood.

Like many religious students, 24-year-old Yishayahu has never worked, and is quick to defend his lifestyle, despite growing criticism of secular Israelis. Yet Yishayahu's staunch defence masks an ignorance of looming economic crisis that may soon come crashing down on the serenity of a communal way of life devoted to endless Talmudic studies.

"Making money in this world just isn't important to us," says Yishayahu. "It's the world to come that really counts."

Economists say the number of non-working *yeshiva*

students has driven up the rate of non-participation in the workforce in Israel to the highest in the developed world. Non-participants are excluded from unemployment data.

In addition, the ultra-Orthodox – known as the *haredim* ("God-fearing") – are more dependent on government funding and philanthropy than ever before. And with soaring birthrates, their community, which makes up about 7 per cent of Israel's 6m population, is rapidly sinking into poverty and impeding government efforts to revive economic growth.

Ruth Klinov, economics professor at Hebrew University of Jerusalem, and Eli Berman, an economist from Boston University in the US, have extensively studied trends of the ultra-Orthodox.

In a 1997 study, they

showed that Israel's workforce participation rate for men aged 25-54 fell from 93.5 per cent in 1970 to 85.7 per cent in 1993. In western Europe and the US the rate was about 94 per cent in the early 1990s.

"About one-third of the decline can be attributed to the *yeshivas*," says Ms Klinov. "The problem is that ultra-Orthodox non-participation is not cyclical. It is permanent and increasing at a geometric rate."

Indeed, the number of *yeshiva* students has doubled from 35,800 in 1990 to more than 72,000 in 1997, or 1.2 per cent of the population.

The proportion of ultra-Orthodox men not working has climbed from 41 per cent in 1980 to more than 60 per cent today.

These trends, along with

high birthrates, have sent the average *yeshiva* student's family below Israel's poverty line. *Haredi* women have 7.6 children on average, and often work, too. But monthly income for these



Ultra-Orthodox Jews demonstrating against a supreme court ruling last month. 'Making money in this world isn't important,' say students

families is less than half that of all Israeli families.

The *haredi* population is growing so fast, it will double every 17 years. By 2010, say the researchers, 10 per cent of Israeli children will have a non-participant father studying in a *yeshiva*.

"At current levels of transfers and taxes, the ultra-Orthodox growth rate will make Israel's welfare system insolvent and bankrupt municipalities with large ultra-Orthodox populations."

argues Mr Berman in a working paper.

Meanwhile, these trends complicate efforts to jump-start Israel's stagnant economy. Growth has fallen from about 6 per cent per year in the mid-1990s to 2 per cent in 1998.

Not only is the government deprived of badly needed tax revenues, but it is spending more on this non-productive sector. Ultra-Orthodox parties, who hold the balance of power in government, have squeezed

more and more funds out of the state budget for *yeshivas*, while the population explosion demands more welfare payments.

Meanwhile,

a frustrated

business

community

is waiting for more infrastructure investment to boost growth.

"Funding the *haredim* is a waste of investment

that gives returns in the

next world, but not in this one," says Ms Klinov.

But what keeps the *haredim* in *yeshiva*? Mr Berman,

who has tried to find eco-

nomic explanations, argues that it is not simply religious dictates or faith, since in ultra-Orthodox communities abroad, most men leave *yeshiva* to work by the age of 25.

Deferments from military service are the biggest problem. This issue has been at the heart of religious-secular tensions throughout Israel's history, and the deferments were recently ruled illegal by the Supreme Court.

*Yeshiva* students are granted deferments through

to the age of 35, provided they are not working. Yet even after receiving full, unconditional exemptions, most stay in school. Unlike their diaspora counterparts, explains Mr Berman, Israeli *haredim* stay on to prove their commitment to the community by demonstrating that they were not just studying to stay out of the army.

If this system does not change and rabbis do not start sanctioning employment, the community and Israel could face a serious crisis.

"If the population doubles every 17 years, the funding sources must also double to maintain the impressive mutual insurance network that currently prevents hard-edged families from falling into destitution," says Mr Berman. "It's essential that the *haredi* leadership understand that economic bankruptcy is imminent."

But Rabbi Avraham Ravitz, an ultra-Orthodox MP and Knesset finance committee chairman, is not particularly worried. He says the rabbis should allow students to work, but does not support active encouragement or strategic planning. "There's no need to be sophisticated and plan for a scenario that will take place 17 years from now," he says. "This country is living with miracles."

## Sharon says Jerusalem will never be divided

By Judy Dempsey  
in Jerusalem

Ariel Sharon, Israeli foreign minister, said yesterday a 1947 United Nations resolution that placed Jerusalem under a special international regime was "null and void".

Speaking to foreign ambassadors, Mr Sharon insisted the government led by Mr (Benjamin) Netanyahu will never agree that Jerusalem will be divided any more and Jerusalem will stay forever the capital of the Jewish people and the capital of the state of Israel".

His remarks, said diplomats, put paid to any notion that Israel was prepared to leave the future status of Jerusalem until final settlement negotiations with the Palestinians. The Palestinians hope to make east Jerusalem the capital of their future state.

"Not only has the Netanyahu government made Jerusalem an election issue," said a senior EU diplomat. "It has shown it disregards previous UN resolutions as much as the Oslo accords in which Israel and the Palestinians together agreed to leave the city's final status until later."

Mr Sharon's remarks came in the wake of a sharp correspondence with the European Union, with Israel demanding diplomats stop visiting Orient House, headquarters of Faisal Husseini, who is in charge of Jerusalem affairs for the Palestine

Liberation Organisation.

On the one hand, EU and US diplomats argued, Israel was insisting that any Palestinian-Authority related issues be carried out only in areas under the PA's control, pending the outcome of a final settlement for Jerusalem. On the other hand, Israel's stance on Jerusalem – including settlement building in the eastern part of the city – was pre-empting an outcome since it was prejudicing any negotiations.

The request to stay away from Orient House provoked a tough response from Theodor Wallau, German ambassador to Israel representing the EU as Germany chairs the union's rotating presidency. He recalled the language of UN resolution 181 which in 1947 stated Jerusalem was a *corus separatum*, to be placed under a special international regime.

EU diplomats said they responded in this harsh tone, tired, said one, of the Netanyahu government's "arrogant" stance on Jerusalem and its attitude towards consular officials based in east Jerusalem. They particularly resented how in another letter, the foreign ministry referred to "the intelligence gathering activities of the consul generals and their representatives in the territories".

This was a reference to the EU's "settlement watch", its regular report on settlement activities in east Jerusalem and the West Bank.

## Nigerian gas plant to expand

By William Wallis

The prospect of significant investment reviving Nigeria's energy sector came a step closer yesterday when shareholders in Nigerian Liquefied Natural Gas approved a \$1.8bn expansion to a gas plant being built in the oil-producing Niger Delta.

Royal Dutch Shell confirmed that the agreement cleared the way in principle for its proposed \$8.5bn (£5.3bn) integrated oil and gas investment strategy in Nigeria.

They said, however, that individual components of the plan, announced last month, would be approved separately according to their place in the development schedule, while formal approval for production sharing contracts is still awaited.

Shell produces about half of Nigeria's output of 2m barrels a day. Its proposed investment programme would see Nigerian oil output increase by almost a third, or 600,000 barrels a day, over the next 10 years,

as well as establishing Nigeria as a global player in the liquefied natural gas market.

The project to expand the plant – a vital component of Shell's own plans

– will increase its capacity by 50 per cent, doubling the 3.7bn cubic metres of gas expected from the first two production trains due to start up by the end of the year.

The extension to the plant

will enable the processing of

gas produced in association

with oil, most of which is

now being flared with disastrous consequences to the environment.

About \$600m towards the

construction costs are being

provided by NLNG's shareholders, the Nigerian National Petroleum Corporation, Shell Gas, Elf and Agip International.

The remainder will come from revenues and surpluses from the first train of production.

NLNG said yesterday that Spain's Enagas was committed to buying 70 per cent of the gas produced from the expansion of the plant over a period of 21 years.

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NORTHERN IRELAND AMID NATIONALIST CLAIMS OF COLLUSION, POLICE TAKE STEPS TO ESTABLISH INDEPENDENCE OF INVESTIGATION

## BRITAIN

**FBI is asked to evaluate murder probe**

FT Reporters in Belfast, London and Washington

The US Federal Bureau of Investigation was called in yesterday to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson. Some nationalists have charged that there was official collusion in the murder.

Sir Ronnie Flanagan, the chief constable [Northern Ireland police chief], said he was bringing in "an external independent element" to ensure the "diligence and professionalism" of his officers should not be undermined by such allegations. Sir Ronnie said David Phillips, head of the Kent Constabulary in south-east England, is also being brought in to "oversee" the investigation, and together



Police yesterday carry out a fingertip search near the home of Rosemary Nelson, who died after a bomb blew up her car. PA

with the FBI representative will meet today "to determine the exact detail as to how the investigation should be conducted, supervised and overseen".

He said allegations of collusion "have been expressed on an international front and I have to be sensitive to that. That is why I have introduced, in an unpreced-

ented way really, an international dimension to this investigation."

Mo Mowlam, chief Northern Ireland minister in the UK government, said in Washington that an FBI presence would help "to address some of the concerns that have been expressed". Dato Param Cumaraswamy, a United Nations investigator who has been critical of the Northern Ireland police in the past, welcomed the Flanagan move. However Chris Smith, chairman of the US Congress's Human Rights sub-committee, said the region's police could not be allowed to lead the investigation otherwise "any finding is likely to have a taint to it".

Last year, Mrs Nelson testified to Congress that she had received death threats from police in Northern Ireland. Her claims are the subject of a separate investigation by London's Metropolitan Police, which has been submitted to the UK public prosecutions service. Mrs Nelson had been due to discuss the findings before the Northern Ireland Police Complaints Commission on March 30.

The future of the Northern Ireland police force is being considered as part of the 1998 peace agreement under a commission headed by Chris Patten, the former Hong Kong governor.

The murder looks set to harden republican resistance to any early Irish Republican Army move to decommission its arms, dashing hopes that today's St Patrick's Day reception hosted by President Bill Clinton at the White House might produce a breakthrough. Many senior Irish politicians are in Wash-

ington for the celebrations. Bertie Ahern, prime minister of the Republic of Ireland, yesterday met Madeleine Albright, US secretary of state.

Ms Mowlam said in Washington that the Northern Ireland parties were "within a hair's breadth" of a settlement. But she stressed: "The reality is that we can't impose a solution. We cannot impose agreement. It is the parties and the communities they represent who have to agree - not us as government."

Seamus Mallon, the nationalist deputy first minister for Northern Ireland, who is also in Washington, said: "There is space for Sinn Fein [political wing of the IRA] to move and there is most certainly a need for the IRA to put into words what they have not already said on decommissioning."

**Employers urge EU to calm euro fears**By Kevin Brown,  
Industry Editor

Adair Turner, director general of the Confederation of British Industry, the principal employers' organisation, will today call for a European Union constitution to assuage fears that participation in the euro would lead inexorably to further transfers of sovereignty to Brussels.

In a speech to German business in Königswinter, Mr Turner will say there is no rational basis for claims that the single currency requires greater politi-

cal, economic or fiscal har-

monisation than exists already.

His comments challenge the shared view of British eurosceptics and some supporters of the euro in other European countries that further integration is inevitable if the single currency is to work in the long term.

The speech also marks a further rise in pro-euro rhetoric by business leaders following the launch on Monday of Britain in Europe, a business-led campaign for UK participation.

The CBI favours UK membership in the right eco-

nomic conditions, but is con-

sulting on whether to campaign more positively. Sir Clive Thompson, CBI president, has called on the government to set a target date for entry.

In his speech, Mr Turner will urge Europe's political leaders to put an end to fears about a limitless transfer of sovereignty to Brussels by setting out clearly what powers should be retained permanently at the state level.

Mr Turner will say the outcome of a constitutional review could be to entrench the existing distribution of powers. Or it might return to

national governments some of the powers already transferred.

Dismissing assertions that greater harmonisation is inevitable, he will say that:

- A bigger EU budget is unnecessary because studies suggest only 0.3 per cent of EU gross domestic product needs to be available for fiscal transfers. The existing EU budget could cope with this if agricultural spending was cut.

- There is no need for economic policy co-ordination beyond a flow of information between finance ministers and the European Central

Bank, which already exists.

German proposals for exchange rate management are unnecessary because the zone has reduced the proportion of external trade to US levels.

- Some "mild" fiscal harmonisation may be needed to cope with cross-border tax avoidance on personal savings, but French and German campaigns against lower taxes in other member states are motivated by the need to explain unemployment generated by domestic labour market policies.

Lex, Page 14

**PM scorns 'crazy' Scottish separatists**By David Wighton,  
Political Correspondent

Scotland faces an economic slowdown and cannot afford the risk posed by the policies of the Scottish National Party. Tony Blair, the prime minister, warned yesterday. He said Scotland had a "great entrepreneurial future" that was threatened by nationalist policies.

Attacking the nationalists' decision to reject his government's planned reduction in the basic rate of income tax, Mr Blair told a Scottish business audience in London that such a move by a nationalist-led administration would drive business out of Scotland.

"Their proposals are wrong because they will make a fair Budget unfair and impose a unique disadvantage on the Scottish people. It cannot be right that Scotland has higher tax exclusively within the UK."

He said a vote for the nationalists in the first elections to the Scottish parliament in May would be a vote for separatism and "anti-enterprise" policies. It would be "crazy" to seek barriers between Scotland and England when the two countries were so connected and the rest of the world was tearing down barriers.

The prime minister said: "While the separatists plan to start the parliament with tax rises - the first instalment of the huge bills for divorce - Labour will reject this vision of a high-tax Scotland and stand on a manifesto promising a partnership for prosperity between business and government and a partnership of prosperity between the Scottish parliament and the government of the UK."

Mr Blair added that nationalist policies were particularly risky because of the economic slowdown.

**PROPOSED FIFTH TERMINAL FINAL DECISION STILL YEARS AHEAD****Heathrow expansion inquiry will end today**

By Sathnam Sanghera and Michael Skapinker in London

The long public inquiry into an application for permission to build a fifth terminal at London Heathrow airport will now take two years to consider his recommendations to the government, which could take another year thinking about it. If Terminal 5 is approved, it will not open before 2006 - 11 years after the hearings started.

"Can this possibly be right?" asks Des Wilson, communications director of BAA. While Mr Vandermeer considers his recommendation, inquiry officials will be drawing up their own report on the lessons to be learned, including whether the planning process can be streamlined.

Not everyone involved believes it should be, even though many of the public sessions were attended by only a handful of spectators. Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, says: "It has gone on for a very long time. But it's very hard to devise another system that doesn't destroy the democratic process."

**NEWS DIGEST****BRITISH OVERSEAS TERRITORIES****Citizenship offer to follow review of colonial status**

The government is today to propose granting UK citizenship to 150,000 people in all Britain's remaining overseas territories. The announcement comes at the end of a year-long review of how to turn Britain's colonial relationship with its 10 dependent territories into a more modern partnership, while also ensuring that they match British standards on financial regulation and human rights. The overseas territories are generally rated too small to be suitable for independence.

Inhabitants of two of the territories - Gibraltar and the Falkland Islands - already have British passports, partly as security against Spain and Argentina which claim the territories. Those to be issued with British passports are: St Helena in the south Atlantic, Pitcairn in the Pacific; Bermuda, and the five Caribbean Islands of British Virgin Islands, Anguilla, Cayman Islands, Turks and Caicos, and Montserrat. David Buchan, London

**PUBLIC FINANCES****Government amasses surplus**

Buoyant public finances are likely to end the financial year in better shape than predicted by Gordon Brown, chancellor of the exchequer, providing him with room to manoeuvre should his forecasts for economic growth be proved wrong. With less than a month to the financial year end, the government has amassed a public sector cash surplus of £15.1bn (£24.3bn), up from a cumulative surplus of £6.1bn a year earlier, according to official figures.

Strong flows of income tax receipts, boosted in part by the introduction of tax self-assessment, and restrained government spending have contributed to the healthy cash surplus. The government received £1.5bn more in taxes than it spent in February, the Office for National Statistics said yesterday. "Even if one doubts the chancellor's assumption of a soft landing for the economy, there are few fiscal clouds on the horizon," said Richard Iley, of ABN Amro. Christopher Adams, London

**SECURE ELECTRONIC COMMERCE****Royal Mail launches system**

The Royal Mail offshoot of the Post Office yesterday entered the world of electronic commerce with the launch of a secure electronic mail system. ViaCode is the organisation's attempt to break into the rapidly-growing e-commerce market and the first time it has offered a communications service not involving the traditional letter. Royal Mail said it believed ViaCode was the first public secure e-mail service in the world. Richard Dykes, managing director of Royal Mail, estimated that the UK market for secure e-commerce services will be worth £400m (£644m) within the next few years, while in Europe the figure would be about £2bn. Christopher Price, London

**POPULATION TRENDS****Married 'will be in minority'**

Married couples will be a minority of the UK adult population within a decade, according to the latest issue of Population Trends, the government publication. The trend, which moves from a position in 1981 when 65 per cent of all adults were married, reflects falling numbers of marriages, past high rates of divorce and marked shifts in conceptions. Almost half of those now take place outside marriage against only a third as recently as 1986.

In 1997, there were 3 per cent fewer marriages than in 1996, but 23 per cent fewer than in 1981. First marriages are failing most quickly, many more couples are cohabiting, and while the divorce rate is stable it remains high by international standards. A projection by the Office for National Statistics says that, while the adult population will rise by 10 per cent between 1996 and 2021, the total number of single and divorced people will both increase by about 50 per cent. Nicholas Timmins, London

**JOINT SONY VENTURE****Ex-Warner chief's new label**

Rob Dickins, former chairman of Warner Music UK, has formed a joint venture with Sony Music to launch a record label. The flamboyant and often outspoken Mr Dickins, who chairs the British Phonographic Industry (BPI), the record industry's trade body, has been hotly courted by most of the multinational music groups since his ousting from Warner last year. Releases on Mr Dickins' new label, to be called Instant Karma, will be distributed by The Entertainment Network in the UK, and by Sony Music's distributors in other countries. Alice Rawsthorn, London

**Business**  
INTERCONTINENTAL

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Heathrow are now over the planning process still has several years to run. Roy Vandermeer, the government-appointed inspector who has chaired the inquiry, will now take two years to consider his recommendations to the government, which could take another year thinking about it. If Terminal 5 is approved, it will not open before 2006 - 11 years after the hearings started.

"Can this possibly be right?" asks Des Wilson, communications director of BAA. While Mr Vandermeer considers his recommendation, inquiry officials will be drawing up their own report on the lessons to be learned, including whether the planning process can be streamlined.

Not everyone involved believes it should be, even though many of the public sessions were attended by only a handful of spectators. Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, says: "It has gone on for a very long time. But it's very hard to devise another system that doesn't destroy the democratic process."

It seems that the only person who will miss the inquiry without qualification is Heinz Volland, the general manager of the Renaissance Hotel, which has made millions of pounds from hosting the inquiry. "They have been like a family to us," says Mr Volland. "We will miss them all a great deal."

Some t

INTERVIEW BILL GATES

## MANAGEMENT &amp; INFORMATION TECHNOLOGY

# Visionary's Window on the web world

On the eve of the FT's four-part serialisation of his new book, Microsoft's chairman tells Louise Kehoe how the digital era will change work, home – and his company

**Bill Gates** still has the boyish looks and geeky style that were his trademarks 20 years ago, in the early days of the personal computer industry. Yet the combative young man who would dismiss any opinion other than his own as "ill-informed" is mellowing in middle age. Today, thanks perhaps to recent fatherhood, there is even a hint of self-deprecating humour.

This is a little surprising in the light of recent events. Over the past 10 months, Mr Gates has had to put up with gruelling legal attacks, since the US Justice Department and 20 states filed an anti-trust lawsuit against Microsoft. The trial has not gone well and he has been demonised and ridiculed in the courtroom and in the press.

At first, he lashed out angrily against government officials and industry critics. Then he seemed for a while to be weighed down by the constant attacks.

Yet this month Mr Gates was upbeat and relaxed. He has resigned himself to letting the legal process take its course, says a close associate. "He believes that justice will be done eventually." (Mr Gates referred questions about the case to his lawyers). Although the Washington trial cannot be far from his mind, Mr Gates has refocused much of his energies on overseeing Microsoft's software development. Eight months ago he handed over most of the responsibility for running Microsoft's operations to Steve Ballmer, his college friend and closest colleague, who became president of the company.

The change has freed Mr Gates to spend more time doing what he likes best: working closely with Microsoft's product groups, thinking about future directions of technology, writing "visionary" memos that set company goals, and working on his new book, *Business @ the Speed of Thought*.

The title predicts an era in which all businesses will use technology to accelerate the flow of information, making data instantly accessible and enabling knowledge workers to reach decisions and act as fast as they can think.

For many companies, this is the future. But for high-tech companies like Microsoft, it is already here. In the inelegant parlance of the industry, Microsoft and other high-tech leaders such

as Cisco Systems and Intel "eat their own dogfood". These companies have adopted what Mr Gates calls the "web workstyle", built on the use of networked personal computers and the internet.

In the web workstyle, "you take it for granted that you can look at every interaction with the customer, every document... you can work together on a spreadsheet with somebody on another continent," from your desktop PC, he says.

At Microsoft, "the sales results are in digital form, so anytime I want to I can look by country, by product, exactly how sales compare to budget, how they compare to other groups". But Microsoft's information systems are not for the exclusive use of Mr Gates and his lieutenants. "When people first started talking about

**'We have to show people what is possible, to set higher expectations'**

this, they used the term "executive information" as if there should be a special system so that the executives of a company could go to meetings and everybody would say: "Wow, these executives sure know what is going on!"

This trickle-down approach to information flow is counter-productive, Mr Gates insists. Everybody in the company needs full access to information if they are to be able to make good, quick decisions and contribute creative ideas. "Whether it is customer service, or product design, they need that information."

It may sound like a sales pitch for Microsoft software, but as Mr Gates points out, many companies already have the basic tools. The problem is that they are not yet using the technology to full advantage. "People have been used to information impoverishment within their own companies, so we have to show them what is possible, to set higher expectations."

"We have to redefine the way people think about computer operating systems so that they don't even consider Windows to be in the same category as competitors," says Mr Gates. "That is our job." This means constant innovation. The next version of Windows NT, for use on corporate networks, will automatically replicate PC files on a network server and make it easier to distribute software updates to all the PCs linked to a network.

It also means keeping tabs on every would-be challenger. Windows' success is in part due to Microsoft's past vigilance in tracking competition, he says. "The

pitch for Microsoft software never stops moving and to me it feels as if it is moving faster than ever before," says Mr Gates. He is convinced that if Microsoft does not move fast enough, competitors will gain a critical advantage.

In the middle of the anti-trust trial, where Microsoft is arguing that it is not a monopolist, it may be no wonder that Mr Gates emphasises competitive challenges. Yet he has long been wary of every potential competitor.

The culture of our company is never to dismiss these things that are coming along," he says. "We were one of those things that came along."

Maintaining Microsoft's momentum in existing markets is only part of Mr Gates's mission. He is also committed to expanding the company's push into new areas, such as internet services.

Hotmail, the web-based free electronic mail service Microsoft acquired late in 1997, will be expanded to offer storage of PC users' text files, calendars, lists of favourite web sites and other important data. "We have a very aggressive plan to roll this out," says Mr Gates.

Users will be able to find all the material stored on their own desktop or home computers using any internet link from any computer.

Microsoft is also pushing ahead with home networking solutions, Mr Gates says.

A partnership with 3Com, announced last week, will see the software company co-branding home networking kits for the fast-growing numbers of households with more than one PC.

Eventually, home networking will be built into the PC, says Mr Gates. Users will be able to plug in a new digital device, such as a digital video camera, and it will automatically be recognised by the computers in the home. You may want to put the camera in the baby's room, he suggests, and set the PC to alert you when there is motion, or sound.

Already, similar "electronic babysitters" are watching children's playgroups and letting working parents see how their children are doing via the internet.

What's next? Computer tablets that might be used for reading electronic newspapers or books are on the horizon, says Mr Gates.

Advances in flat screen display technology, combined with software that displays text with greater resolution will soon have us reading long documents and even books in digital form, he pre-

dicts. This is all part of what Mr Gates calls the "web lifestyle". Stretching the reach of information technology beyond the workplace, he looks forward to a world in which internet access is ubiquitous and e-mail is the standard means of day-to-day personal communications.

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"I get a lot of e-mail like that. I will get another piece of mail recommending exactly the opposite, with the same conclusion," he says. Then there are the "bad news" e-mails, which typically start with the words: "In the spirit of bad

news travelling fast..." and goes on to explain the situation. Mr Gates encourages such misses. "Eventually, the bad news is going to be known. Better to get it in a time frame where you may still have a chance to be responsive," he says.

Yet the pervasive nature of e-mail within Microsoft

has come back to haunt Mr Gates in Washington. Many of the most telling moments in the trial have involved use of e-mail records to contradict witnesses. Does he feel more inhibited in the use of e-mail today? No, he says emphatically: "I do not have a single piece of e-mail of a business nature that I would be embarrassed to have made public.

"Every piece of e-mail I have sent over the past decade has been read by 50

government lawyers. So there is nothing new. I live the examined life."

*The final article in our Europe.com series will appear tomorrow and Louise Kehoe's Eagle Eye column will appear next Wednesday*

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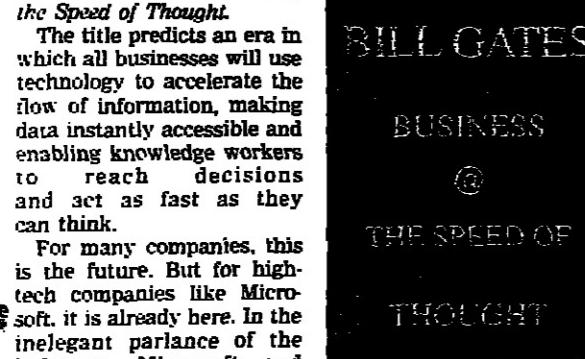
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JOHN KAY

## Some truths about lying

Auctions are not just efficient – they also encourage honesty

Politicians call it a terminological inexactitude. Civil servants are economical with the truth. Most people call it a lie. When economists discuss the same thing, they describe it as a failure of incentive compatibility. That probably confirms your suspicion about economists. Still, I hope you will read on.

Many of the processes we deal with in personal or business life are not incentive compatible. In ordinary language, it is not sensible for us to tell the truth. When we apply for a job, we exaggerate our capabilities. Once appointed, we stress how hard it is so that we can impress our superiors when we achieve our targets.

Incentive compatibility is the fundamental problem of economics and management. Why did central economic planning fail in Russia and elsewhere? We say through lack of incentive, but Russia had one of the widest range of incentives in any society – from the privileges of the politburo to the horrors of the Gulag.

The problem was the inability to devise and define appropriate incentive systems. If the Central Planning Bureau could have obtained all the information it needed – about preferences, resources and production capabilities –

Stalin's minions could have told everyone what to do. But the prospect of a visit from Stalin's minions prevented the planners getting the information in the first place. Incentive compatibility is this interlinked problem of information and incentives.

Devising incentive compatible mechanisms is not easy. There is one copy of a valuable picture: who is to have it? The efficient solution is that it goes to the person who wants it most. But everyone will say they want it a lot.

We need to ration the opportunity to say what you want. If we give everyone a number of chips to divide between all the things they might ask for, they will save their chips for the things they really want. So we could ask everyone to write down how much they would pay for the picture, and give it to the person who set down the highest amount.

But it does not make sense to write down the maximum amount you are really willing to pay. You do not need to pay as much as you think the picture is worth. You only need to offer a larger amount than anyone else.

The thoughtful bidder will shade his or her bid down. But so, of course, will everyone else. The amount you reduce your bid will

reflect your expectations – not of what others think the picture is worth, but of what they themselves will decide to bid. The outcome is chaos. The picture might go to the person who wanted it most, but only by chance. We have a failure of incentive compatibility. Everyone has an incentive to manipulate the information they provide to gain a strategic advantage.

Some clever economists invented a procedure that gets round this difficulty. Everyone writes down their bid. The picture goes to the highest bidder. But the price you pay is the amount of the second highest bid. Under this scheme, you should not bid less than the painting is worth to you. That would reduce the probability that you get it, without reducing the amount you will have to pay. But you should not bid more than the painting is worth, because you might end up with it and have to pay more than you really wanted. The best strategy is to tell the truth. The mechanism is incentive compatible.

This is the way auctions are conducted in a saleroom. The auction continues until all bidders but one drop out. The remaining bidder gets the object – not for what he or she would be willing to pay, but for a fraction more than the amount the second

highest bidder was willing to pay.

A triumph of practical wisdom over theory, but a triumph that vindicates the theory, and even shows how necessary it is. The saleroom technique was found to work, and that is why it drove out most other kinds of auction mechanism. The theory tells us why it worked. And the theory also tells us that it works only in certain situations. It is incentive compatible for problems such as the assignment of the picture, where everyone agrees what the object is but people differ in how much they value it. It is not incentive compatible for the allocation of franchises, where bidders are uncertain about the real value of what they are buying. That is why attempts to use the saleroom process for that issue have not given good results.

And the evolution of saleroom procedures is a microcosm of what has happened in economic systems more generally. The reason competitive markets work is because, over time, we have stumbled on a series of processes that achieve incentive compatibility.

The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics. This column appears fortnightly.

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EXHIBITED

FINANCIAL TIMES  
BALLET IN PARIS  
Steps to  
is dancing born  
of the most  
sophisticated means,  
and yet it is utterly  
pure, utterly  
expressive and  
utterly wonderful!  
Tragedy p  
AUSTRALIA  
INTERNATIONAL  
Arts  
Guide  
AMSTERDAM  
OPERA  
Moluccan Opera, Her  
The 21st century  
Cathedral of Music  
A world of music  
Opera Venetian  
BERLIN  
OPERA  
Moluccan Opera  
The 21st century  
Cathedral of Music  
A world of music  
Opera Venetian  
BOLOGNA  
OPERA  
Moluccan Opera  
La Cava dei Sogni  
Cathedral of Music  
A world of music  
Opera Venetian

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see to  
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## BALLET IN PARIS HOMAGE TO JEROME ROBBINS

## Steps to thrill

Jérôme Robbins found a second home for his ballets, and what he called "a second family" with the Paris Opéra Ballet. So it was fittingly familiar that on Thursday night the company should stage an *Hommage à Jerome Robbins* with a programme featuring four of his ballets at the Palais Garnier. The company's respect for him also brought a *Défilé du Ballet de l'Opéra*, unique in my experience in honouring a foreign ballet-master.

So, with the march from *Les Troyens* bringing them into view, we saw what the Book of

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Common Prayer in somewhat different circumstances calls "the noble army... the glorious company", boasting the rise from the *Foyer de la Danse*, with the *petits rôles* from the school, and then the tremendous legion of the company itself. A grand and ever-thrilling testimony to national pride, and as impressive as *Les Invalides* or *quatorze juillet* parade.

There followed an extract from Dominique Delouche's wonderful film, *Comme les oiseaux...* which showed Robbins rehearsing Monique Ludières and Manuel Legris in the first Chopin nocturnes of his *In the Night* - his brief comments illuminating the mood - and then the ballet itself, with a stellar cast: Fanny Gaido and Legris as the lovers in first rapture; Elisabeth Platel and Kader Belarbi as the serene lovers; Carole Arbo and Laurent

Hilaire as lovers whose passion is all storms.

Robbins said that "dancing is about relationships" - his every work showed this - and evident though he was as a creator, his ballets told the truth with exact care, and his interpreters were enhanced. For Arbo, beating her feelings against the superb Hilaire, this duet showed her better, more expressive and more touching than I have ever known her before; it was a magnificent exposition of the duet from both artists. Robbins must be smiling in his heaven.

There followed more Chopin piano music: the *Other Dances* first made for Makarova and Baryshnikov, and here set out with ravishing sense of style (mazurka rhythms and poses giving piquancy to the steps) and impeccable grace by Isabelle Guérin and Manuel Legris. Perfect. Perfect, too, and more mysterious, Nicolas le Riche impelled into movement by Martine Bailly's elegant account of movements from Bach cello suites in *A Suite of dances*.

I have seen this solo with different *dansateurs* - it was created for Baryshnikov - but Le Riche takes it beyond any previous performer, and almost beyond criticism. Vastly talented, hugely admired, Le Riche retains an integrity, an innocence, that I have only seen once before with a male dancer - the miraculous Yury Solov'yov. The arduous of training, the corruptions of the world, seemed not to affect Solov'yov, whose dancing in its classic purity and sincerity spoke of something which I can only describe as holy - in the sense that it transcended the world and even the subtleties of academic style.

Le Riche is almost everything he does, communes with the dance itself, with the unerring image he has of the choreography. There results a performance which is untainted in its clarity and in its sense of absolute



Danced with ravishing style and impeccable grace: Manuel Legris and Isabelle Guérin in 'Other Dances'

brightness. Impelled here by Bach and by Robbins' imagination, he is serious, funny, austere, simple, noble. It is dancing born of the most sophisticated means, and shaped in the most sophisticated milieu, and yet it is utterly pure, utterly expressive, utterly wonderful. It is the true act of metamorphosis that comes only with the greatest performers.

To close the programme the ever-fresh jokes of *The Concert*, spiffingly done. The cast had great fun. So did we. Isabelle Guérin revealed a zany sense of humour, wore hat with unfathomable despair, and can dispose of an extra hand with the best. Adorable. Throughout the evening Henri Barda played the Chopin scores most stylishly. This programme, minus the

*Défilé* and *Other Dances*, but with the addition of Balanchine's *Concerto Barocco*, is on view until Easter. Check dates - but Eurostar beckons!

Clement Crisp

Programme sponsored by the members of the American Friends of the Paris Opéra and Ballet.

## MUSIC IN LONDON PREVIN'S 70TH BIRTHDAY GALA

## Shock of the old

A stooped little man in large spectacles made his way gingerly to the podium, took a bow, and gave a downbeat. Nothing he did over the next hour and a half imparted any particular dynamism to the music, nor did he get in the way of its general flow. The unevenness of it all came as a shock. Was this really "Mr Previn", the man who brought a dash of informality and humour to classical music a generation ago?

Time has not been kind to André Previn. Whereas most conductors improve with age, Previn's trump cards were always youth and versatility. No one ever pretended he was a great conductor, but he did have affinity with certain types of music. That affinity was conspicuous by its absence on Monday at the Barbican. Like most gala concerts, the André Previn 70th birthday gala made little musical sense.

It began with a Mozart overture (why?), continued with Beethoven's Violin Concerto and ended with a fling-together selection from two Strauss operas. At least Previn didn't inflict any of his own music on us. While the event did nothing for the London Symphony Orchestra's artistic integrity, it presumably did wonders for the appeal to restore St Luke's church in the City, which should, by 2001, be the centre of the LSO's education programme. Every good cause deserves a favour, and there was no shortage of donors willing to pay £1,000 for a pair of tickets.

Far from showcasing Previn, the programme was constructed around two other "stars". Anne-Sophie Mutter and Kiri Te Kanawa. Neither was heard to best advantage. Mutter deserves a conductor who can give more shape to the music. What distinguished her Beethoven on this occasion was her spiffire command of the Kreisler cadenzas, and the tender, if indulgent, voicing of the slow

movement in the *Capriccio* final scene, for which the Countess's harp was thoughtfully placed centre-stage. Dame Kiri seemed oblivious to the meaning of the words. The performance was rescued by Tim Jones's horn solos - after which the orchestral suite from *Der Rosenkavalier* represented a sudden descent into vulgarity.

That orchestras are content with a conductor of Previn's undemanding nature was evident at the first of his 70th birthday concerts last week, pairing Vaughan Williams's Fifth Symphony with Britten's

**Whereas most  
conductors improve  
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not been kind to**

**André Previn**

**Spring Symphony.** The Vaughan Williams may have sounded unduly sleepy, but the LSO's strings constructed a finale of seamless radiance. And the Spring Symphony was very fine: Britten's syncopated rhythms and New England Romanticism are second nature to Previn, while the distancing effects of "The Driving Boy" and "The Morning Star" highlighted his care for dynamics. The London Symphony Chorus and Finchley Children's Music Group had been spectacularly well prepared: the soloists - Felicity Lott, Roberta Alexander and John Mark Ainsley - threaded their lines eloquently. Through the mists of Britten's "sweet spring", we could just about discern the Previn of old.

Andrew Clark

Concerts sponsored by Toshiba and Rover Group.

## Tragedy played out in black and white

## THEATRE

## ALASTAIR MACAULAY

Troilus and Cressida  
Oliver Theatre, London SE1

There is much about Shakespeare's *Troilus and Cressida* that makes it feel like no other play he wrote. Like no play anybody else wrote, either. For a long time considered one of his problem plays, it has now become one of his most absorbing dramas in live performance. Its number of vivid roles is surely unmatched in Shakespeare's output; and its view of the effects of "war and lechery" - and of time - make it as pessimistic and poignant as any of his tragedies. To a thrilling panoply of heroism, strategy and warfare, in all of which, uncannily, Shakespeare rises to Homeric scale, he also adds a pathos that is closer to Virgil. The heartbreak of Troilus, young and true and chivalrous; the death of Hector, valiant and unarmed and ambushed: these are piercing.

The National Theatre's new production of *Troilus*, co-directed by Trevor Nunn and John Caird, would be an important effort for two reasons even if it failed. One: this launches, within the National, a repertory company of actors who will tackle six very different works over the coming

year. Two: in an era when almost all the most admired Shakespeare productions have been in small spaces, this one is a determined push to make Shakespeare once again work on a large scale. In both respects, mind you, it very nearly does fail. It starts terribly, yet by the end it achieves real victory.

The Nunn-Caird production makes *Troilus* a war of whites (Greeks) versus blacks (Trojans). The whites (dressed in a mixture of Oriental and modern attire)

are ruthless schemers: the blacks (in traditional Arab/African dress) are honourable, open-hearted, noble. (Designs are by Rob Howell. His red sand flooring is excellent, his set decent, his ancient-and-modern costumes extremely variable.)

Shakespeare, like (curiously) all Greek authors, is certainly sympathetic to the Trojans and critical of the Greeks; but I have never known the scales tipped so firmly in the Trojans' favour as here, and to make it a black-versus-white drama is one more political element than we need. Nunn and Caird have also done some tinkering with the text that sometimes feels like superimposition rather than clarification. Several of the actors are inexperienced in Shakespeare, and there is much too much of the shouting and rushing about that are the wrong methods to succeed in the Olivier Theatre.

Bit by bit, however, the best bits of the production coalesce; and (a more telling sign of Nunn's and Caird's achievement) even the weakest performers have moments of memorable humanity and eloquence. David Bamber alone, though one of the most accomplished actors onstage, gives a consistently stirring performance: he smoothes the role of Pandarus in a busy display of surface acting that is never for a moment believable. As Cressida, Sophie Okonedo traces a large arc from impish delight, bright-smiling and dimpling, to aimless misery. She handles the outer ambiguity and inner conflict of the role with intelligence and force: in a novel touch, the production ends on her alone, lost onstage as if cut off from her moorings. Peter de Jersey likewise makes the role of Troilus a voyage of tragic discovery: though the role has more polish and poise than he yet

brings it, his ardour and spontaneity are appealing and, eventually, heart-rending. Jasper Britton makes the constant irony of the mordant, sardonic, boil-riden Thersites a key element of the play: cowardly but undefeated, caustic but humane, a cancer with moral discernment but no ethics. Roger Allam brings a marvellous urbanity - now witty, now Machiavellian, now soberly wise - to the clever Ulysses: his responsiveness to everyone else onstage is what this kind of ensemble project is all about.

Among the smaller roles, Jay Williams has a notable edge of hysteria and vehemence as Cassandra. And Michael Wildman, as a servant of Paris, is so exemplary in his quiet eloquence that I hope to see him do much more soon. The finest achievement of the production, however, is despite what I have said about textual fiddling - the way in which it shows new lights in Shakespeare's play. The word "Time", for example: how, again and again, it bears out, from Ulysses discoursing to Achilles about the changeable reputations of heroes, from the plaints of Cressida and Troilus about their enforced separation, and from Hector speaking to Ulysses and the Greeks about prophecies of Troy's fall. In this *Troilus*, time moves fast; and its very speed is part of the tragedy.

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## Even the weakest performers have moments of memorable humanity and eloquence

## INTERNATIONAL

## Arts Guide

## AMSTERDAM

OPERA  
Netherlands Opera, Het  
Muziektheater  
Tel: 31-20-551 8911  
Die Zauberflöte: by Mozart.  
Conducted by Hartmut Haenchen  
in a revival of Pierre Audi's  
staging co-directed by Saska  
Bodeke; Mar 18, 20

## BERLIN

OPERA  
Deutsche Oper  
Tel: 49-30-34384-01  
Der Rosenkavalier: by R. Strauss.  
Conducted by Jirí Kout in a  
staging by Götz Friedrich;  
Mar 21

## BOLOGNA

OPERA  
Teatro Comunale  
Tel: 39-51-529999  
La Canna delle Befte: by  
Giordano. Conducted by Bruno  
Bartolotti in a revival of Liliana  
Cavani's staging, first seen in  
Zurich four years ago. The cast is  
led by Daniela Desi and Alberto

CONCERTS  
Philharmonie Gasteig  
Tel: 49-89-5491 8181  
● Bavarian Radio Symphony  
Orchestra: conducted by Lorin  
Maazel in works by Bruckner;  
Mar 17

● Bavarian Radio Symphony  
Orchestra: conducted by Lorin  
Maazel in works by Mozart and  
Bruckner, with piano soloist  
Murray Perahia; Mar 20

● Stuttgart Radio Symphony  
Orchestra: conducted by Yutaka  
Sado in works by Gershwin,  
Chopin and Prokofiev. With piano  
soloist Ivo Pogorelich; Mar 18

OPERA  
Bayerische Staatsoper  
Tel: 49-89-2185 1920  
www.staatsoper.bayern.de  
Katya Kabanova: by Janáček.  
Conducted by Paul Pountney with  
designs by David Pountney;  
Mar 18

● London Sinfonietta: Higglety  
Pigglety Pop! and Where the  
Wild Things Are, conducted by  
their composer Oliver Knussen;  
Mar 17

Royal Festival Hall  
Tel: 44-171-980 4242  
Philharmonic Orchestra:  
conducted by Benjamin Zander  
in a selection of waltzes by J.

CONCERTS  
Metropolitan Museum of Art  
Tel: 1-212-879 5500  
www.metmuseum.org  
The Treasury of Saint Francis at  
Assisi: around 70 masterpieces  
of medieval and Renaissance  
panel painting, gold, textiles and  
manuscript illuminations, are  
joined by 30 loans. Includes  
pivotals works in the development  
of the early Renaissance; to  
Jun 27

Whitney Museum of American  
Art  
Tel: 1-212-327 2801  
Ray Johnson (1927-1995):  
Correspondences. First major  
museum show about the artist  
who was a progenitor of pop and  
mail art. The 150 works on  
display include paintings,  
collages and mailings from  
Johnson's New York  
Correspondence School; to  
Mar 21

OPERA  
Metropolitan Opera, Lincoln  
Center  
Tel: 1-212-362 6000  
www.metopera.org  
La Clemenza di Tito: by Mozart.  
Conducted by Ivor Bolton with  
designs by Willy Decker with  
James Levine; to Mar 21

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Conducted by Ivor Bolton with  
designs by Willy Decker with  
James Levine; to Mar 21

NEW YORK  
CONCERTS  
Avery Fisher Hall, Lincoln  
Center

Elijah Mochniak's staging,  
designed by Mark Thompson.  
The cast is led by Plácido

Domingo, Galina Gorchakova  
and Olga Borodina; Mar 18, 22

New York City Opera, New  
York State Theater  
Tel: 1-212-870 5570  
www.nyco.org  
● Lizzie Borden: by Jack  
Beeson. New production  
conducted by George Manahan  
in a staging by Rhoda Levine,  
with Phyllis Pancella in the title  
role; Mar 18, 21

EXHIBITIONS  
Metropolitan Museum of Art  
Tel: 1-212-879 5500  
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The Treasury of Saint Francis at  
Assisi: around 70 masterpieces  
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panel painting, gold, textiles and  
manuscript illuminations, are  
joined by 30 loans. Includes  
pivotals works in the development  
of the early Renaissance; to  
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Whitney Museum of American  
Art  
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Ray Johnson (1927-1995):  
Correspondences. First major  
museum show about the artist  
who was a progenitor of pop and  
mail art. The 150 works on  
display include paintings,  
collages and mailings from  
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Correspondence School; to  
Mar 21

OPERA  
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## FINANCIAL TIMES

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Wednesday March 17 1999

## Cleansing the EU stable

The high drama of the resignation of the European Commission is already a thing of the past. Given the sweeping criticism levelled by the "wise persons" invited to investigate allegations of mismanagement and fraud, it was unavoidable. Recriminations will continue, but it is up to the leaders of the European Union's member states to focus rapidly on the future.

They must urgently choose a new figure to head the EU executive, with a clear mandate to reform it, and restore confidence in the institution. Above all, the new president must revive a sense of political responsibility and accountability in the Brussels bureaucracy, found so lamentably lacking by the experts.

It would be disastrous for the member states to embark on a period of extended horse-trading for the top job in the Commission, as they have done all too often in the past. Whatever the criticism of the Commission, ultimate responsibility for its actions, and mismanagement, lies with the member states. They chose every one of its members. Those imposed on it lacked both resources and qualifications.

The EU leaders must recognise that by horse-trading for jobs, the concept of merit has been undermined. It is a short step from there to the sort of favouritism for which some Commissioners stand condemned.

Jacques Santer, the outgoing president, was chosen for the wrong reasons: as prime minister of tiny Luxembourg, he lacked any political clout. He was no visionary, unlike his predecessor, Jacques Delors. That suited the

then British government of John Major, which wanted to curb the power of the Commission. The consequences of that decision are now all too obvious.

The danger is that the heads of government will prevaricate, and leave the present Commission in office until they can agree on a new one. Or they will appoint a caretaker administration to serve until the end of the year. In the present circumstances, any such delay would be wrong. The Commission has rightly resigned – a belated recognition of political responsibility – and should now be swiftly replaced.

A president could and should be chosen, ideally at next week's EU summit in Berlin. The names of all the main contenders are known: Romano Prodi of Italy and Javier Solana of Spain are both good candidates.

Whoever is chosen should then be given – for the first time – a degree of latitude in selecting the future Commission. Each member state could, for example, submit a shortlist of names to choose from. That would ensure that the distasteful practice of sending pensioned-off politicians to Brussels would cease. It would also greatly increase the responsibility and independence of the commissioners, and the responsibility of the president for his team.

Whatever happens, the European parliament has to approve the new team. That institution flexed its muscles this week, and forced the Commission from office. But it is not just the Commission which must beware. The member states must also cope with new democratic curbs on their closed-door dealings. That is a very good thing.

## Dow triumphant

Call it mere superstition or numerology: but the sight of Dow Jones Industrial Average at 10,000 – however briefly – has a peculiar weight for anyone in the business of capitalism. In 1982 the index was at 1,000. Back in 1941 it was at 100. How long before it reaches 100,000?

If that seems absurd, consider one question. Who, back in 1982, would have bet on the market rising tenfold in 17 years? From at least 5,000 onwards, the consensus has been that the market was fully valued; yet here we are. History, though, is a highly unreliable guide. Reason suggests that over time, equities can rise only at the rate of nominal GNP. The value of shares depends on dividends, which in turn depend on profits; and profits cannot indefinitely increase their share of the economy.

It might therefore seem ominous that since 1982 the Dow has risen tenfold while US nominal output has risen only 2.6 times. But the curious fact is that in the course of this century, the whole economy has grown three times as fast as the Dow.

This may partly reflect the Dow's composition. All indices are imperfect. The Dow no less than others: biased towards the past, and away from high-tech industries. But there is a more

fundamental point. For long stretches of the 20th century, US equities have been a truly dreadful investment.

At the beginning of 1929, the Dow stood at 300. It did not regain these heights until 1934, by which time US nominal output had almost quadrupled. Again, the Dow first reached 1,000 – or very nearly – in 1935, and was still there in 1982. The culprit this time was inflation, which did not prevent the US economy growing in real terms but gave investors 17 exceedingly lean years.

The subsequent 17 fat years have more than made good the damage. But the conclusion is clear: that while the stock market is theoretically related to the real economy, the swings in equity values are too violent to make the link reliable even in the longer term.

In other words, these are uncharted waters. The factors pushing up US equities in recent years are well known: the apparent conquest of inflation, the saving habits of middle-aged baby boomers and the discovery by corporate management of shareholder value. Each of these is powerful, and none can be relied upon. Doubtless, the Dow will reach 100,000 one day. Not all of us will live to see it.

## Latin exuberance

Fear of financial meltdown in Latin America has quickly given way to a new round of exuberance on the continent's stock and bond markets. Over the past two weeks the average yields on Latin American international bonds have fallen by about 1.5 percentage points and stock markets have rallied strongly.

The upbeat mood at this week's conference of the Inter-American Development Bank in Paris has been in sharp contrast to the gloom of last October's IMF gathering in Washington.

But although there are grounds for encouragement, Latin America's financial crisis is far from over. Its markets could still give the unwary nasty shocks.

The optimism – and the risk – begins with Brazil. Hopes are growing that its government will have the political strength to stick to its deficit cutting agreement with the IMF, renegotiated earlier this month. Its new central bank governor, Arminio Fraga, inspires confidence with international fund managers. Yesterday the IMF confirmed Brazil's private sector is in much better shape than in the crisis-hit countries of Asia.

Foreign investors had five months to prepare for the devaluation of the Real in January and

some are again beginning to commit cash to the country's markets. As a result, yields on Brazil's bonds have dropped by 2 percentage points in the last two weeks, reducing the gap between it and Mexico and Argentina, with much healthier economies. Brazil could soon be issuing new paper to foreign investors again.

Brazil's problems, however, are far from over. Its interest rates are still too high for comfort. With inflation rising, trade unions are demanding what would be a lethal return to wage indexation. Its economy will contract by an estimated 3.8 per cent this year, dragging Latin America into recession. Across the region, prices of export commodities such as oil, coffee, sugar and soya are at long-term lows.

Slower growth elsewhere hampered manufactured exports. Bankers believe that Ecuador and Venezuela might have to reschedule their foreign debts.

In recent months, investors have shown that they are increasingly prepared to distinguish between individual Latin American countries when they decide where to put their money. They are right. In such a volatile and uncertain climate, careful scrutiny will be even more essential.

## Grade inflation

Larry Summers, the man tipped to be the next US Treasury secretary, will be pleased to know he has won at least grudging respect from his conservative opponents on Capitol Hill. Phil Gramm, the former presidential candidate who's

## COMMENT &amp; ANALYSIS

## Europe in deadlock

Peter Norman says that the mass resignation of the European Commission may prove positive for the EU



Jacques Santer was yesterday a hurt, petulant and angry man seeking comfort in the past. The man who went from being president to acting president of the European Commission overnight lambasted the damning report that forced the mass resignation of the EU's 20-member executive. The report, on fraud, mismanagement and nepotism within the commission, was "wholly unjustified in tone", Mr Santer said.

The 61-year-old former prime minister of Luxembourg painted himself a victim of press harassment, the captain of a generally successful enterprise, and a man who was "whiter than white". Elsewhere in Brussels, another increasingly influential individual was making the most of perhaps the most extraordinary day in the 42-year history of the European Union. José María Gil-Robles, president of the European Parliament, called on the Santer commission to go, and go soon.

Mr Gil-Robles wants EU member states to nominate a new commission president quickly so that the European Parliament may be consulted before its dissolution in May. He would also like EU governments to put forward the remaining commission members for parliament's approval before campaigning begins for the parliamentary elections in June.

The reactions of Mr Santer and Mr Gil-Robles to Monday night's dramatic resignations could not be further apart. In their way, they encapsulated the chasm between the disgraced commission and the rest of Brussels. That divide is about more than who is to blame and what should be done next. Broader questions are at stake. Was this, as one commissioner suggested, a "disaster" for the EU? Will it delay further the essential but intractable reforms of the EU's finances? More generally, will it change the balance of power in Europe between the executive commission and the European Parliament?

With few exceptions, commissioners indulged in self-justification and cried "unfair" against the five-man committee of experts that produced the toughly worded report over allegations of wrongdoing at the heart of the EU's executive branch.

Karel van Miert, the competition commissioner and one of the stars of Mr Santer's team, said the report was "unjust and incorrect" when it said commissioners lacked a sense of responsibility.

"Most of my colleagues took their responsibilities very seriously," he pleaded.

Sir Leon Brittan, the trade commissioner, was one of the few to warn of the dangers that could arise from leaving a vacuum at the centre of the EU's executive body. Bitter trans-Atlantic disputes over bananas, aircraft, and hormone-treated meat would be left unattended. "This is a disaster and it requires speed and ruthless determination to deal with it," he said.

But what appeared a disaster to Sir Leon seemed more like a salutary shock to others.

Wilfried Martens, leader of the Christian Democrats in the European Parliament, described Monday's events as "an opportunity for a new beginning and a new culture of political responsibility and democratic accountability in the commission".

Mr Gil-Robles himself warned against "exaggerating the situation". And Gerhard Schröder, the German chancellor, who passed through Brussels yesterday,

though he acknowledged that European leaders were already discussing candidates. In the meantime, the expertise of the commission's officials and its technical work remained unimpaired, he said.

Although the commission's resignation comes at an awkward moment, the Agenda 2000 negotiations are relatively far advanced with broad agreement on the crucial farm package. Indeed, Mr Schröder may be able to turn the debacle in Brussels to his advantage by warning those attending next week's Berlin summit that failure to agree on the outstanding Agenda 2000 issues would really damn the EU in the eyes of world opinion.

Most of the EU's work in progress should not be affected by Monday night's events. The negotiations with five applicant countries from eastern Europe and Cyprus have been proceeding along trammels since last November. Hans van den Broek, one of the foreign affairs commissioners, insisted that the commission's mass resignation "should not delay the enlargement".

The commission has only a tangential influence over the euro, the single biggest EU achievement during the life time of the Santer presidency. Despite yesterday's weakness on exchange markets, the value of the single currency is more likely to hinge

on the policies of the independent European Central Bank rather than on disclosures of malpractice or mismanagement in the EU's executive body.

The sudden increase in parliament's clout reflects a development familiar in the history of democratic assemblies: a row with the executive over taxation and spending. It was parliament's refusal to approve the 1995 EU budget, and its determination to examine the commission's financial competence, that triggered the present drama.

But while greater parliamentary scrutiny might be the result, some observers in Brussels still worry that the mass resignations could upset the carefully balanced institutional structure of the EU.

The union is a unique conglomeration of independent states that have pooled sovereignty to a greater or lesser extent in specific areas of policy. Guiding the EU involved an uneasy concert between an independent commission, the directly elected parliament and the member states. The commission enjoys considerable autonomy in the areas of competition and agricultural policy, and great influence from its monopoly to make proposals in the EU. But parliament's powers are growing, while those of the member states, acting through the various ministerial councils and the EU summits, remain predominant.

The big institutional question facing European heads of government as they consider replacing Mr Santer and his team is whether or not to bolster the independence of the commission by providing it with the most capable executives available.

The commission can be an awkward partner, as highlighted by its current dispute with a group of countries headed by Germany, Britain and France over the future status of duty free sales. Mario Monti, the commissioner in charge of the duty free negotiations, has refused to extend the life of duty free sales beyond the planned expiry date of July 1. Unless he can be persuaded otherwise, the present regime will expire as planned.

On the other hand, the decline and fall of the Santer commission should serve as a warning against the appointment of a weakly led executive.

Mr Schröder yesterday gave some encouragement to those hoping that the member states would approach the issue of the new commission president with the broad interests of the EU in mind. Last month, he quipped that the next commission president would not be a "conservative from a small country" – widely interpreted as a jibe against Mr Santer. Yesterday, he seemed to be keeping an open mind, saying that the successful candidate would not necessarily have to be a Social Democrat from a big country. Instead, he described the ideal candidate as a convinced European; with broad political experience, ideally connected with the EU; with economic and administrative expertise and absolute political integrity. Such a paragon could ensure a proper balance between the commission, parliament and the member states.

With hindsight, Monday's events may come to be seen as a positive episode in the development of the EU. But Europe still has a long way to go. "In economic and monetary terms Europe is a giant in the world," one of the self-discharged commissioners mused yesterday. "But politically we are very young".

the EU's founding fathers.

The European Parliament is

evolving from a curious, multi-

tongued body that is generally

ignored by voters, into an elected

body which is demanding to be

taken more seriously. The evolu-

tion has been under way for

some time. Parliament's impact

has grown as a result of the col-

lective decisions of the EU mem-

ber states. In particular, the 1997

Amsterdam Treaty, which should

be ratified soon, will give the

European parliament power to

propose laws to the Council of Ministers.

Global Investor Bookshop, the

financial internet bookstore, has

come up with the "1997 Hot Air

Challenge", which invites

entrants to predict the share

price of the dozen of internet

retailing stocks, Amazon.com.

Global Investor points out

Amazon.com lost \$124m last

year while its share price rose

more than tenfold in 1996.

First prize is a balloon flight.

Meanwhile, 100 runners-up are in

line for copies of Charles

Mackay's classic – *Extraordinary*

*Popular Delusions and the*

*Madness of Crowds*.

Observer rather suspects

Global Investor has a bearish

take on Amazon.com.

**Financial Times**

## 100 years ago

Millwall Dock Scandal

It was announced yesterday afternoon that the arrest of Mr Birt, the Chairman and Managing Director of the Millwall Dock Company, had been effected by the City of London detective force. It will be remembered that simultaneously with the announcement that the accounts of the Dock Company had been so falsified that large sums – amounting to over £200,000 – had been paid away in dividends which had not been earned, came the news that Mr Birt, who, for 25 years had been connected with the company, had absconded.

## 50 years ago

Railway charges 'at limit'

Mr Alfred Barnes, Minister of Transport, said in London it was very plain to him that we have reached the limit of increased charges on the railways of this country'. Mr Barnes declared that every time a new railway coach, its lighting, dining rooms and other railway equipment was improved, the general standard of life in the country was raised, but "it must be remembered that this kind of capital expenditure represents an additional charge on the railways".

## OBSERVER

## Praying for a Recovery

There's an evangelical flavour to Credit Suisse First Boston's effort to help foreign investors recoup – eventually – some of their losses in the domestic debt securities on which Russia defaulted last summer.

The Nikitsky Recovery Fund is named after the cathedral near Red Square which was razed by Stalin, and is now being rebuilt. And Balance Strategic Investors, which will advise Nikitsky, takes its name from an Australian aboriginal "Christ figure", according to Andrew Ipkendanz to CBS, who's leaving the bank to run it.

Immediately after the default, Ipkendanz accused "Russian elites" of "plundering the country's capital". Now he is stressing "partnership" and disclaiming, in spite of his company's name, any messianic delusions. Still, he and other investors must still be pretty keen on redemption.

In recent months, investors have shown that they are increasingly prepared to distinguish between individual Latin American countries when they decide where to put their money.

They are right. In such a volatile and uncertain climate, careful scrutiny will



JAPAN  
Object faces  
of \$3bn

brother  
PRINTERS  
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FINANCIAL TIMES

# COMPANIES & MARKETS

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WEDNESDAY MARCH 17 1999

Week 11

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### INSIDE

French banks await BNP ruling

France's battling bankers were waiting anxiously for the verdict of market regulators on Banque Nationale de Paris's unprecedented bid for its rivals, Paribas and Société Générale. The uncertainty surrounding BNP's offers was reflected in the movements in the banks' shares. Page 16

Smugglers' loss is Zhenhai's gain

Zhenhai Refining's bottom line explains why Jiang Zemin, China's president (left), has championed an anti-smuggling campaign. China's largest diesel refinery enjoyed a significant recovery in earnings as the crackdown on illegal imports of oil products enabled a 30 per cent increase in prices and a resumption of sales to companies that had used smuggled fuel. Page 20

Canada exchange reform must go on

The restructuring of Canadian stock markets was widely regarded as a positive step. But the Toronto Stock Exchange, Canada's largest, must address other challenges in order to slow the loss of market share both to US exchanges and alternative trading systems. Page 18

New network to reshape IT industry

Business alliances are as common as silicon chips in the technology industry, but Nortel Networks, Intel, Microsoft and Hewlett-Packard believe their grouping could reshape one of the fastest growing industries in the US. Page 18

Australian commodities set to fall

Forecasts for Australia's commodity export income, to be announced by the Australian Bureau of Agricultural and Resource Economics (ABARE), will reinforce fears of a prolonged downturn in demand and prices for its agricultural and resources exports. Page 26

Japan bank reform fund opens well

Japan's bid to raise Y7,450bn (\$57.3bn) to fund bank reform got off to a good start when the Deposit Insurance Corporation successfully raised Y2,000bn in one-year loans. Page 24

Nickel rally faces acid test

Nickel has been the year's star performer in the base metals sector. It has risen more than 25 per cent, while its sister base metals, aluminium and copper, are down 7 per cent and 4 per cent respectively. But this rally may be cut short by a new, and cheaper, production process - Australian latent nickel production. Page 26

FTSE shuffle may confuse IT pack

UK listed information technology companies will be moved to new categories in the reshuffle of the FTSE indices, intended to help investors. But not everyone believes the exercise will improve understanding of IT. Page 22

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## Vodafone seals \$13bn loan for Airtouch bid

High margins follow outline of other big telecoms deals

By Edward Luce  
and Vincent Boland

Vodafone, the UK mobile phone company, yesterday secured a \$13bn syndicated loan as part of its \$62bn takeover of Airtouch, the US company, in one of the largest debt packages agreed by a European company.

The deal comes in the middle of a number of "jumbo" European telecommunications loans, including a €10bn (\$10.9bn) loan for Telecom Italia, a €22.5bn loan for Olivetti, and an €8bn deal for Mannesmann, the German company. It will be largely refinanced in the international bond markets within 12 months.

The Vodafone deal follows the expected outline of the Olivetti and Telecom Italia loans by placing strong emphasis on refinancing through the bond markets and offering unusually wide margins.

The bulk of the loan, which

is expected to be priced at a relatively generous margin of 60 to 70 basis points over the London Interbank Offered Rate, will have to be refinanced within 364 days. The short maturity enables the banks, led by Goldman Sachs, Barclays, Citibank, Bank of America and NatWest, to put a zero risk weighting on the undrawn portion of the loan, a device to minimise capital adequacy costs.

"The banks are calling the shots on these deals," said one official, "which makes a pleasant change."

The four banks arranging the jumbo loan for Olivetti to finance a hostile takeover of Telecom Italia are expected to complete presentations to lenders in London tomorrow after a week of intense one-on-one negotiations to secure promises of syndicate participation.

It is understood that none of the banks Olivetti has approached has made a firm commitment, an indication of

the doubts that persist about the Italian telecoms group's chances of pulling off its audacious takeover attempt. At least one bank is understood to have turned Olivetti down because its bid is hostile.

Olivetti has agreed to generous terms for its loan to secure commitments. The loan is priced at 225 basis points over Libor, and banks are set to earn high fees. There is also a punishing repayment schedule - half the loan is due to be repaid within a year and 80 per cent within 18 months.

Olivetti has already received commitments of €10bn from the four arrangers, Chase Manhattan, Lehman Brothers and Donaldson, Lufkin & Jenrette, who have promised €3bn each and Mediobanca a further €1bn. They are also acting as Olivetti's advisers in the bid.

Telecom Italia is expected to pay a 75 basis point margin on its €10bn loan which is being arranged by CSFB, J.P. Morgan and IMI, the Italian bank.



Connected: Sam Ginn of Airtouch, left, and Vodafone chief Chris Gent

## Goldman chiefs may take \$200m stakes

By Tracy Corrigan in New York

Investment bank unveils IPO details and \$1.2bn first-quarter earnings

Commission yesterday, and reported record first-quarter earnings of \$1.2bn, up from \$1bn a year ago before payments to partners.

An attempt to take the firm public was derailed in September due to adverse market conditions after Russia's debt default and the near-denial of hedge fund Long-Term Capital Management.

Jon Corzine, co-chairman, will step down from that role immediately prior to the IPO and leave the firm shortly

afterwards. Mr Corzine lost out in a power struggle this year and resigned his position as co-chief executive officer. Hank Paulson, sole chief executive officer, will become the firm's sole chairman.

Of the remaining 51 per cent

that will not be owned by partners, about 20 per cent - worth an estimated \$4.5bn - will be divided among about 13,000 full-time staff, who will receive between \$10,000 and more than \$1m. Another 9 per cent, or roughly \$2bn of the company's

share. The IPO will therefore be worth between \$24-\$30bn, if it is priced within this range. This accounts for about 13 per cent of the company on a fully diluted basis. There will be 467m shares, including restricted stock, outstanding following the IPO.

If the IPO is priced at \$45 per share, this would suggest a market capitalisation of \$21bn, but analysts say the market valuation is likely to be close to \$24bn.

Lex, Page 14

Brighter prospect, Page 18

## Daiwa Securities warns of \$860m group loss

By Makoto Nakane and Gillian Tett in Tokyo

yesterday also said it would post a

Y820bn parent exceptional loss as it wrote down holdings in US and European subsidiaries. Daiwa's warning is the second blow to Japan's securities sector this week, following news that Nomura, the largest broker, is seeking about Y300bn of subordinated loans to offset domestic losses in its real estate affiliate. These problems could push Nomura into an overall loss of several hundred billion yen in fiscal

1998. However, some analysts believe the scale of these losses indicate that the largest brokers are finally tackling their problems. Though Daiwa has traditionally lagged behind Nomura, some analysts believe it may be gaining on its rival.

Nomura's heaviest losses this year are believed to have been incurred in its domestic real estate affiliate, Nomura Finance. However, the broker has not yet revealed the scale of these losses, believed to

total between Y250bn and Y300bn, or when it will make provisions for them.

In contrast, Daiwa is believed to have already announced most of its losses in related real estate groups. Earlier this year, for example, it admitted to about Y82bn of losses at Daiwa Finance, Y24bn at Nippon Investment Finance and Y98bn at Daiwa Sankyo. Yesterday Daiwa Securities said "the issue of Daiwa Finance is practically

resolved," adding that the announcement was "the last restructuring related loss we will announce before the fiscal year end... we have implemented a lot of our restructuring at an early stage, and most of it is now over".

Sumitomo Bank is due to inject about Y200bn into Daiwa's wholesale operations next month through a joint venture due to start soon. This could leave Daiwa stronger than many rivals, analysts say.

The supervisory board will hold an extraordinary meeting at the end of April and shareholders will gather to vote on the merger in June or July.

Some investors seemed to consider the new timetable rushed. Hoechst shares closed down 2.1 per cent or €0.50 at €41.50, while overall the market closed up 1 per cent.

BARRY RILEY

## Time for a Tokyo play

Wall Street could only nibble at the 10,000 mark on the Dow Jones Average yesterday, but its attainment highlights again the market's phenomenal rise since the growth rate radically accelerated at the beginning of 1995 (from roughly 40 per cent of the present level).

In the first half of the 1990s the Dow maintained a pedestrian advance at the average annual rate of 7 per cent. Since then its growth has been 25 per cent a year.

Even so the Dow's 30 venerable blue chips have often failed to keep up with the big technology growth stocks that remain outside the cult.

Since mid-decade the S&P 500 has climbed at an annualised pace of 28 per cent and the Nasdaq Composite at 32 per cent (so the Nasdaq has outgrown the Dow by a quarter in just over four years).

Spare a thought, however, for the smaller stocks in the Russell 2000, which has managed only 12 per cent annual growth over this period, and is now scarcely higher than it was two years ago.

Foreigners have a recent record of getting Japan wrong, having been swamped in past rallies by eager domestic sellers, but they hope this is not just another traditional ramp ahead of the March 31 banking balance sheet date.

Certainly, heavy supply is looming in Tokyo as cross-shareholdings come up

for sale - with Fuji Bank and Sumitomo Bank, for instance, giving notice of their intentions this week.

On the other hand, financial tension has eased - the "Japan premium" for deposits raised overseas by Japanese banks has almost disappeared - and zero short-term interest rates are giving a powerful monetary push.

It remains to be seen whether Sony's hints about corporate restructuring last week will have general relevance.

Foreign investors first drooled about the potential for re-engineering back in 1993, when the Nikkei was very close to where it is now, but Japanese culture dictated that an economic slump would be preferable. Still, the Nikkei Average has bounced by from its 1993 low.

## COMPANIES &amp; FINANCE: EUROPE

BANKING RUSSIAN LOSSES DEPRESS INVESTMENT ARM

# Credit Suisse beats net profit forecasts

By William Hall in Zurich  
and Guy Harris in London

Credit Suisse Group yesterday reported better-than-expected net profits of SFr3.1bn (\$2.1bn) for 1998, in spite of a dive into loss by its investment banking subsidiary, which was hit heavily by trading losses and write-offs in Russia.

The group result enables Credit Suisse to overtake UBS, its bigger rival, whose performance was dented by heavy securities losses and the costs of a merger last year.

Credit Suisse First Boston, the investment bank, lost SFr223m after Russia-related provisions and write-offs totalling \$1.3bn. But CSFB, which yesterday spell out its exposure to Russia in more detail than any other bank, said there was no chance of further loss this year or next.

CSFB also gave details of its reduced exposure to risk. Allen Wheat, chief executive, stressed that the goal was to avoid concentration of risk, rather than to avoid risk altogether.

In a sign of the greater importance placed on risk management, Richard Thornburgh, group chief financial officer, has been named vice-chairman of CSFB. Philip Ryan, chief financial officer of Credit Suisse Asset Management, takes his place in Zurich.

Apart from CSFB, the group's other four core businesses showed a strong performance last year, according to Lukas Mühlmann, chief executive.

Credit Suisse, the Swiss domestic bank, reported a net profit of SFr205m, against a SFr278m loss last year and Credit Suisse Private Banking increased net profits 27 per cent, to SFr1.67bn. Winterthur, the

**The result enabled the group to overtake UBS, its bigger rival, which was dented by securities losses**

insurance company bought in 1997, increased net profits 31 per cent to SFr84m, and CS Asset Management increased its profits 58 per cent, to SFr223m.

The group's funds under management grew 9 per cent in 1998, and by the end of February had topped SFr1,000bn.

The group achieved a 1.7 per cent return on equity and Mr Mühlmann remained confident it would easily achieve its target of at least 15 per cent by 2001.

Mr Mühlmann said the new unit would target a \$120bn market for retail financial products and two-thirds of the business was concentrated in investment funds, life insurance and pensions.

Credit Suisse also said it had bought out Swiss Re's 20 per cent stake in Credit Suisse Financial Products, in a transaction that increases the reinsurer's stake in the parent group to just below 5 per cent.

The dividend was unchanged at SFr5 a share.

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Anxious  
or ruling  
in BNP bid

COMPANIES & FINANCE: EUROPE

## Czech brewers win go-ahead for merger

By Robert Anderson in Prague

The Czech competition authorities yesterday approved the merger of the country's two biggest brewers - both indirectly owned by Japan's Nomura Securities.

The move is a surprise reversal of an earlier decision and paves the way for the creation of central Europe's biggest brewer.

The decision to allow the merger of Pilsner Urquell and Radegast came after two previous rejections by the office and is a blow to Bass, the UK brewer, which has fought the merger.

Bass owns Prague Breweries, the country's third biggest brewery, and had built up a 34 per cent stake in Radegast with a view to a possible merger of its own.

The merger will create a group controlling around 44 per cent of the Czech market and a total sales volume of 8m hectolitres.

Nomura said yesterday the new group would be better able to promote Czech beer exports, which have been disappointing despite strong brands such as Pilsner Urquell, the first Pilsner-style lager.

The new group will allow a buyer to take a dominant position in a highly competitive market with the biggest per capita consumption in the world and give it brands which could be marketed abroad more aggressively.

But the decision also

raises questions about the transparency of the competition office's procedures, some observers said.

Graham Staley, head of Bass in the Czech Republic, said: "This is very difficult to understand. They will have a lot of explaining to do."

In its first verdict in December 1997 the office said the merger would "achieve such an economically strong position that it will allow them to prevent the continuation of efficient competition".

Nomura appealed, claiming that such a combined market share was common in Europe and would help beer exports. However, after a further rejection Nomura appeared to withdraw its appeal last November before the office had delivered a final judgment.

The office, under a new chairman, re-opened the case and now appears to have recognised that the merger already occurred through Nomura's acquisition last March of Investicni a Poslovni Banka, the country's third largest bank, which held controlling stakes in both breweries.

Randall Dillard, managing director of Nomura International, said yesterday: "The decision by the monopolies commission has ended a prolonged period of uncertainty. It is now time to move on, to implement the merger, and to realise the commercial synergies."

## Renault prepares to carry Nissan's heavy load of debt

Doubts are being expressed over the deal, say David Owen and Alexandra Harvey

Two years ago, news that Renault had forged a deal with another big carmaker would have been written off as a marriage of ugly ducklings.

Back then, the partly state-owned French company reported a 1996 loss of more than FFr8.5bn and was being battered by the bitter backlash to its decision to close a Belgian car plant with the loss of more than 3,000 jobs.

But it is a measure of French carmaker's "turnaround story" that plans to tie up with Japan's Nissan Motor have not met with the same response.

Today, with the French group's 1998 profits reaching a near record FFr8.8bn (€1.34bn, \$1.47bn), its net debt eliminated and the reputation of its top management riding high after two years of outstanding performance, the situation is different.

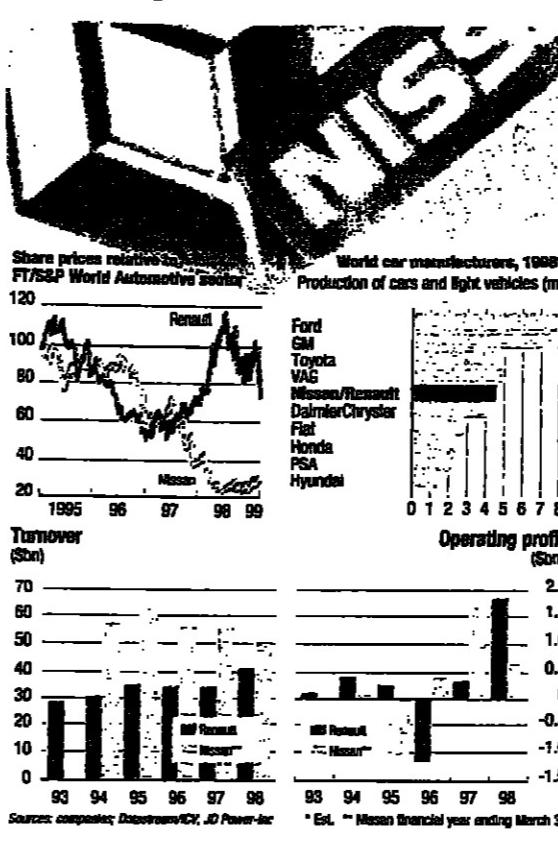
But, as yesterday's poor performance by Renault shares underlined, chairman Louis Schweizer and his team should still be under no illusion about the enormity of the task they are trying to take on. Renault

closed 5.5 per cent lower at 633.47.

Top of the list of concerns is the Japanese company's heavy debt load, which totalled Y2.500bn (\$21.2bn at current rates) as of last March, excluding liabilities of financing subsidiaries. Although Nissan has managed to reduce these liabilities to about Y2.100bn by selling assets and some of its investment portfolio, analysts are doubtful whether cash flow from operations will be sufficient to sustain this pace.

"Even as they restructure, the weak sales and strong yen have meant the environment is deteriorating even faster than they can restructure," says Tsuyoshi Mochimaru, analyst at Dresdner Kleinwort Benson.

A quick injection of new capital is particularly important because Nissan is expected to face considerable funding difficulties in the next 18 months. Moody's, the credit rating agency, last week lowered its rating on Nissan's debt from Baa3 to Ba1, equivalent to junk bond status, adding to fears about the carmaker's financial stability.



achieved last year. It also expects Y300bn in net losses - its sixth loss in seven years.

Second, while few doubt the ability of Mr Schweizer and Carlos Ghosn, his chief lieutenant, the verdict seems less clear-cut on whether Renault has the management strength needed to transform Nissan's prospects.

Such doubts appear all the more germane given that Renault plans to buy about 35 per cent of the carmaker, enough to veto decisions made by the Nissan board, but not for full management control. Indeed, it could be argued that the heart of the matter for the French group will be whether it can exert enough influence to make a real difference with a stake small enough to avoid consolidating that heavy debt.

Third, the fact that Renault's plans encompass Nissan Diesel, Nissan's 39.8 per cent-owned truck and engine unit, will be a source of concern for some observers given the weak state of the Japanese truck market.

There are also questions about the nature of industrial co-operation that Renault would seek to implement in any tie-up. On the one hand, the geographic fit

between the two companies in the car sector is quite good, with the Japanese group providing its growth-minded French counterpart with exposure to two large markets - the US and Japan - from which it is virtually absent.

The two groups could certainly combine platforms and parts procurement; Nissan has been trying to reduce its more than 20 platforms as part of its restructuring. But analysts caution that sharing platforms would take at least five years.

To shareholders in both carmakers, a deal would only make sense if a rigorous restructuring and rationalisation of facilities ensues. This could include mothballing Nissan's sales network in Europe and continued restructuring of its Japanese and US operations, analysts say.

It is in Europe where some of the toughest decisions may come, with Renault perhaps torn between clipping the wings of its new Japanese partner in its domestic market and fully exploiting Nissan's UK plant in Sunderland, which has been called Europe's most efficient car factory.

## CAPITAL RESULTS

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## COMPANIES &amp; FINANCE: INTERNATIONAL

# Bangkok to keep stake in Radanasin

By William Barnes in Bangkok

Thailand's government said yesterday that it will keep up to 49 per cent of the Radanasin Bank after its trailblazing privatisation this summer.

The cabinet approved guarantees against losses, designed to tempt cautious buyers, in a move that will provide a framework for later sell-offs.

The government has said it wants to move three lenders, including the Bangkok Metropolitan and Siam City banks, into private hands this year.

The Krung Thai Bank and BankThai are marked down for partial privatisation next year. Potential bidders include Morgan Stanley Dean Witter, Citigroup and the Hongkong and Shanghai Bank.

The sale of lenders taken over by the state has been slow because potential buyers have worried about the growth of non-performing loans.

The government said a 24 per cent stake was the minimum it would consider retaining, as at this level it would provide the central bank with decent profits from future earnings.

## Citigroup to expand

Citigroup, the financial giant created by last year's merger between Travelers Group and Citicorp, will announce a number of key strategic alliances, tie-ups and acquisitions for Asia-Pacific in coming months, said Simon Williams, Citibank's head of consumer banking in the region, AP-DJ reports from Singapore.

A number of important alliances were in the pipeline and would be rolled out in the next three to six months, Mr Williams said.

He added that the bank now had a full-time team to look at potential acquisitions across the region.

The \$67.4m purchase in January of the remaining 78 per cent of Diners Club Australia that Citibank did not already own, and the mid-1998 tie-up with Cathay Pacific Airlines to launch the Citibank Cathay Pacific Visa card in Singapore are just two recent initiatives to build market share, and maximise the return to our shareholders", he said.

Given the increased product range in Asia, real earnings should continue to grow in 1999, following an estimated 30 per cent rise in 1998, Mr Williams added.

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Given the increased product range in Asia, real earnings should continue to grow in 1999, following an estimated 30 per cent rise in 1998, Mr Williams added.

# Europe expansion to be next big Power play

The Canadian financial services giant is spreading its net beyond its home shores, reports Edward Alden

**P**ower Corporation, the Canadian holding company, is aptly named.

The secretive Montreal-based company acquired three decades ago by Paul Desmarais, now one of Canada's wealthiest financiers, controls the country's largest insurance and mutual fund businesses and has been involved in dozens of deals that have reshaped the Canadian corporate landscape.

While the company remains virtually unknown outside Canada, over the past decade it has quietly acquired strategic positions in several important European industries, including broadcasting, utilities and specialty minerals.

In an equal partnership with the similarly media-savvy Belgian financier Albert Frère, Power has become one of the most influential investors in continental Europe.

Its market capitalisation of C\$8bn (US\$5.2bn) puts it in the top handful of Canadian companies,

and Power has flourished at home through a rare mix of patience, personal relationships and a strategic vision that has led to some well-timed acquisitions and dispositions. It is a formula the company is now trying to bring to its European operations.

Last month, the Desmarais-Frère alliance engineered the C\$760m (\$12bn) takeover of English China Clays, the UK speciality chemicals producer, by Imetal, the French minerals and chemicals company.

Power and the Frère Group, through their joint holding company Pargesa of Switzerland, hold a 60 per cent stake in Imetal and plan to build the company into the largest speciality minerals producer in the world.

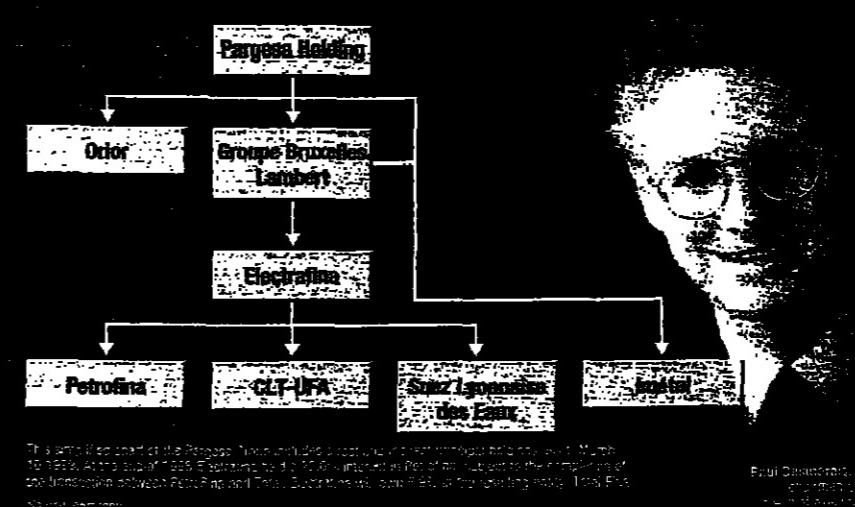
Despite all this manoeuvring, Power's ambitions in Europe are in their early stages. The company's formal partnership with the Frère Group does not expire until 2014, and Power has no debt and more than C\$3bn in cash available for future acquisitions.

Paul Desmarais Jr, who with his brother André took over day-to-day control from his father in 1996, says Power's philosophy is one of "active" shareholding.

"We're long-term shareholders and when we buy things we want to keep things," he says. "We don't



### The Power of influence



This diagram illustrates the complex web of connections that Power Corporation has built in Europe. It shows how the company's interests in various sectors like energy, chemicals, and infrastructure are interconnected through its subsidiary holdings.

sell unless we feel we're at an impasse from an industry point of view. We try to build and grow."

The company aims for control or significant influence in properties with long-term growth prospects, and tends to dispose of those that do not fit those criteria.

It is able to carry out that programme is helped by the fact that, while Power's shares are broadly held, voting control remains with Paul Desmarais Sr, chairman of Power's executive committee. "It's an advantage to be able to distance yourself from quarterly earnings phenomena and make long-term, sustainable franchise judgments," says Mr Desmarais Jr.

In North America, Power's main holdings are financial services properties it has owned for three decades. These include an 80 per cent interest in Great-West Life Assurance, Canada's largest insurance group, and a 67.4 per cent stake in Investors' Group, the biggest mutual fund company in Canada.

In Europe, the same logic has seen Power dispose of a raft of financial service holdings in companies that were too small to be large forces in a consolidating industry.

Over the past year, for instance, Power has sold its interest in Banque Bruxelles Lambert, Belgium's second largest commercial bank, to ING of the Netherlands, and its interest in Belgian insurer Royal Belgo to AXA-UAP. Pargesa has realised more than SF1.4bn (\$957m) in profits from sales over the past three years.

Paul Desmarais Jr says that no other North American group has built the same web of connections in Europe that Power enjoys.

The Desmarais have known when to sell as well as buy. In 1989 they sold Consolidated-Bathurst, the paper company, just before the pulp and paper market collapsed, and disposed of Montreal Trust just as the trust companies were being gobbled up by the banks.

In both cases, says André Desmarais, while the timing was fortunate and Power realised sizeable profits, the decisions were strategic rather than tactical.

The company saw an opportunity to become a dominant global player in pulp and paper, or to compete with the banks through a trust company.

In Europe, the same logic has seen Power dispose of a raft of financial service holdings in companies that were too small to be large forces in a consolidating industry.

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## COMPANIES &amp; FINANCE: ASIA-PACIFIC

AIRLINES RESTRUCTURING PLAN ANNOUNCED AS GROUP CONFIRMS IT WILL RETURN TO BLACK

**JAL to cut 1,300 jobs and slash board size**

By Alexandra Harvey in Tokyo

Japan Airlines yesterday unveiled a sweeping restructuring plan that includes more than halving the number of board members and eliminating an additional 1,300 jobs - on top of 2,300 job cuts announced last October - and it confirmed it would return to the black this year.

Isao Kaneko, president,

said the group expected to achieve a Y10bn (\$85m) net profit on a parent basis, although sales would be slightly below the Y115bn forecast.

The plan is geared towards improving efficiency within the JAL group, which also includes hotels and resorts, and generating an ordinary profit of Y30bn a year starting this year, while reducing interest-bearing

debts to Y1,400bn from Y1,500bn in 1997. JAL has not recorded a net profit since 1991.

Chief among the new reforms are a reduction in board members from 28 to 11 and increased use of Japan Air Charter, a lower-cost subsidiary carrier, as a scheduled airline. The new board structure would be installed next month. JAL said: "We decided to trim the

number of board members to speed up decision-making," said Mr Kaneko.

The company did not specify how the 3,800 jobs, 10 per cent of the total workforce, would be eliminated.

In recent months, JAL has expanded use of JAL Express, a domestic carrier, to cut costs on its domestic routes. The more flexible pay scales for pilots and crew on subsidiary airlines

mean that JAL can lower overall labour costs by increasing the ratio of flights served by these carriers.

The company also said it would promote the flotation of subsidiaries, specifically in catering, distribution and information systems divisions, which could improve cash flow.

Analysts have praised JAL's plans to lower its cost structure, to compare with

lean rivals in the US. However, Douglas Hayashi, analyst at HSBC Securities in Tokyo, argues that the downward pressure on fares and the high cost of landing and using Japan's largest airports have hampered domestic airlines' cost-cutting efforts.

Shares in JAL surged 11.3 per cent, or Y36, to close at Y356 in an advancing market yesterday.

## NEWS DIGEST

## CAR COMPONENTS

**Denso buys majority stake in Magneti Marelli arm**

Denso, the leading Japanese car components maker, has spent £260m (£134.3m, \$147m) to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with the Fiat group, as part of a plan to expand its businesses overseas.

The all-stock deal was aimed at strengthening Denso's electromechanics motor operations, which include making the rotating parts used in alternators and starters in car engines, the company said. Denso bought all of Magneti Marelli's 80 per cent stake in its rotating machines unit in a friendly deal last week.

The acquisition marked Denso's first purchase of a foreign company since 1992, when it bought Flexdrive, an Australian car parts maker that specialised in meters, cables, and motors for Y4bn (\$33.8m).

It underlines the gap that has emerged between strong and weak companies in Japan's car components sector amid the collapse in vehicle sales to their lowest levels in 12 years. Last month, Robert Bosch bought a majority stake in Zexel, a Japanese parts maker, in what analysts called the first of many cross-border deals in the Japanese components sector.

Denso, like other Japanese parts makers, has been criticised by some analysts for relying too heavily on the domestic market. The group, which is owned 24.5 per cent by Toyota Motor, had an export ratio of only 23 per cent last year. Christopher Redi, analyst at Morgan Stanley Dean Witter, said that mergers and acquisitions overseas would be critical to the group. The announcement was made after the close of trading. Shares in Denso advanced 1.9 per cent to Y2,400. Alexandra Harvey, Tokyo

## ELECTRONICS

**Hyundai in \$550m disposal**

Hyundai Electronics has sold a 90 per cent stake in ChipPAC, its semiconductor assembly subsidiary, to a US financial consortium led by Bain Capital and Citicorp Venture Capital for \$550m.

Hyundai said it would use the proceeds to help finance its planned takeover of LG Semicon to create the world's largest memory chip producer. Based in Santa Clara, California, ChipPAC has plants in Korea and China.

The Hyundai group, South Korea's largest conglomerate, raised \$5bn in overseas capital in 1998 and plans to raise another \$4.5bn by selling assets and equity stakes this year in an effort to reduce its debt-equity ratio to 200 per cent from 325 per cent in 1998.

Hyundai Electronics is expected to account for nearly half of that amount. It sold another US subsidiary, Symbolic Logic, to LSI Logic for \$760m last year and has raised \$710m through the listing and new share issues for Maxtor, its hard disk drive maker. John Burton, Seoul

## SINGAPORE

**DBS Land falls into red**

Singapore property developer DBS Land swung into a net loss of \$522.9m (US\$139m) in 1998 from a net profit of \$818.2m a year earlier. "Group results were severely impaired by provisions, operating losses and reduced contributions from most of its businesses," the company said.

Total provisions for 1998 were \$842.5m, including \$350m posted in the second half. The loss came despite a 31 per cent increase in revenue to \$1.42bn in 1998 from \$1.08bn in 1997, the group said. AP-DJ, Singapore

## TAIWAN

**Chipmakers agree alliances**

Two of Taiwan's top chipmakers yesterday announced agreements with Japanese companies that will allow them to upgrade their product lines, further cementing the island's position as a semiconductor powerhouse.

United Microelectronics (UMC), one of the world's biggest producers of made-to-order logic chips, said it had forged a strategic alliance with Kawasaki Steel under which they would jointly develop the technology to produce 0.18-micron application-specific integrated circuits. It said Kawasaki Steel would now suspend plans to open a production plant for such chips.

Winbond Electronics, a big supplier of D-Ram (dynamic random access memory) chips, said Toshiba had granted it a licence to use 0.175-micron and 0.15-micron complementary metal oxide semiconductor technology. The technology, developed by the Japanese company jointly with IBM and Siemens, would eventually allow Winbond to produce 512-megabit D-Ram chips. Mure Dickie, Taipei

	
<p><b>Ferrario dello Stato</b> LIT 500,000,000,000 Floating Rate Notes due 2002 LIT 700,000,000,000 Floating Rate Notes due 2002 2 tranche</p> <p>For the period from March 17, 1998 to September 17, 1998, the floating rate of interest will be 2.00% per annum with an interest margin of LIT 12.25 per LIT 1,000,000 and of LIT 15.50 per LIT 1,000,000.</p> <p>The final date of payment will be September 17, 1998.</p> <p>Agent Bank: <b>PARIBAS</b> PARIS FRANCE</p>	<p><b>U.S.\$250,000,000</b> Floating Rate Subordinated Notes Due 2001</p> <p>Notice is hereby given that the Rate of interest has been fixed at 5.0825% and that the interest payable on the relevant Interest Payment Date September 17, 1998, and on each Interest Payment Date January 17, 1999, in respect of US\$250,000 nominal of the Notes will be US\$625.75 and in respect of US\$250,000 nominal of the Notes will be US\$64,498.75.</p> <p>Global Agency and Trust Services, Citicorp, N.Y., London March 17, 1999</p> <p><b>CITICORP</b></p>

## PUBLIC NOTICE

**National Investments Company K.S.C.  
8.5% Secured Bonds due 2001**

## NOTICE TO ALL BONDHOLDERS

Pursuant to Clause 5.3 and Clause 14 of the Information Memorandum, National Investments Company K.S.C. hereby formally gives notice to all Bondholders of its intention to call the above Bonds in whole on 15th April 1999.

Bondholders requiring further information should contact Mr Yousef S. Al Majid at National Investments Company on +965 2457806 or Mrs Linda Amili at the United Bank of Kuwait PLC on +44 171 4876618.

The interview: Today. The book: Serialised from tomorrow.

Today, in an exclusive in-depth interview, Bill Gates talks about the future of business and how you could win or lose as the information age speeds into a new millennium. And a serialisation of his new book begins tomorrow - only in the FT.

FINANCIAL TIMES

No FT, no comment.

FINANCIAL TIMES

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## COMPANIES &amp; FINANCE: UK

CHEMICALS FRENCH GROUP TRUMPS ALBEMARLE'S OFFER BUT OTHER POTENTIAL BIDDERS MAY BE IN WINGS

**Rhodia bids £455m for Albright & Wilson**

By Lucy Sony

Rhodia, the French chemicals group, has made a £455m (\$879m) bid for its UK rival, Albright & Wilson, offering shareholders 145p per share and trumping an earlier offer of 130p from Albemarle of the US.

Shares in Albright rose 10½p at 148½p, reflecting market hopes that Albemarle might come back with a higher offer. The US com-

pany Albemarle would only say it was considering its position.

Of the two bidders, Rhodia is thought to have the more scope to extract cost savings from a takeover. Both Rhodia and Albright make wetting and foaming agents, called surfactants, and phosphate-based chemicals. Albemarle specialises in bromide-based chemicals.

Last week Albright's board tentatively recommended

Albemarle's offer to shareholders, but the offer was not backed by the company's majority shareholder, Phillips & Drew P&D yesterday threw its 23.1 per cent stake behind the higher offer from Rhodia, pledging support unless a bid of more than 180p per share emerged.

Analysts said the chances of such a high bid were "slight", although industry sources said at least two more potential bidders were

looking at Albright.

Rhodia is 68 per cent owned by Rhône-Poulenc of France, which is merging its life science business with Hoechst of Germany, and plans to dispose of the stake within 12-18 months.

The structure of bid allows both Rhodia and Rhône-Poulenc to keep the deal off their balance sheets until the end of the year. Rhodia has set up a vehicle called ISPAG with Donau Chemie, a

privately-owned Austrian industrial chemical company, to bid for Albright.

ISPAG will be a wholly-owned subsidiary of Donau Chemie - itself spun off from Rhône-Poulenc in 1996. If ISPAG's bid succeeded, Albright would be held, as if in trust, by Donau until Rhodia could take control of the company. Rhodia would have a call option to buy back control of Albright from January 1, 2000 and

would pay a premium to Donau - expected to be 20-25 per cent of Donau's £14m contribution.

The bid would be part-funded by £390m of loans from Paribas and Crédit Lyonnais, guaranteed by Rhodia. The company would also raise \$50m through an issue of convertible bonds while Donau would contribute £14m of equity.

Lex, Page 14

**£1.8bn fund puts Apax in top tier**

By Katherine Campbell

Apax Partners has leapt into the big league of European private equity houses with the completion of its latest €1.6bn (\$1.9bn) fund, which will invest significant sums in early stage companies as well as leveraged buy-outs.

Most of the largest vehicles - such as those assembled by CVC Capital Partners, Doughty Hanson and Cinven - concentrate on

buy-outs. However, Apax has amassed €600m to be spent over the next three years in start-up and early stage businesses.

Although less than 31, which invested an estimated £250m in early stage businesses in the past 12 months, Apax's commitment establishes it as one of the largest presences in the field.

Early stage returns have historically been poor in Europe - in contrast with

the US - which is the main reason that leveraged buy-out funds have proved so popular.

Unusually, Apax said it had done equally well in its early stage and buy-out investments, although it declined to reveal specific returns.

It increasingly invests substantial sums at one go, recently putting \$20m into Jaztel, a start-up in Spain, and \$12m into QXL, a new

online auction site. Until now Apax had raised much smaller, national funds - with £213m for the UK and DM260m (\$144m) for Germany in its last exercise. A £300m vehicle for France that has just closed its funding is not yet part of the new pan-European organisation.

About 60 per cent of the money for the regional fund came from the US, with the rest from Europe.

**RESULTS**

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Anglo Pacific	Yr to Dec 31	4.36	(4.02)	2.34	(2.34)	2.21	(2.44)	0.1
Autogestapo	Yr to Dec 31 *	111.4	(152.8)	36.84	(146.7)	17.97	(85.1)	5
Bodcote Ind	Yr to Dec 31	320	(206.5)	76.2	(51.1)	52.51	(40.2)	7.75
Brammer	Yr to Dec 31	238.4	(223.1)	23.9	(30.5)	35.2	(45.8)	11.8
Britax Int	Yr to Dec 31	628.3	(674.7)	120.1	(45.4)	25.9	(8.89)	3.276
Capita Corp	Yr to Dec 27	54.3	(60.7)	3.546	(12.44)	1.84	(7.85)	2
Charter Corp	Yr to Dec 31	1,213	(1,121)	85.1	(64.18)	57.4	(30.7)	22
Coca-Cola Beverages	Yr to Dec 31	1,205	(1,205)	152.4	(24.7)	51	(1)	-
Compucom	Yr to Dec 31	1,559	(1,134)	64.8	(47.1)	22.6	(20.7)	2.5
Corries	6 mths to Dec 31	3.2	(2.9)	11.5	(8.9)	7.2	(5.9)	-
Deutsche Ph	6 mths to Dec 31	5.1	(2.46)	0.217	(0.175)	0.1141	(0.087)	-
Dorwest Valley	Yr to Dec 31 *	29.7	(21.42)	10.69	(9.49)	16.25	(16.01)	5
Doring Kindersley	6 mths to Dec 31	87.4	(91.3)	4.71	(4.05)	4.3	(3.6)	1.5
Ecclesi Blinds	Yr to Dec 31	48.1	(45.4)	6.53	(6.78)	9.07	(9.25)	2.4
Financial Objects	Yr to Dec 31	21.7	(15.9)	3.44	(2.02)	10.461	(8.26)	-
Finley (James)	Yr to Dec 31 *	214.1	(178.5)	16.29	(13.9)	10.8	(10.2)	3.5
Global	Yr to Dec 23	114	(131)	3.07	(1.65)	1.35	(1.51)	0.49
Headline	Yr to Dec 31	327.5	(270.3)	22.9	(18.1)	23.1	(19.3)	6.4
Kalon	Yr to Dec 31	474.3	(472)	37	(45.2)	6.4	(7.42)	4.2
Metakim	Yr to Dec 31	105.8	(101.3)	14.1	(13.2)	7.9	(7.36)	3.35
MTL	Yr to Dec 31	45.9	(42.2)	5.46	(5.12)	18.3	(17.4)	3.5
Presbrey Ph	Yr to Dec 31 *	9.91	(7.27)	3.65	(0.81)	0.081	(0.31)	-
Ranpak	Yr to Dec 31	18.5	(26.3)	4.52	(11.51)	1.295	(11.93)	-
Royal Deutan	Yr to Dec 31	238.8	(252)	42.61	(62.14)	76.97	(62.02)	-
Scenic Fit Building	Yr to Dec 31	1.4	(1.1)	52.4	(50)	16	(16)	7.7
Sample Contractors	6 mths to Dec 31	26.5	(22.1)	1.25	(0.94)	9.88	(7.94)	1.63
Simsion	Yr to Dec 31 *	194.3	(205.8)	14.8	(11.3)	5.2	(5.8)	0.63
Torme	Yr to Dec 31	3,160	(3,016)	131.44	(115.26)	8.8	(8.1)	2.8
Taylor Woodrow	Yr to Dec 31	1,408	(1,305)	100.3	(82.19)	17.1	(14.2)	3.6
Telewest Comms	Yr to Dec 31	532.8	(528.5)	313.8	(308.9)	17.81	(19.91)	-
Tutor	Yr to Dec 31	18.4	(18.2)	1.77	(1.28)	10.68	(7.69)	3
Wobley	6 mths to Jan 31	2,602	(2,331)	132.94	(134.69)	15.06	(15.12)	3.75
Wood (Archer)	Yr to Dec 31	3.49	(4.81)	0.023	(0.4)	1.08	(15.09)	n/a

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*Compensates restated. After exceptional charge. #After exceptional credit. 10m increased capital. XForeign income dividend. XIncludes FDI element. Sincere nominal final of 0.001p payable in January 2000. □To form. ♦Nil stock. □Gross rental income. \*Compensates for 10 months. #Excludes special.

**Liffe £64m in loss as Eurex wins trade**

By Edward Luce

The London International Financial Futures and Options Exchange incurred a heavy loss last year - its first deficit since 1985 - as trade volumes migrated to its chief competitor in Frankfurt.

The exchange, which says it expects to make a loss again this year, was hit by unexpectedly fierce competition from Eurex, its Frankfurt-based competitor, which deprived the exchange of its most lucrative contract - the future on the 10-year German government bond. It also prompted Liffe to embark on an expensive switch from floor-based to screen-based trading.

The exchange, which made a pre-tax loss of £64m in 1998, said it planned to return to profit by the start of the millennium. Last year's heavy losses, which followed a pre-tax profit of £22m in 1997, stemmed from an £82m provision set aside to finance a complete overhaul of the exchange which included cancellation of plans to move to a bigger trading floor in Spitalfields and a steep redundancy programme reducing Liffe's headcount by more than half to 400. The provision also included the cost of developing

the exchange's electronic trading platform, Liffe Connect. Excluding the provision, Liffe made a pre-tax profit of £17m, less than a third the net earnings of the previous year. Brian Williamson, chairman of Liffe, said Liffe had included all its restructuring costs in the results. "1998 will be a year of transition." We have paid a necessary cost to put the exchange on a competitive footing again." However, observers warn that Liffe will struggle to recapture the strong revenue growth it enjoyed before Frankfurt muscled in on its market. The exchange, which has seen its market capitalisation drop from a peak of £300m last May to a pre-tax loss of £64m in 1998, said it planned to return to profit by the start of the millennium. Last year's heavy losses, which followed a pre-tax profit of £22m in 1997, stemmed from an £82m provision set aside to finance a complete overhaul of the exchange which included cancellation of plans to move to a bigger trading floor in Spitalfields and a steep redundancy programme reducing Liffe's headcount by more than half to 400. The provision also included the cost of developing

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**COMMENT****Telewest**

The Mexican shoot-out devised by Telewest and NTL to resolve ownership of their joint-venture London franchise is suitably macho. It reflects the bullishness that has infected cable operators since last year's revaluation of the sector. No-one wants to sell assets. Under the arrangement, unless both parties want to keep the joint venture alive, NTL must make its best bid to Telewest, which can then buy NTL out or sell its 50 per cent share at that price. This favours Telewest, as it will have the final say. Shareholders must hope it chooses wisely. The fear is that Telewest's keenness to expand may lead to it taking its eye off the digital ball.

Although it is giving British Sky Broadcasting and On Digital a year's start in digital, there is still everything to play for. New cable subscriptions are soaring. But switching customers to digital is going to be costly. Paying a high price for a London franchise now might dull its appetite for the digital opportunity.

**Unigate/Terranova**

UK food producers, which have been put through the mincer by powerful retail customers, are in desperate need of consolidation. Unigate, the one with money in the bank, is super-keen to perform that role.

Investors took flight last year when it tried to buy the whole of Hillsdown, including furniture and housebuilding, for nearly £2bn. Now it has focused its attention on a tantalising spin-off from the conglomerate. If it could get Terranova for less than £250m, including debt, investors would forgive it not only the Hillsdown over-reach but also November's warning that profits growth had stalled.

However, Unigate is unlikely to succeed with an offer of 125p a share. Terranova's recent low of 75p says more about the sector and the unattractiveness of small companies than their own merits. Chilled convenience foods are one of the growth areas on supermarket shelves, and Buxted chickens, a Hillsdown legacy, should show some recovery this year.

Terranova could push operating profits up to about £30m, excluding of central costs that Unigate could strip out. This suggests an initial after-tax return of about 8 per cent at the offer price without any other synergies. Unigate could justify a bid 10 per cent or so higher.

**Unigate in hostile bid**

By Alison Smith

Monetary union has also diminished volatility within the euro-zone and thus reduced demand for derivatives to hedge against this volatility. "Liffe will eventually have to spread its wings to find new markets," said the head of derivatives at a US bank. "It will also have to form alliances with other exchanges."

For Terranova, the chilled convenience foods group.

Shares in Unigate closed unchanged at 410½p.

Unigate is advised by Lazard Brothers while Schroders is advising Terranova.

Munich Re handled the reinsurance for the restoration work on the Statue of Liberty.

Münchener Rück  
Munich Re Group

## COMPANIES &amp; FINANCE: UK

## IT stocks hope they will attract attention in their new settings

FTSE International's reclassification has been accused both of lagging behind and anticipating trends, writes Caroline Daniel



In just over two weeks, the UK's listed IT companies will find themselves in a new set of categories. The changes form part of a wider reshuffle of the FTSE indices, designed to help investors compare companies across national boundaries, and within sectors.

But not everyone is convinced that the exercise will improve investors' understanding of IT. "They are trying to contain the uncontrollable," says George O'Connor, IT analyst at Granville, the investment bank.

The re-jig by FTSE International, the organisation that manages the FTSE range of indices, will bring the UK more in line with the rest of the world.

From April 1, IT companies will be marshalled into two new sectors, one covering hardware, the other software and computer services. These in turn will be split into six sub-sectors: hardware, software, computer

services, internet, telecommunications equipment and semiconductors. The combined group is valued at about 1.5 per cent of the FTSE All-Share index.

This follows the introduction last year of a sub-index for IT companies that encountered an enormous appetite for the shares from fund managers, eager to catch the IT tide. Within two months, the index had risen 30 per cent. Last Friday, it nearly hit last July's high.

Despite investors' obvious appetite for stocks in the index, some analysts are sceptical about the latest bout of spring-clearing.

"I know the FTSE people are trying to be proactive, but Nasdaq does not even break it into these things," says Coleen Kaiser, senior IT research analyst at Bank Boston Robertson Stephens.

The changes could raise a lot of awareness, but if it is done wrongly - which it appears they are going to - it will be misleading to investors.

For Ms Kaiser and others there are three main concerns.

First, they question whether the changes will be

as significant as the big change last year. Fund managers are already aware of the growing importance of IT, and have been building research teams to help deepen their understanding of it.

"There is more awareness among institutions about technology. It is already transformed on a year ago," says Andrew Hawkins, head of the technology group at WestLB Panmure.

Second, critics question the efficacy of sub-sectors as a shorthand for what companies do. In theory, only companies that derive more than half their profits from hardware, say, will be listed in this category. Failing that, turnover is the determinant.

But in practice, companies are much harder to dissect than that. In the IT sector, where businesses are constantly moving on to each other's territory, it is hard to make a neat incision between software, hardware and computer services.

Mr Hawkins says: "I'm a little amazed by some of the classifications. They have put Adian in computer services, yet it is a distribution company. What it is doing in

computer services is a mystery to me."

Confusion like this has led Granville to devise its own, more complex way of categorising IT companies, involving 12, rather than six, subdivisions.

The critics' third concern relates to the internet sub-

companies such as Zergo, an internet security company, as well as Dixons, the retailer, whose Freeserve operation has helped to gatecrash the internet market.

The sub-sector includes Dialog, Easynet, Internet Technology Group, Gresham

that the listed UK internet market is underdeveloped. Compare the UK's meagre fare with the new Dow Jones internet index launched in February.

This tracks 40 stocks, divided into e-commerce and internet services. It boasts internet luminaries such as Yahoo!, Amazon.com and eBay.

Graham Colbourne, secretary to the FTSE classification committee, acknowledges "shortcomings", but hopes the list may "encourage investors to focus on the sector". Analysts think this visibility could translate into higher valuations for companies included. "It is an area where there will be stratospheric ratings," says Mr Hawkins.

One company director has mixed feelings about being in this group. "We don't want to be considered only as an internet stock, particularly with the negative press from the US. We are not a typical internet stock. We make good revenues and substantial profits."

Even so, it is unlikely to push to change the listing. "Anything that helps increase our visibility and focus the attention of the business community has to be a good thing."

**Should this brave new category be reserved for pure internet plays, such as internet service providers, or for those eager to daub themselves with the seductive glitter of the internet by putting .com after their names?**

sector. What is an internet stock? Should e-commerce consultancies be included?

Should this brave new category be reserved for pure

internet plays, such as internet service providers, or for

those eager to daub themselves with the seductive

glitter of the internet by putting ".com" after their names?

An eclectic group have been deemed "internet stocks". They are not yet representative of what is going on the UK, excluding

Computing, Voss Net, Net-Call and VirtualInternet. Five of them are tiddlers listed on AIM; its total value is 0.03 per cent of the FTSE All-Share.

It is hard to find a com-

mon thread here. Dialog,

which lobbied hard to be

listed in this sub-sector, pro-

vides online information ser-

vices. Gresham Computing is busy refashioning itself as an e-commerce play. And Voss Net is a tiny service provider.

The underlying problem is

## Consolidated result as of December 31, 1998

Significant consolidated items (in millions)	1998	1997*	1996**
REAL ESTATE RENTAL INCOME	239	278	378
GROSS CASH-FLOW	315	333	352
PRE-TAX RESULT	268	173	310
CONSOLIDATED NET RESULT	256	187	213
GROUP SHARE NET RESULT	253	175	191

\*Finextel, consolidated over 8 months     \*\*Finextel, consolidated over 12 months

- Real estate:  
1 million m<sup>2</sup>

estimated  
value  
7.1 MdF

87 % in  
Paris/Paris  
area.

Re-evaluated  
net assets:  
49 €/share

Gross cash  
flow + 6 %

Consolidated  
net result :  
+ 14 %

Standard  
& Poor's  
notation:  
A-  
constant  
outlook

Dividend :  
2.35 €  
(+ 4.5 %)

## Real estate business

In 1998, Sophia pursued an active policy in the development and enhancement of its estate.

## Investments:

• In December, the purchase of a 78.85% stake in the capital of Interball at a cost of FF 951 million resulted in Sophia acquiring a yield estate estimated at FF 1.9 billion, essentially recent and complementary to that held further to the acquisition of Finextel in 1997.

• The purchase of the "Le Cap" office building in the business district of La Défense at the end of the year at a value of FF 232 million will bring rental income of FF 19 million as from 1999.

• The acquisition of 900 square metres of office premises at 63, avenue des Champs Elysées, came in addition to the 1,900 square metres already owned.

Renovation and rental renewal  
Renovation work at a cost of FF 147 million (FF 109 million in

1997) was started in order to restructure, rehabilitate and adapt to user demand a number of real estate buildings.

The excellent rental renewal of these buildings has validated the renovation effort undertaken in recent years. The immediate vacancy rate as of December 31, 1998, was 12% (13.5% in 1997), including, at a rate of 4%, those buildings re-rented whose lease will take effect only over the first half of 1999.

## Arbitrage policy: refocusing of property portfolio

• The selling-off of the 18% share held by Finextel in Fidéi was completed in a market environment that proved favourable to the appreciation of the type of assets held by this company. On this occasion, Sophia cleared consolidated capital gains worth FF 64 million.

• Two non strategic buildings were sold through lease financing for the sum of FF 67 million, giving capital gains of FF 38 million. A commitment to buy was received for three others and their sale was completed in January 1999.

## Financing business

Further to the acquisition of Interball, ongoing leasing activity stands at FF 15 billion.

No new production goal is now being set for this business, where new commitments in 1998 amounted to FF 184

million. As a result, this ongoing total is destined to fall on its own at a rate of around FF 1.5 billion p.a., excluding any reimbursements or sales.

## Re-evaluated net assets

The whole real estate, estimated at FF 7.1 billion, contains latent capital gains of FF 1.5 billion. Considering both this fact and the evaluation of future net margins for our leasing portfolio, i.e. FF

0.8 billion, the Group's share in re-evaluated net assets, confirmed by exterior experts and reviewed by auditors, came to FF 4.7 billion. I.e. FF 320 (49 €) per share as of December 31, 1998.

## Consolidated result, 1998

The 1998 consolidated result does not include any result quota from Interball as it was only acquired in December. The gross cash-flow amounted to FF 352 million, a rise of 6%, owing to the surge in estate business. A number of exceptional factors had an influence on this fiscal year, in particular:

\* the cost of purchasing Interball: FF 11 million.  
\* capital gains from the sale of Fidéi: FF 64 million.

After tax of FF 98 million, the consolidated net result came to FF 213 million. The Group share result amounted to FF 191 million.

## Outlooks

In the space of two years, Sophia has significantly strengthened estate business, now the Group's main line of expansion. Its contribution to gross cash-flow was preponderant in 1998 and is

destined to keep growing in 1999. In all, Sophia's gross cash-flow in 1999 should post distinct growth and come out at around FF 440 million.

## Dividend

Noting the new prospects for recurring results offered by Sophia's real estate, the Board of Directors, in their address to the AGM convened for May 20, 1999, has decided to propose a global dividend of 2.35 € (FF 15.41) per share, a rise of 4.5%

over the previous year. The proportion of tax credit in this dividend is 0.50 € (FF 3.28).

## NEWS DIGEST

## FOOD PRODUCERS

Coca-Cola Beverages falls  
£15.5m into the red

Problems in Ukraine and Belarus pushed Coca-Cola Beverages - Coke's anchor bottler for eastern and central Europe - £15.5m (£25m) into the red in 1998.

Neville Isdell, chairman and chief executive, said the group had mothballed one plant and cut the workforce in Ukraine and Belarus by more than half to less than 1,000. "We have cauterised the wound," he said, adding that this would ensure the markets would not be a drag on earnings. The actions led to an exceptional charge of £14.2m, in addition to a £1.4m charge for listing and reorganisation. The pre-form outcome compared with profits last time of £24.1m.

Excluding the two former Soviet states, volumes rose by 8 per cent. But total sales by value were flat at £1.2bn mainly because of the strength of sterling. The shares floated in July at 160p - fell 21p to 89p.

The group will pay £15m for the Coke bottler for north-eastern Romania. Mr Isdell said the Romanian market would remain difficult, but denied it could meet problems like those in Ukraine and Belarus, where inflation hit 120 per cent. David Blackwell

## BUILDING MATERIALS

## Wolseley builds on US market

A strong US housing market helped lift profits at Wolseley, the builders' and plumbers' merchant, by 15 per cent in the first half. Profits from the group's US outlets grew by almost a third to £74.7m, contributing to a 14 per cent rise in profits before goodwill amortisation and exceptional to £142.5m. However, pre-tax profits for the six months to January 31 slipped 1.3 per cent to £133m, depressed by £7.7m of exceptional charges related to the acquisitions of Hall & Co and Porcher, and loss on a disposal.

## CHEMICALS

## Kalon to treble outlets in France

Kalon, the paints group that is in takeover talks, is to triple its trade-centre outlets in France, its largest market, this year. Mike Hennessy, managing director, said the format would also be used in Poland where the group has just purchased a majority stake in the local producer. By the end of the year, Kalon will have 42 centres in France and will lift its total by 12 to 177 in the UK. The group declined to comment further on its talks with Total, its majority owner. Mr Hennessy said the negotiations with the French oil and chemicals group, which hopes to buy the 34 per cent of Kalon its does not hold, were being handled by non-executive directors. Virginia Marsh

## TELECOMMUNICATIONS

## 'Shoot-out' for Telewest and NTL

It could soon be high noon for the UK cable industry. Telewest Communications, the second biggest operator, is heading for a £200m "shoot-out" with NTL, its next largest rival, over ownership of a lucrative London franchise. If this results in Telewest taking full control of the franchise, it would make it the biggest cable operator in the UK.

Telewest, the manager of the London franchise, and, under the agreement, NTL, as the sleeping partner, must make an offer. Telewest can then either agree to buy NTL's interest at the offer price, or insist that NTL pays Telewest for its interest at the same price. The situation has arisen following NTL's acquisition of Comcast last year, which included a half-share in the London cable franchise shared with Telewest. With the loss-making industry rapidly consolidating to cut costs, neither company has been content to share the 445,000 north London cable customers. Despite talks on which company should buy out the other, no agreement has been reached. If neither company backs down by May, either can invoke the shoot-out clause. Christopher Price

## ENGINEERING

## US expansion drive for Bodycote

Bodycote International, the fast-growing metal treatment group, plans to expand aggressively into the US via a programme of factory building and buying.

John Chesworth, managing director, said Bodycote owned less than 2 per cent of the factories in the US specialising in heat treatment of metals, which accounts for 64 per cent of group sales. "We are such tiddlers in this large market," Mr Chesworth said. "The heat treatment market in Los Angeles is bigger than the heat treatment market in the whole of the UK." He said the group would more than triple its presence in the US over the next three years.

## Standard Chartered

Standard Chartered PLC  
(incorporated with limited liability in England)

US \$400,000,000

Undated Primary Capital Floating Rate Notes  
(Amendment to previous advertisement dated 16th March, 1999)  
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination Period from 16th March, 1999 to 16th April, 1999 the Notes will carry interest at the rate of 5.1875 per cent, per annum.

Interest accrued to 16th April, 1999 and payable on 14th July, 1999 will amount to US \$44.67 per US \$10,000 Note and US \$446.70 per US \$100,000 Note.

West Merchant Bank Limited  
Agent Bank

## EQUITIES

## EURO PRICES

## Europe ignores Dow rise and EU surprise

## EUROPEAN OVERVIEW

By Florian Gimbel

European equity markets remained quiet as investors chose to ignore the surprise resignation of the European Commission. Even the euro, which had fallen as low as \$1.0816 on the news, shrugged off the latest political upheaval, recovering its poise in the afternoon.

"It was a lacklustre day, with both the bond and the currency markets remaining stable," said Ian Harnett at BT Alex Brown.

Mr Harnett thought yesterday's activity was largely "stock specific", with com-

pany news, rather than macro-economic trends driving the market.

Renault shares fell 5.45 per cent yesterday, with the markets disapproving of its possible alliance with Japan's ailing Nissan Telephone.

Telecom closing down 1.77 per cent ahead of its results today.

Banks put in a strong performance, largely in hope it could benefit from

the French merger activity.

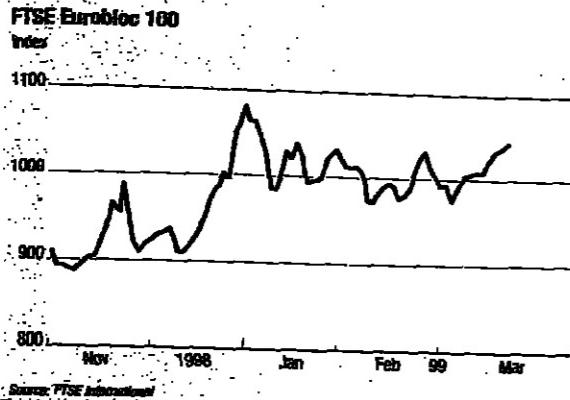
"Today, we have seen a slight rotation away from some of the defensive stocks, such as telecoms and utilities, to cyclicals, such as banks and automobiles," said Ian Scott at Lehman Brothers.

He thought the resignation of Oskar Lafontaine, the German finance minister, was still "resonating" through European markets.

"His removal should put an end to the lacklustre performance of European shares," said Mr Scott.

He highlighted Europe's supportive fundamentals, including a weakening currency, attractive valuations and stronger earnings.

"Out of 260 companies that reported full-year 1998 numbers, 42 per cent surprised on the upside, with 33 per cent disappointing on the downside," he said.



Source: FTSE Actuaries

## FTSE Actuaries Share Indices

Rebased to 1000 on 1 January 1995

1000

900

800

700

600

500

400

300

200

100

Nov Jan Feb Mar

Source: FTSE Actuaries

1000

900

800

700

600

500

400

300

200

100

Nov Jan Feb Mar

Source: FTSE Actuaries

1000

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Nov Jan Feb Mar

Source: FTSE Actuaries

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Nov Jan Feb Mar

Source: FTSE Actuaries

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## INTERNATIONAL CAPITAL MARKETS

# Good start to Japan's bank funding move

By Naoko Nakamae in Tokyo

Japan's bid to raise Y7.450bn (\$83bn) to fund bank reform has made a good start. The Deposit Insurance Corporation, a government body, successfully raised Y20,000bn in one-year loans in its largest-ever auction on Monday.

The auction produced an average yield of 0.35 per cent, which means the government has managed to borrow money at slightly lower than the market rate.

The auction result will come as a relief for the authorities, as they have been forced to delay their plans to raise part of the Y7.450bn via government-guaranteed bond issuance.

Investors have warned such a move would damage the market, which is already concerned about the possibility of large amounts of issuance from local governments between March and May.

It is understood that a large proportion of bidders were foreign financial institutions. The 15 big banks that will be receiving public funds were barred from the auction. Domestic bidders included life insurance companies and regional banks.

"The auction went smoothly because investors are looking for low-risk investments and the yields are government-guaranteed," said Yoichi Tazawa, at Nomura Securities.

The DIC will hold another auction to raise a further Y2,000bn, this time in seven-month loans, on Thursday.

However, the Financial Reconstruction Committee, the government body charged with organising bank reform, yesterday indicated that after Thursday's auction, it would not hold any more before March 30, when the DIC plans to deliver the funds to the banks.

The remainder of the funds will be procured from the Bank of Japan in the form of bridging loans, which generally have a six-month maturity.

However, the BoJ is insisting that the DIC may be required to repay these loans as soon as possible by issuing bonds to the markets. "These are bridging loans - we want them to be repaid very soon," one official said.

Given this pressure, some government officials indicated that the DIC may start to issue bonds before the BoJ loans mature. But the government had no official details for future bond issuance by the DIC, and the fragile nature of the bond market is causing considerable internal concern. The timing, size and maturity of future issuance is, therefore, currently under careful consideration.

In particular, the government is likely to put off any issuance until after June, because local governments are expected to make larger than planned bond issues - which will also carry government guarantees - between March and May to fund their own growing deficits.

Canada launched its debut issue in euros to create a 10-year benchmark. The \$300m bond will bring the total issue to \$1bn after Canada redenominates its outstanding FF94m issue into \$60m, next month.

The issue was priced to yield 23 basis points over the 10-year OAT. Most of the bonds were sold to investors in France, Italy, the Netherlands and Switzerland, according to lead manager Société Générale.

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# US Treasuries move higher

## BENCHMARK BONDS

By Vincent Boland in London and John Labate in New York

US Treasuries moved higher yesterday as stocks turned mixed at midday after the Dow Jones Industrial Average hit 10,000 for the first time. The 30-year bond was up 1% to 96 1/4 by early afternoon, yielding 5.476 per cent, and 10-year bonds were 1% higher at 97 1/4, yielding 5.105.

"We expect the market to consolidate from here, including maybe moving slightly lower, before it pushes higher again," said Richard Gilholly at Paribas Capital Markets.

European markets managed to post small gains as the euro fell then recovered in the wake of the resignation of the entire European Commission.

Observers agreed that the resignation was unlikely to have any bearing on the European Central Bank's deliberations on interest rates for February fell 0.6 per cent.

Analysts said the market should continue higher as soon as fears that the Federal Reserve might soon raise interest rates abate.

"We expect the market to consolidate from here, including maybe moving slightly lower, before it pushes higher again," said Richard Gilholly at Paribas Capital Markets.

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Observers agreed that the resignation was unlikely to have any bearing on the European Central Bank's deliberations on interest rates for February fell 0.6 per cent.

Short euro futures are now pricing in an early rate cut, although it is not expected to materialise at the ECB's meeting this week. Analysts said the money markets suggested April 8 as the date when the central bank might move, although the fate of the euro until then would be a crucial factor.

André de Silva at ING Barings said European markets were reasonably well supported by domestic and outside factors, but there was

evidence of switching out of German paper into bonds that investors considered offered better value.

"Relative value is becoming more important," Mr de Silva said, as flows between the euro-denominated mar-

kets picked up pace. Some selling of German paper was being matched by purchases elsewhere in core Europe and on the periphery, with Belgian bonds favoured. The yield on Belgian 10-year bonds fell to 4.21 per cent overnight.

German bonds were quiet and the yield on 10-year paper fell below 4 per cent to stand at 3.987 per cent in late trading. The June bond contract rose 0.28 to 114.06.

Up to \$250m of German paper is expected to be auctioned today, followed by some €3.5bn of French BTANs tomorrow. Pricing of the two will give an indication of the extent of Franco-German competition to attract investors.

## NEWS DIGEST

### RUSSIAN DEBT

## CSFB says that Nikitsky fund might not proceed

Credit Suisse First Boston said yesterday its Nikitsky Recovery Fund, offering a potential alternative to Russia's official debt restructuring proposals, might not proceed if the response by other investors was too small.

Allen Wheat, CSFB chairman, said in London that if the take-up was too small, the Russian authorities might consider Nikitsky a "distraction" and stick only to their own restructuring proposal.

The Russian authorities, which were advised in advance of the general principle of the CSFB plan, had not given any formal response, he said.

Nikitsky, which is officially launched today, envisages the repayment of the full nominal rouble value of GKO/OFZ securities held by foreigners, but the funds would be recycled into infrastructure and other projects. The cash-flow from these projects would provide the eventual effective repayment.

CSFB, which along with its clients accounts for 40 per cent of foreign GKO holdings, has committed all but a fraction of its own interest to Nikitsky, as well as a \$15m unsecured loan for expenses.

Performance-related fees on Nikitsky could reach up to 25 per cent of proceeds. Defending this, Lukas Mühlmann, Credit Suisse Group chief executive, said it involved "potentially a lot of work and not a lot of return". Clay Harris

## SECURITIES CLEARING

### Austraclear in European link

Austraclear, Australia's central securities depository, has established a link with Euroclear and Cetelbank, the two main European clearing houses. The link will enable Austraclear's members to use Australian international bonds held offshore and worth A\$23bn (US\$14.5bn) as collateral for interbank payments in Australia.

John Hall, managing director at Austraclear, said: "Direct access by Australian domestic market participants to Australian dollar global securities overseas will greatly improve domestic market liquidity."

The Brussels-based Euroclear and the Luxembourg-based Cetelbank, which specialise in clearing international bonds, already have local custodians in Australia for international counterparties wishing to hold Australian domestic securities.

Pierre Francotte, managing director at Euroclear, said: "The link with Austraclear is further evidence of the globalisation of markets. This closer collaboration with Austraclear will be beneficial to the market, especially because of the strategic importance of the Asia-Pacific region."

Austraclear operates in debt securities and money markets instruments and holds some A\$200bn worth of securities. Arkady Ostrovsky

## Offerings in euros dominate

### NEW ISSUES

By Arkady Ostrovsky and Kevin Done

Offerings in euros dominated issuance yesterday, with almost €2bn of bonds outstripping dollar issues.

David Munves, at Lehman Brothers, said demand for euro-denominated paper was very strong because of the combination of widening spreads in the euro swaps market and narrowing credit spreads in euros.

Canada launched its debut issue in euros to create a 10-year benchmark. The \$300m bond will bring the total issue to \$1bn after Canada redenominates its outstanding FF94m issue into \$60m, next month.

The issue was priced to yield 23 basis points over the 10-year OAT. Most of the bonds were sold to investors in France, Italy, the Netherlands and Switzerland, according to lead manager Société Générale.

### New international bond issues

By Arkady Ostrovsky

Borrower	Amount	S & P Rating	Price	Maturity	Fee %	Spread bp	Book-runner
<b>IN US DOLLARS</b>							
FCCM II 99-A, Ca Atpt	498	(aa)	100.00	Mar 2002	0.225	-	Lehman Brothers
Deutsche Bank Finance	500	(b)	98.686R	Apr 2004	0.15R	-	Deutsche Bank
<b>IN EUROPE</b>							
Deutsche Bank AG London	500	(A)	98.65R	Apr 2004	0.40R	+104bp	Cabinet/Dresdner KfK
Lehman Brothers Hedge plc	400	(A)	98.65R	Aug 2004	0.45R	+155bp	Lehman Brothers Int'l
Canade	3902	(A)	98.65R	Jul 2004	0.325	+238bp	ACB/DB
Tata SI BV, Class Apl	82	-	99.65R	Jul 2007	0.25R	+104bp	Merrill Lynch Int'l
Tata SI BV, Class Mpl	30	-	98.65R	Jul 2007	0.27R	+204bp	Merrill Lynch Int'l
<b>IN STERLING</b>							
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3 says that Nikitsky  
might not proceed

## CURRENCIES &amp; MONEY

## Euro bounces as commissioners quit

## MARKETS REPORT

By Alan Beattie

The euro swung wildly yesterday as Asian and European traders disagreed on the likely effect of the European commissioners' resignations.

The departure of all 20 of the EC's top officials was met with horror during the Asian trading session. The euro dropped a cent and a half to \$1.081. It then stayed around this level for the remainder of the Asian trading session.

But traders in London took the opportunity to buy euros and soon pushed it back towards the levels it was trading at before the resignations were announced. By the end of London trading yesterday the euro was back at \$1.081, little changed from its close on Monday.

Market analysts said that some of the initial reaction

in Europe was more panicky than subsequent trading would suggest. "Some of the comments from analysts early in European trading were quite apocalyptic and seemed to be a continuation of the Asian response," said Robin Marshall, chief economist at Marshall Manhattan in London.

"But as the day went on there was a more realistic assessment," he added.

Mr Marshall said that the news of the commissioners' resignations was neither unexpected nor particularly pivotal. "It heightened the sense of lack of co-ordination in European policy-making in general," he said. "But the deeper issues over the lack of co-ordination between the European Central Bank and

the national euro-zone governments, and the disputes over the European Union budget, still remain unresolved."

He said that around half of the weakness of the euro since its launch at the beginning of the year could be ascribed to the structural problems in euro-zone policy-making. The remainder was caused by the unexpected divergence in European and US economic growth and consequent rise in yield differentials, he added.

A survey of traders and analysts shows a large majority expect the European Central Bank to keep interest rates on hold tomorrow, but most think that the euro will rise if they cut.

The survey, conducted on Monday and Tuesday this week by the economic consultancy 4Cast in London, suggests that the euro will trade off the relative

strength of the real economies rather than simply short-term interest rates. Both sterling and the dollar have rallied over the past few months after interest rate cuts in the UK and US.

The survey, of 102 bank dealing desks across Europe, revealed a near unanimity of belief that the ECB would leave rates unchanged tomorrow. But 47 respon-

dents believed that a cut of 25 basis points would leave the euro higher than its level before the meeting, compared with only 31 who thought it would fall.

The odds lengthened on a cut yesterday when Jean-Claude Trichet, governor of the Banque de France, said that euro-zone interest rates were at their lowest level since World War Two and that there was no need to change them.

The dollar struggled higher against the yen yesterday as the Dow Jones index broke the 10,000 level for the first time.

But the US currency sank

■ OTHER CURRENCIES

Mar 16 Short term 7 days One month Three months Six months One year

Czech 50.5440 56.8210 34.8220 34.8480

Hungary 37.9171 37.474 232.120 222.220

Iceland 1.0000 1.0000 1.0000 1.0000

Peru 5.4495 5.4577 3.9569 3.9400

Poland 3.6880 3.6811 3.9400 3.9400

Russia 38.0943 38.1965 23.4600 23.4600

UAE 5.9263 5.9681 3.5729 3.5721

■ POUND IN NEW YORK

Mar 16 -Latest Prev. close

1 spot 1.6245 1.6220

3 mth 1.6223 1.6215

1 yr 1.6243 1.6222

■ POUND SPOT FORWARD AGAINST THE POUND

Mar 16 Closing mid-point Change on day Bid/offer spread Day's Mid High Low One month Three months One year Bank of England Rate %PA Rate %PA Rate %PA Bank of England Rate %PA

Europe 50.4894 +0.0201 784 .004 20.231 30.447 2.5

Austria 50.0170 +0.0207 348 .993 50.3200 50.3200 2.5

Belgium 50.0271 +0.0207 348 .993 50.3200 50.3200 2.5

Denmark 51.0580 +0.0161 602 .754 11.1200 11.0333 2.1

Finland 5.8534 +0.0203 486 .581 5.8000 5.8250 2.0

France 5.9784 +0.0173 621 .728 5.9185 5.9755 2.5

Germany\* 5.9744 +0.0173 107 .136 5.9897 5.9822 2.5

Ireland 5.6740 +0.0147 107 .136 5.6897 5.7021 2.5

Italy 5.1727 +0.0167 721 .728 5.1189 5.1703 2.5

Luxembourg 288.15 +0.0200 150 .470 288.33 288.23 2.5

Netherlands 60.0671 +0.0207 345 .992 60.3200 59.9426 2.5

Portugal 3.2814 +0.0159 756 .831 3.2867 3.2707 2.5

Spain\* 5.7248 +0.0167 160 .333 5.7298 5.7242 2.5

Sweden 5.1485 +0.0180 628 .852 5.1485 5.1485 2.5

Switzerland 5.3526 +0.0180 403 .852 5.3588 5.3473 2.5

UK 1.4869 +0.0172 882 .686 1.4876 1.4842 2.5

US 1.9580 +0.0169 100 .470 1.9580 1.9580 2.5

■ DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Mar 16 Closing mid-point Change on day Bid/offer spread Day's Mid High Low One month Three months One year Bank of England Rate %PA Rate %PA Rate %PA Bank of England Rate %PA

Europe 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Austria 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Belgium 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Denmark 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Finland 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

France 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Germany\* 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Ireland 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Italy 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Luxembourg 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Netherlands 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Portugal 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Spain\* 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Sweden 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

Switzerland 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

UK 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

US 52.1843 +0.0003 114 .172 52.1798 52.2057 2.0

■ THREE MONTH EURO FUTURES (LIFFE) £tm 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 97.460 97.085 -0.005 97.100 97.080 5.000 46,412

Sep 97.153 97.125 -0.005 97.125 97.105 5.284 24,208

■ THREE MONTH EURO LBOR FUTURES (LIFFE) £tm 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 97.085 97.100 +0.005 97.110 97.075 48,230 17,988

Sep 97.110 97.125 +0.005 97.125 97.105 22,000 14,083

Dec 97.080 97.080 -0.005 97.080 97.075 38,000 14,938

■ THREE MONTH EURO HIBOR FUTURES (LIFFE) £tm 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 97.080 97.125 +0.005 97.125 97.080 407 10,964

Sep 97.125 97.125 +0.005 97.125 97.080 2 8,650

Dec 97.080 97.080 +0.005 97.080 97.080 27 8,409

■ THREE MONTH EURO OPTIONS (LIFFE) £tm 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 97.080 97.100 +0.005 97.100 97.080 407 10,964

Sep 97.125 97.125 +0.005 97.125 97.105 2 8,650

Dec 97.080 97.080 +0.005 97.080 97.080 27 8,409

■ THREE MONTH SWISS FRANC FUTURES (LIFFE) SFM 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 98.620 98.620 +0.005 98.620 98.620 407 10,964

Sep 98.510 98.490 -0.020 98.490 98.490 2 8,650

Dec 98.520 98.510 -0.010 98.510 98.510 24 11,842

■ THREE MONTH SWISS FRANC OPTIONS (LIFFE) SFM 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 98.620 98.620 +0.005 98.620 98.620 407 10,964

Sep 98.510 98.490 -0.020 98.490 98.490 2 8,650

Dec 98.520 98.510 -0.010 98.510 98.510 24 11,842

■ THREE MONTH GERMANY FUTURES (LIFFE) DM 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 98.620 98.620 +0.005 98.620 98.620 407 10,964

Sep 98.510 98.490 -0.020 98.490 98.490 2 8,650

Dec 98.520 98.510 -0.010 98.510 98.510 24 11,842

■ THREE MONTH GERMANY OPTIONS (LIFFE) DM 100-rate

Mar 16 Open Sell price Change High Low Est. vol Open Int.

Jun 98.620 98.620 +0.005 98.620 98.620 407 10,964

Sep 98.510 98.490 -0.020 98.490 98.490 2 8,650

Dec 98.520 98.510 -0.010 98.510 98.510 24 11,842

■ THREE MONTH

# Australian commodities set to fall

By Gwen Robinson and Stephen Wyatt in Canberra

**Annual forecasts for Australia's commodity export income to be announced today in Canberra will reinforce fears of a prolonged downturn in demand and in prices for the country's main agricultural and resources exports.**

Australian commodity export prices are expected to fall by 4.7 per cent in the year to June after rising 6.5 per cent in 1997/98 and are likely to fall a further 5.7 per cent in 1998/2000, according to the Australian Bureau of Agricultural and Resource Economics (Abare).

The total value of Australian commodity exports is also expected to decline, by 2.6 per cent to A\$65.2bn (US\$41.2bn) this year and by a further 4.2 per cent to A\$62.4bn next year.

Economists warn that the projections may unsettle Australian financial markets and put renewed pressure on the Australian dollar.

The figures contain the first official forecasts for next year's commodities outlook and are central to Abare's annual commodities outlook conference. The two-day conference in Canberra is the country's largest annual gathering of commodities industry representatives and economists.

Australian commodities producers have shown unexpected resilience to the Asian economic downturn in 1998, increasing volumes and rapidly diversifying exports away from Asian markets.

However, Brian Fisher, Abare's executive director, expects slowing global economic growth, increasing supplies of commodities and the prospect of further sharp price cuts from Japan in the coming year.

Economists said markets had factored in steep price reductions agreed at recent negotiations in Tokyo for Australia's main commodity exports to Japan, including cuts of 10-11 per cent for iron ore exports and 13-18 per cent for coal exports for the year to next March.

A growing trend among resources companies to slash exploration budgets, meanwhile, suggested declining production in the medium term.

Economists said Abare's forecasts could equate to a reduction of 0.5 per cent in Australian gross domestic product growth rates next year, pushing growth down to about 3 per cent, after the economy defied all predictions to grow by nearly 5 per cent in the past year.

Any significant fall in the value of Australian commodity exports would also fuel Australia's current account deficit, now approaching 6 per cent of GDP, they warned.

Abare said agricultural commodity prices were forecast to fall by nearly 7 per cent this year and by 4 per cent next year.

"Forecast declines in the value of grains, oilseeds, sugar and wool are expected to more than offset the forecast increase in the value of wine, cotton, dairy products and beef and veal," said Mr Fisher.

The outlook for mineral resources is also bleak. Their prices are forecast to decline by 4 per cent this year and by nearly 7 per cent next year. In terms of export income, mineral resources are expected to decline by 1.8 per cent this year to A\$40.4bn and then fall sharply, on the back of tumbling energy prices, especially coal, by 7.7 per cent next year.

Optimism engendered by the latest round of proposed production cuts by leading oil exporters helped give a modest boost to crude prices.

The April Brent Blend futures contract was quoted at \$12.88 a barrel in late trading on London's Interna-

## Rally in nickel faces acid test

Cheaper processing could revolutionise the industry, writes Stephen Wyatt

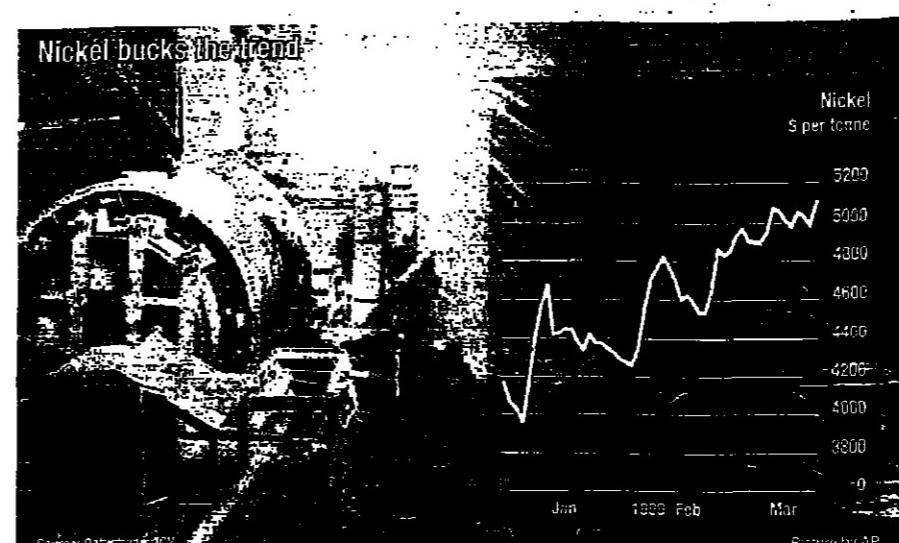
**N**ickel has been the star performer so far this year in the base metals sector on the back of a number of production shutdowns. It has risen more than 25 per cent, while its sister base metals, aluminium and copper, are down 7 per cent and 4 per cent respectively.

However, this rally may be cut short if nickel's sword of Damocles - Australian laterite nickel production - proves to be successful.

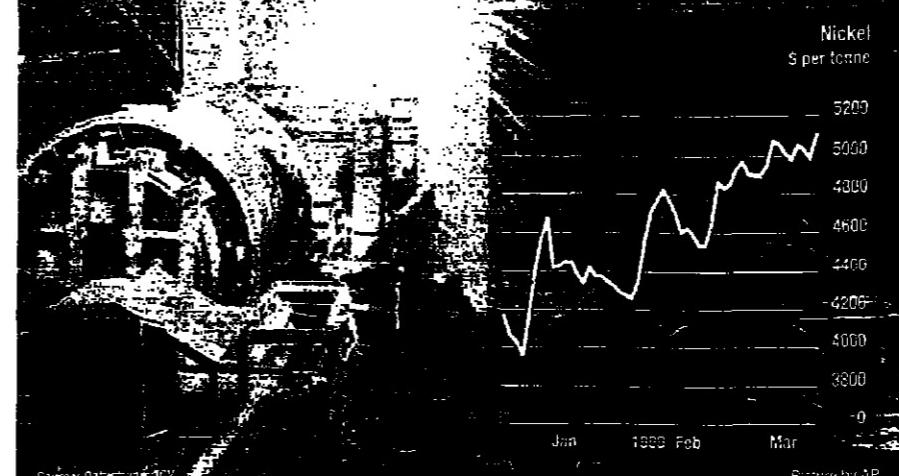
The successful processing of the vast reserves of laterite nickel ore via high pressure acid leaching would revolutionise the nickel industry. Traditional nickel production would eventually be replaced by the potentially much cheaper processing of laterites.

Some analysts, like Alan Heap at Solomon Smith Barney in Sydney, suggest that if the new Australian laterite producers prove the process works, Australia alone could eventually produce up to 570,000 tonnes, or 80 per cent of total world nickel production.

And now nickel's short circuit may be getting closer to reality. Already, one of three potential Australian laterite



Nickel bucks the trend



## Clinton urges IMF to sell gold

By Gillian O'Connor  
Mining Correspondent

**B**ill Clinton, the US president, yesterday added his voice to the chorus of western politicians suggesting the International Monetary Fund should sell some of its gold to help developing countries.

Gold bullion fell on his remarks: the price was fixed at \$283 per ounce yesterday afternoon, \$6.70 lower than on Monday afternoon and 3.5 per cent below last week's 11-week high of \$294.

Mr Clinton's comments follow similar remarks on Monday by Jacques Chirac, French president. Gordon Brown, the UK chancellor of the exchequer, also called for gold sales by the IMF earlier this month.

The idea could be discussed at the G7 summit this June but would still need an 85 per cent majority vote of the IMF executive board at its meeting later this year.

Gold experts pointed out there was a good chance of the plan being adopted, since traditional opponents, such as France and the US, were now voicing their support.

"We think production will not accelerate, as most of the industry expects," said John O'Shea, at research group John O'Shea and Associates. "Our costs at the moment are in line with forecasts," says Ken Hellstern, general manager operations at Centaur. He remains comfortable with forecast production costs of 90 cents per pound at full production and adds, "the plant has been running well and smoothly

since late December and there were no nasty surprises after the first scheduled shutdown in the first two weeks of March."

But the jury is still out. Many analysts believe the new laterite producers will face an array of problems, which may be why the threat of laterite production is not damping nickel's rally.

Laterite producers are forecasting cash costs of between 50 US cents per pound and \$1 per pound after by-product (cobalt) credits, compared with the industry's average cash cost of \$1.95 per pound.

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#### **FT MANAGED FUNDS SERVICE**

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## **OFFSHORE AND OVERSEAS**

BERMUDA  
1994 REPORT

(FSA RECOGNISED)

**CAYMAN ISLANDS  
(REGULATED) (\*\*)**

**IRELAND  
(FSA RECOGNISED)**

三

Offshore Funds

	Settling Price	Buying Price	+/-	Yield Rate
World Trust				
Sgt 50	59.35			
Sgt 51	51.41			
Fund				
Sgt 50	59.35			
Sgt 51	51.41			
Sgt 52	57.47			
Asset Management (Ireland) Ltd				
Sgt 50	58.69			
Sgt 51	50.89			
Sgt 52	56.99			
Global International Assets plc				
Sgt 50	51.55			
Sgt 51	49.75			
Sgt 52	55.85			
Sgt 53	51.85			
Sgt 54	53.95			
Sgt 55	51.05			
Sgt 56	53.15			
Sgt 57	51.25			
Sgt 58	53.35			
Sgt 59	51.45			
Sgt 60	53.55			
Sgt 61	51.65			
Sgt 62	53.75			
Sgt 63	51.85			
Sgt 64	53.95			
Sgt 65	51.05			
Sgt 66	53.15			
Sgt 67	51.25			
Sgt 68	53.35			
Sgt 69	51.45			
Sgt 70	53.55			
Sgt 71	51.65			
Sgt 72	53.75			
Sgt 73	51.85			
Sgt 74	53.95			
Sgt 75	51.05			
Sgt 76	53.15			
Sgt 77	51.25			
Sgt 78	53.35			
Sgt 79	51.45			
Sgt 80	53.55			
Sgt 81	51.65			
Sgt 82	53.75			
Sgt 83	51.85			
Sgt 84	53.95			
Sgt 85	51.05			
Sgt 86	53.15			
Sgt 87	51.25			
Sgt 88	53.35			
Sgt 89	51.45			
Sgt 90	53.55			
Sgt 91	51.65			
Sgt 92	53.75			
Sgt 93	51.85			
Sgt 94	53.95			
Sgt 95	51.05			
Sgt 96	53.15			
Sgt 97	51.25			
Sgt 98	53.35			
Sgt 99	51.45			
Sgt 100	53.55			
Sgt 101	51.65			
Sgt 102	53.75			
Sgt 103	51.85			
Sgt 104	53.95			
Sgt 105	51.05			
Sgt 106	53.15			
Sgt 107	51.25			
Sgt 108	53.35			
Sgt 109	51.45			
Sgt 110	53.55			
Sgt 111	51.65			
Sgt 112	53.75			
Sgt 113	51.85			
Sgt 114	53.95			
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Sgt 116	53.15			
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Sgt 118	53.35			
Sgt 119	51.45			
Sgt 120	53.55			
Sgt 121	51.65			
Sgt 122	53.75			
Sgt 123	51.85			
Sgt 124	53.95			
Sgt 125	51.05			
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Sgt 130	53.55			
Sgt 131	51.65			
Sgt 132	53.75			
Sgt 133	51.85			
Sgt 134	53.95			
Sgt 135	51.05			
Sgt 136	53.15			
Sgt 137	51.25			
Sgt 138	53.35			
Sgt 139	51.45			
Sgt 140	53.55			
Sgt 141	51.65			
Sgt 142	53.75			
Sgt 143	51.85			
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Sgt 161	51.65			
Sgt 162	53.75			
Sgt 163	51.85			
Sgt 164	53.95			
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Sgt 211	51.65			
Sgt 212	53.75			
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Sgt 221	51.65			
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Sgt 291	51.65			
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Sgt 302	53.75			
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Sgt 312	53.75			
Sgt 313	51.85			
Sgt 314	53.95			
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Sgt 321	51.65			
Sgt 322	53.75			
Sgt 323	51.85			
Sgt 324	53.95			
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Sgt 330	53.55			
Sgt 331	51.65			
Sgt 332	53.75			
Sgt 333	51.85			
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Sgt 337	51.25			
Sgt 338	53.35			
Sgt 339	51.45			
Sgt 340	53.55			
Sgt 341	51.65			
Sgt 342	53.75			
Sgt 343	51.85			
Sgt 344	53.95			
Sgt 345	51.05			
Sgt 346	53.15			
Sgt 347	51.25			
Sgt 348	53.35			
Sgt 349	51.45			

**JERSEY**  
THE JERSEY

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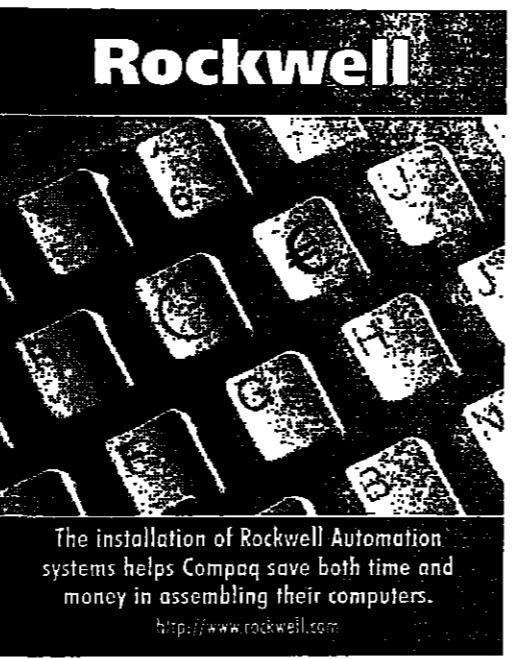
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# LONDON SHARE SERVICE





# WORLD STOCK MARKETS



The installation of Rockwell Automation systems helps Compaq save both time and money in assembling their computers.

FT/S&P ACTUARIES WORLD INDICES

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**FACULTY OF ACTUARIES AND THE INSTITUTE OF ACTUARIES  
NATIONAL AND**

## Emerging markets:

#### **IFC investable indices**

### Dollar terms

## **NEW YORK STOCK EXCHANGE PRICES**

*4 pm close March 16*

advertisement  
**IN SECTS** / One European Sector Indices from EuroBench®

**IN.SECTS** (Pan European Sector Indices from EuroBench<sup>®</sup>)  
The IN.SECTS - pan-European equity sector indices from EuroBench<sup>®</sup>, contain only those listed stocks that show strong seasonal behaviour in their price-movements. Therefore, the indices really represent the core sector trend. Using the correlation of each constituent with the sector trend to weight the constituents, an even weighting is achieved ensuring maximum diversification while offering the

Sector	SET	Clear	Proxim	Change in Day	% Change	SEW MEB	SEW SW
	16-03-1999						
111	Arbeitslos	114	115.0	115.0	-0.0	-0.0	115.0
112	Arbeitslos	115	116.0	116.0	-0.0	-0.0	116.0
113	Arbeitslos	116	117.0	117.0	-0.0	-0.0	117.0
114	Arbeitslos	117	118.0	118.0	-0.0	-0.0	118.0
115	Arbeitslos	118	119.0	119.0	-0.0	-0.0	119.0
116	Arbeitslos	119	120.0	120.0	-0.0	-0.0	120.0
117	Arbeitslos	120	121.0	121.0	-0.0	-0.0	121.0
118	Arbeitslos	121	122.0	122.0	-0.0	-0.0	122.0
119	Arbeitslos	122	123.0	123.0	-0.0	-0.0	123.0
120	Arbeitslos	123	124.0	124.0	-0.0	-0.0	124.0
121	Arbeitslos	124	125.0	125.0	-0.0	-0.0	125.0
122	Arbeitslos	125	126.0	126.0	-0.0	-0.0	126.0
123	Arbeitslos	126	127.0	127.0	-0.0	-0.0	127.0
124	Arbeitslos	127	128.0	128.0	-0.0	-0.0	128.0
125	Arbeitslos	128	129.0	129.0	-0.0	-0.0	129.0
126	Arbeitslos	129	130.0	130.0	-0.0	-0.0	130.0
127	Arbeitslos	130	131.0	131.0	-0.0	-0.0	131.0
128	Arbeitslos	131	132.0	132.0	-0.0	-0.0	132.0
129	Arbeitslos	132	133.0	133.0	-0.0	-0.0	133.0
130	Arbeitslos	133	134.0	134.0	-0.0	-0.0	134.0
131	Arbeitslos	134	135.0	135.0	-0.0	-0.0	135.0
132	Arbeitslos	135	136.0	136.0	-0.0	-0.0	136.0
133	Arbeitslos	136	137.0	137.0	-0.0	-0.0	137.0
134	Arbeitslos	137	138.0	138.0	-0.0	-0.0	138.0
135	Arbeitslos	138	139.0	139.0	-0.0	-0.0	139.0
136	Arbeitslos	139	140.0	140.0	-0.0	-0.0	140.0
137	Arbeitslos	140	141.0	141.0	-0.0	-0.0	141.0
138	Arbeitslos	141	142.0	142.0	-0.0	-0.0	142.0
139	Arbeitslos	142	143.0	143.0	-0.0	-0.0	143.0
140	Arbeitslos	143	144.0	144.0	-0.0	-0.0	144.0
141	Arbeitslos	144	145.0	145.0	-0.0	-0.0	145.0
142	Arbeitslos	145	146.0	146.0	-0.0	-0.0	146.0
143	Arbeitslos	146	147.0	147.0	-0.0	-0.0	147.0
144	Arbeitslos	147	148.0	148.0	-0.0	-0.0	148.0
145	Arbeitslos	148	149.0	149.0	-0.0	-0.0	149.0
146	Arbeitslos	149	150.0	150.0	-0.0	-0.0	150.0
147	Arbeitslos	150	151.0	151.0	-0.0	-0.0	151.0
148	Arbeitslos	151	152.0	152.0	-0.0	-0.0	152.0
149	Arbeitslos	152	153.0	153.0	-0.0	-0.0	153.0
150	Arbeitslos	153	154.0	154.0	-0.0	-0.0	154.0
151	Arbeitslos	154	155.0	155.0	-0.0	-0.0	155.0
152	Arbeitslos	155	156.0	156.0	-0.0	-0.0	156.0
153	Arbeitslos	156	157.0	157.0	-0.0	-0.0	157.0
154	Arbeitslos	157	158.0	158.0	-0.0	-0.0	158.0
155	Arbeitslos	158	159.0	159.0	-0.0	-0.0	159.0
156	Arbeitslos	159	160.0	160.0	-0.0	-0.0	160.0
157	Arbeitslos	160	161.0	161.0	-0.0	-0.0	161.0
158	Arbeitslos	161	162.0	162.0	-0.0	-0.0	162.0
159	Arbeitslos	162	163.0	163.0	-0.0	-0.0	163.0
160	Arbeitslos	163	164.0	164.0	-0.0	-0.0	164.0
161	Arbeitslos	164	165.0	165.0	-0.0	-0.0	165.0
162	Arbeitslos	165	166.0	166.0	-0.0	-0.0	166.0
163	Arbeitslos	166	167.0	167.0	-0.0	-0.0	167.0
164	Arbeitslos	167	168.0	168.0	-0.0	-0.0	168.0
165	Arbeitslos	168	169.0	169.0	-0.0	-0.0	169.0
166	Arbeitslos	169	170.0	170.0	-0.0	-0.0	170.0
167	Arbeitslos	170	171.0	171.0	-0.0	-0.0	171.0
168	Arbeitslos	171	172.0	172.0	-0.0	-0.0	172.0
169	Arbeitslos	172	173.0	173.0	-0.0	-0.0	173.0
170	Arbeitslos	173	174.0	174.0	-0.0	-0.0	174.0
171	Arbeitslos	174	175.0	175.0	-0.0	-0.0	175.0
172	Arbeitslos	175	176.0	176.0	-0.0	-0.0	176.0
173	Arbeitslos	176	177.0	177.0	-0.0	-0.0	177.0
174	Arbeitslos	177	178.0	178.0	-0.0	-0.0	178.0
175	Arbeitslos	178	179.0	179.0	-0.0	-0.0	179.0
176	Arbeitslos	179	180.0	180.0	-0.0	-0.0	180.0
177	Arbeitslos	180	181.0	181.0	-0.0	-0.0	181.0
178	Arbeitslos	181	182.0	182.0	-0.0	-0.0	182.0
179	Arbeitslos	182	183.0	183.0	-0.0	-0.0	183.0
180	Arbeitslos	183	184.0	184.0	-0.0	-0.0	184.0
181	Arbeitslos	184	185.0	185.0	-0.0	-0.0	185.0
182	Arbeitslos	185	186.0	186.0	-0.0	-0.0	186.0
183	Arbeitslos	186	187.0	187.0	-0.0	-0.0	187.0
184	Arbeitslos	187	188.0	188.0	-0.0	-0.0	188.0
185	Arbeitslos	188	189.0	189.0	-0.0	-0.0	189.0
186	Arbeitslos	189	190.0	190.0	-0.0	-0.0	190.0
187	Arbeitslos	190	191.0	191.0	-0.0	-0.0	191.0
188	Arbeitslos	191	192.0	192.0	-0.0	-0.0	192.0
189	Arbeitslos	192	193.0	193.0	-0.0	-0.0	193.0
190	Arbeitslos	193	194.0	194.0	-0.0	-0.0	194.0
191	Arbeitslos	194	195.0	195.0	-0.0	-0.0	195.0
192	Arbeitslos	195	196.0	196.0	-0.0	-0.0	196.0
193	Arbeitslos	196	197.0	197.0	-0.0	-0.0	197.0
194	Arbeitslos	197	198.0	198.0	-0.0	-0.0	198.0
195	Arbeitslos	198	199.0	199.0	-0.0	-0.0	199.0
196	Arbeitslos	199	200.0	200.0	-0.0	-0.0	200.0
197	Arbeitslos	200	201.0	201.0	-0.0	-0.0	201.0
198	Arbeitslos	201	202.0	202.0	-0.0	-0.0	202.0
199	Arbeitslos	202	203.0	203.0	-0.0	-0.0	203.0
200	Arbeitslos	203	204.0	204.0	-0.0	-0.0	204.0
201	Arbeitslos	204	205.0	205.0	-0.0	-0.0	205.0
202	Arbeitslos	205	206.0	206.0	-0.0	-0.0	206.0
203	Arbeitslos	206	207.0	207.0	-0.0	-0.0	207.0
204	Arbeitslos	207	208.0	208.0	-0.0	-0.0	208.0
205	Arbeitslos	208	209.0	209.0	-0.0	-0.0	209.0
206	Arbeitslos	209	210.0	210.0	-0.0	-0.0	210.0
207	Arbeitslos	210	211.0	211.0	-0.0	-0.0	211.0
208	Arbeitslos	211	212.0	212.0	-0.0	-0.0	212.0
209	Arbeitslos	212	213.0	213.0	-0.0	-0.0	213.0
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211	Arbeitslos	214	215.0	215.0	-0.0	-0.0	215.0
212	Arbeitslos	215	216.0	216.0	-0.0	-0.0	216.0
213	Arbeitslos	216	217.0	217.0	-0.0	-0.0	217.0
214	Arbeitslos	217	218.0	218.0	-0.0	-0.0	218.0
215	Arbeitslos	218	219.0	219.0	-0.0	-0.0	219.0
216	Arbeitslos	219	220.0	220.0	-0.0	-0.0	220.0
217	Arbeitslos	220	221.0	221.0	-0.0	-0.0	221.0
218	Arbeitslos	221	222.0	222.0	-0.0	-0.0	222.0
219	Arbeitslos	222	223.0	223.0	-0.0	-0.0	223.0
220	Arbeitslos	223	224.0	224.0	-0.0	-0.0	224.0
221	Arbeitslos	224	225.0	225.0	-0.0	-0.0	225.0
222	Arbeitslos	225	226.0	226.0	-0.0	-0.0	226.0
223	Arbeitslos	226	227.0	227.0	-0.0	-0.0	227.0
224	Arbeitslos	227	228.0	228.0	-0.0	-0.0	228.0
225	Arbeitslos	228	229.0	229.0	-0.0	-0.0	229.0
226	Arbeitslos	229	230.0	230.0	-0.0	-0.0	230.0
227	Arbeitslos	230	231.0	231.0	-0.0	-0.0	231.0
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229	Arbeitslos	232	233.0	233.0	-0.0	-0.0	233.0
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231	Arbeitslos	234	235.0	235.0	-0.0	-0.0	235.0
232	Arbeitslos	235	236.0	236.0	-0.0	-0.0	236.0
233	Arbeitslos	236	237.0	237.0	-0.0	-0.0	237.0
234	Arbeitslos	237	238.0	238.0	-0.0	-0.0	238.0
235	Arbeitslos	238	239.0	239.0	-0.0	-0.0	239.0
236	Arbeitslos	239	240.0	240.0	-0.0	-0.0	240.0
237	Arbeitslos	240	241.0	241.0	-0.0	-0.0	241.0
238	Arbeitslos	241	242.0	242.0	-0.0	-0.0	242.0
239	Arbeitslos	242	243.0	243.0	-0.0	-0.0	243.0
240	Arbeitslos	243	244.0	244.0	-0.0	-0.0	244.0
241	Arbeitslos	244	245.0	245.0	-0.0	-0.0	245.0
242	Arbeitslos	245	246.0	246.0	-0.0	-0.0	246.0
243	Arbeitslos	246	247.0	247.0	-0.0	-0.0	247.0
244	Arbeitslos	247	248.0	248.0	-0.0	-0.0	248.0
245	Arbeitslos	248	249.0	249.0	-0.0	-0.0	249.0
246	Arbeitslos	249	250.0	250.0	-0.0	-0.0	250.0
247	Arbeitslos	250	251.0	251.0	-0.0	-0.0	251.0
248	Arbeitslos	251	252.0	252.0	-0.0	-0.0	252.0
249	Arbeitslos	252	253.0	253.0	-0.0	-0.0	253.0
250	Arbeitslos	253	254.0	254.0	-0.0	-0.0	254.0
251	Arbeitslos	254	255.0	255.0	-0.0	-0.0	255.0
252	Arbeitslos	255	256.0	256.0	-0.0	-0.0	256.0
253	Arbeitslos	256	257.0	257.0	-0.0	-0.0	257.0
254	Arbeitslos	257	258.0	258.0	-0.0	-0.0	258.0
255	Arbeitslos	258	259.0	259.0	-0.0	-0.0	259.0
256	Arbeitslos	259	260.0	260.0	-0.0	-0.0	260.0
257	Arbeitslos	260	261.0	261.0	-0.0	-0.0	261.0
258	Arbeitslos	261	262.0	262.0	-0.0	-0.0	262.0
259	Arbeitslos	262	263.0	263.0	-0.0	-0.0	263.0
260	Arbeitslos	263	264.0	264.0	-0.0	-0.0	264.0
261	Arbeitslos	264	265.0	265.0	-0.0	-0.0	265.0
262	Arbeitslos	265	266.0	266.0	-0.0	-0.0	266.0
263	Arbeitslos	266	267.0	267.0	-0.0	-0.0	267.0
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265	Arbeitslos	268	269.0	269.0	-0.0	-0.0	269.0
266	Arbeitslos	269	270.0	270.0	-0.0	-0.0	270.0
267	Arbeitslos	270	271.0	271.0	-0.0	-0.0	271.0
268	Arbeitslos	271	272.0	272.0	-0.0	-0.0	272.0
269	Arbeitslos	272	273.0	273.0	-0.0	-0.0	273.0
270	Arbeitslos	273	274.0	274.0	-0.0	-0.0	274.0
271	Arbeitslos	274	275.0	275.0	-0.0	-0.0	275.0

EuroBench is an independent broker provider based in Brussels. Full information on the INSECTS and EuroBench is available on [WWW.EURO-INSECTS.COM](http://WWW.EURO-INSECTS.COM) and [WWW.EUROBENCH.COM](http://WWW.EUROBENCH.COM). The daily Email service can be subscribed to. For hard copy publications and professional and private investor brochures call + 32 2 509 94-50 or fax + 32 2 505 1302.

	16.5	20.5	24.5	28.5	32.5	36.5	40.5	44.5
16.5	2.9	ZnO <sub>0.5</sub> P <sub>0.5</sub>	1.08	10.3	54.1	10.0	10.7	10.2
20.5	0.6	ZnO <sub>0.5</sub> Ti <sub>0.5</sub>	0.84	10.0	65.9	8.4	8.6	8.9

*Price data supplied by Financial Times Information*

Yearly highs and lows for ANSE reflect the period from Jan 1 1986. Unless otherwise noted, rates of change are annual disbursements based on the latest declaration. Volume figures are unadjusted.

d-new yearly low P/E price-earnings ratio; m1-value m-new year high ex-dividend or ex-right; yd-yield z-zines in full f-Dealing suspended.

*Writing responses*

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*Journal of the American Statistical Association*

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## **GLOBAL EQUITY MARKETS**

\* S&P/TSX 60: Canadian Stock Price Index. ▲ Toronto Stock Exchange. ▲ Montreal Stock Exchange. ▲ Vancouver Stock Exchange. □ ZETRA-DAX after-hours index. Mar 16 - 5090.93 - 4770.1. Corrections: \* Calculated at 15:00 GMT. ▲ Exchange bonds. † Industrial, plus Utilities, Financial and Transportation. ♦ The DJ Ind. index theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock, whereas the actual day's highs and lows represent the highest and lowest values that rates have reached during the day. (The figures in brackets are previous day's) ♪ Subject to official verification. ♫ Rights and PZ rates are based on Canadian Total Market Index. ♬ Macroecon.

## **THE NASDAQ-AMEX MARKET GROUP**

4 pm close March

# STOCK MARKETS

## Dow's brief but important breakthrough

The foray above the 10,000 mark could mark an historic turning point in US investor attitudes, writes Philip Coggan

The Dow's venture above 10,000 yesterday may have been brief, but it could yet turn out to be a historical moment.

Ten thousand is, of course, merely a round number, but the psychological importance of the figure might prompt a change in investor attitudes, either by drawing in new buyers or by persuading existing holders to take profits.

Although the Dow covers only 30 stocks, its performance is fairly representative of the US market on this occasion. Both the S&P 500 index and the Nasdaq Composite have also been hitting

new highs. All three benchmarks have been driven ahead in recent weeks by the remarkable performance of the US economy, which has continued to grow at a rapid rate without showing any signs of inflation.

That has reassured those investors who were worried last autumn that the economic crisis in emerging markets would drag the world and the US down into recession and severely damage corporate profits in 1999.

But recent weeks have seen US corporate earnings estimates edge higher with little attention paid to valuation levels. The price-

ing that "bottom-up" forecasts for growth this year are 17.6 per cent.

Although that forecast may be optimistic, "top-down" strategists, who watch the economy, still expect 5 per cent growth.

At the same time, the US corporate sector has been fueling the fire by returning cash to investors via takeovers and share buy-backs. The net supply of equity in the US market fell by \$155bn in the four quarters to the end of September.

Share prices have thus been squeezed higher with little attention paid to valuation levels. The price-

earnings ratio on the S&P 500 is more than 34 and the dividend yield 1.28 per cent, respectively a record high and low.

Of course, the US market

has looked expensive on such measures for several years. But the key difference between then and now was that bond yields were steadily falling. Since October, the yield on the 30-year Treasury issue has edged up from 4.7 per cent and, even after a rally in the last couple of weeks, it now stands at around 4.5 per cent.

That makes shares look expensive relative to bonds – by as much as 26 per cent, according to I/B/E/S. Joe Rooney, global strategist at Lehman Brothers, said: "The Dow needs a lot more support from the bond market if it is to stay above 10,000. The 10-year bond yield [currently above 5 per cent] needs to be around 4.5 per cent".

Could 10,000 be the top?

The main threats to the market are likely to be:

- a revival in inflation, driving bond yields higher and forcing the Federal Reserve to push up interest rates;
- some crisis of confidence among US private investors causing them to pull their money out of mutual funds.

The problem for the bears is that some commentators have been regularly predicting one or other of these perils for much of the second half of the 1990s. But none of those disasters have come to pass and most investors seem to have decided to stop worrying and keep buying.

### WORLD OVERVIEW

Share markets stuck to a bullish script yesterday, notching up another day of steady gains as Wall Street broke briefly above the 10,000 level in early trading, writes Jeffrey Brown.

Asia took its cue from Tokyo, where the rally, sparked by the onset of the March financial year-end, rolled into its 10th day, lifting the Nikkei 225 Average almost 2 per cent to its best level for more than seven months.

Japanese equities traditionally push ahead at this time of the year, but the latest rally looks to be coinciding with a reappraisal of value in a market that has been in steady decline for the most of the past decade.

A number of brokers claim tentatively to have spotted a turning point. Although it feels growth expectations may prove short-lived, Merrill Lynch recently pointed to "surprising" data, notably a steep decline for bankruptcies and the way stocks relative to shipments had fallen over six months.

Testifying to the steady forward buying that has helped lift Tokyo, the yen has this month climbed back from a low of Y123.5 against European trading. As well as the ECB meeting tomorrow takes in the latest German IFO business survey.

This has been levelling out of late after a steep decline through most of last year. But worries about tax reform and slowing profits are still firmly on the German agenda.

## Global bulls seize moment

## Wall Street shies away from 10,000

### AMERICAS

The blue-chip Dow Jones Industrial Average crossed the 10,000-point barrier for the first time in early trade, but quickly pulled back, even though many high-tech shares remained strong, writes John Labate in New York.

After Monday's 82-point rise in the Dow, the blue-chip index stood within 42 points of 10,000. But by early afternoon yesterday, the Dow was down 9.71 to 9,949.06 while the broader Standard & Poor's 500 index was off by less than one point to 1,006.62.

The recent comeback in technology stocks sent the Nasdaq composite index up 10.54 at 2,441.98, but that was also well off the best levels of the morning. The small-company sector had also pulled back, sending the Russell 2000 index down 0.99 to 339.85.

"The sentiment's a little negative right now, but I wouldn't be surprised to see the market push higher in the next couple of days," said Warren Epstein, director of trading at Richard Rosenblatt & Co.

With fears of an interest rate rise largely tailed for the moment, and the latest economic data confirming the continuing mix of strong economic growth and low inflation, Wall Street analysts can find little reason to stand in the market's way.

Long-term interest rates have risen in past months, but remain well off their worst levels. A morning rally in the long bond sent the yield to 5.476 in midday trading. Strong economic

growth should mean strong earnings growth as well.

But there are forthcoming events that could change the mood, including fears of a further slowdown in overseas markets and worries in advance of the quarterly reporting season.

Internet stocks were

strong, but many managed strong gains, including Cyberian Outpost, up 28 per cent or \$54 to \$235 after the company announced plans to launch an online auction site in addition to its core retailing operations. Amazon.com fell on profit-taking, down \$24 to \$1354.

Brokerage stocks pushed higher, after Morgan Stanley Dean Witter revised its views of many, including Charles Schwab. Morgan raised its 1999 earnings view of Charles Schwab, the leading online broker, one day after the company said it would exceed earnings expectations in its upcoming report. Schwab climbed \$14 to \$94.

TORONTO gained ground in early trading with a strong upturn for metals overriding weak golds.

In metals, Inco jumped C\$1.15 to C\$22.05 and Cominco rose C\$1.20 to C\$21.90. Alcan Aluminum shared in the enthusiasm, adding 80 cents to C\$38.10.

In contrast, gold fell foul of a softer bullion price and leading producers moved steadily lower. Barrick fell 95 cents to C\$26.75 and Placer Dome came off 45 cents to C\$17.45.

Banks were mixed. Royal Bank of Canada gave up 25 cents to C\$73.50 but Canadian Imperial jumped C\$1.65 to C\$39.90.

## São Paulo spurred higher by firmer Real

SAO PAULO extended Monday's sharp gains in morning trade, climbing another 2.5 per cent by mid-session on optimism that Latin America's largest economy had turned a corner in its currency crisis.

In early afternoon trade yesterday, the index was another 2.5% higher at 10,572.

Analysts noted that equities were being spurred higher by a calm foreign exchange market, where the Real firmed slightly against

the dollar, and the possibility of an increase in Brazil's financial credibility to foreign investors.

On Monday, the Bovespa index had surged 8.8 per cent and closed at its best level for more than seven months.

MEXICO CITY gained ground in early trade, caught up in the initial momentum generated by the Dow and following advances in Brazil. By mid-session, the IPC index was 96.89 or 2 per cent higher at 4,886.75.

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## Paris seeks right chemical mix

### EUROPE

Weak telecoms in PARIS offset the impact of the Dow Jones Industrial Average's jaunt above 10,000. The CAC-40 settled 1.33 higher to 4,186.35 in heavy volume of 21.7m shares following a barrage of company news.

The chemical sector was buoyant, helped by Rhône's counterbid for Albright & Wilson, the British chemical company being bid for by Almariele of the US. Rhône shot up 99 cents or 8.2 per cent to \$12.99.

Rhône-Poulenc delivered the sharpest gain in the CAC-40, adding €2.70 or 6.6 per cent to €43.70 after Hoechst of Germany said its planned merger with the French chemical group could take place sooner than expected. Shares were further boosted by a statement

from rival Novartis dispelling rumours it would launch a counter-bid for Hoechst.

Banks woke up from their Monday torpor, revived by unconfirmed reports that Deutsche Bank would support BNP's bid for Société Générale and Paribas with a view to taking a stake in the combined entity.

BNP ended €2 higher to €20, while SocGen added €7 to €21. Paribas rose 80 cents to €100.90. The market closed before a key meeting of the CMF, the French market regulator, marking the first step in the lengthy approval process of the bid.

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ZURICH was easier as results and positive corporate forecasts by Novartis, CS Group and Sulzer failed to spur the market. The SMI index finished 22.0 weaker at 7,219.9.

News of the resignation of Fritz Fahrni, the Sulzer chief executive, sent the stock surging 7 per cent in the first few minutes of trading, but the sharp advance soon ran out of steam. After touching a high of SF78.83, the stock fell back to close SF72.99 higher on the day at SF72.94.

FRANKFURT ended below the best of the day with the Xetra Dax index up 47.10 at 5,090.93 after touching 5,124.00 in early trading.

Deutsche Bank rose to €53 before closing up 94 cents at €52.51 ahead of tomorrow's results statement. It was boosted by a press report that the bank was set to step into France's banking takeover tussle, possibly taking a stake in any enlarged BNP-Paribas-SocGen entity.

Deutsche Telecom improved 75 cents to €38.60 after the telecoms leader issued an upbeat trading

statement, claiming to have halted the slide in its market share with the exception of international calls.

Steel leader Thyssen stayed in demand following Monday's upgrade by Deutsche Bank. The shares gained €4 to €183.48 for a two-day advance of 9 per cent.

AMSTERDAM rose 5.58 to 540.64 on the AEX index helped by a 3.8 per cent improvement for electronics giant Philips, which powered down €2.55 to €70.15.

Employment agency Vedor rose 55 cents to €20.55 on solid results and an upbeat forecast for the current year.

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The diverse engineering group said Mr Fahrni was resigning because he had been unable to reach goals set over the past three years.

Novartis, initially stronger on results that were in line with expectations, finished SF49 lower at SF2,534. Roche certificates lost SF125 to SF17.925.

CS Group, whose net profit of SF7.1bn was higher than expectations, picked up SF7.90 to SF258. UBS was unchanged at SF479.

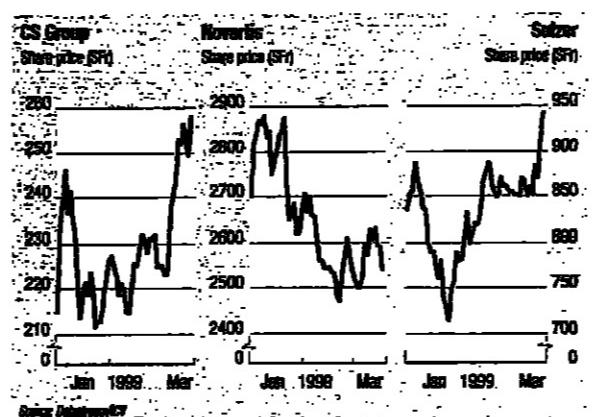
MILAN kept the banking sector in focus on a day

when the market picked up around mid-session before turning back later. The real-time Mibtel index finished 129 lower at 24,945.

Banca di Roma edged 1 per cent lower to €1.43 after its managing director told an analysts' meeting that talks with BCI were continuing and he expected to take a decision on any merger by year-end. BCI lost 1.5 per cent to €1.44.

INA finished 1.3 per cent higher at €1.66, off a high of €2.75, after Switzerland's CS Group said it was not interested in a takeover of the Italian company.

Written and edited by Michael Morgan, Bertrand Benoit, Paul Gregan and Nicola Wilson



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## Jo'burg defies gold sell-off

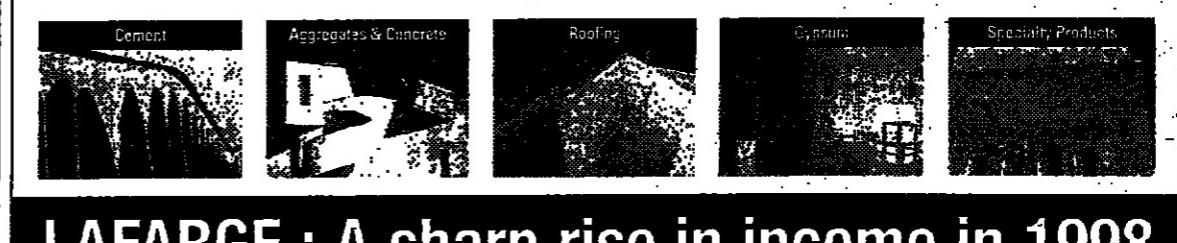
### SOUTH AFRICA

The overall Johannesburg index recorded healthy gains, breaking through 6,500 to close 9.8 or 1.5 per cent higher at 6,506.5.

Turnover was heavy, at almost R2.1bn – the second

highest this year, just short of the high of January 13.

Financials gained 1.64 or 1.6 per cent to 9,712.0, but gold tumbled 30.8 or 3.2 per cent to \$361.1, after Monday's announcement of the International Monetary Fund could sell off some gold reserves.



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development of materials and the advancement of the construction industry, Lafarge brings greater safety, comfort and aesthetic appeal to our everyday lives.

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The Board of Directors of Lafarge met on Tuesday, March 9, 1999 under the chairmanship of Bertrand COLLOMB, to close the accounts for the 1998 financial year.

Sales rose by 53% in 1998 to FRF 64.3 billion (9,802 million euros), particularly as a result of the integration of Redland operations.

Net operating income stood at FRF 9,154 million, or 1,397 million euros, an increase of 63%. This improvement, which was felt in all the Group's business areas, chiefly